

Austria	Sch. 18	Indonesia	Rp. 700	Portugal	Ec. 50
Bahrain	DM 1,550	Iraq	Le. 100	S. Africa	Rp. 500
Belgium	BF 38	Japan	Yen 500	Singapore	S\$ 4.10
Canada	C\$2	Jordan	Le. 500	Sou. Afr.	Pn. 110
Cyprus	ECU 7.25	Kuwait	Le. 500	Sri Lanka	Ru. 50
Egypt	Le. 22	Lithuania	Le. 30	Sweden	Sk. 6.50
Finland	DM 2.20	Luxembourg	Fr. 30	Switzerland	Fr. 2.20
France	Fr. 6.00	Morocco	Rs. 4.25	Tunisia	MT 500
Germany	DM 2.20	Norway	Kr. 300	Turkey	Le. 1,210
Greece	Dr. 70	Philippines	Pes. 200	U.S.A.	De. 5.50
Hong Kong	HKS 12	Portugal	Ec. 500		
India	Rp. 15	Portugal	Ec. 500		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,646

Tuesday June 11 1985

D 8523 B

French opposition
lift veil on
radical future, Page 3

World news

Business summary

Swedish employers' record over arms

Hanson
£519m

Swedish Employers' Federation chairman Claes-Ulf Wiberg resigned while police investigated reports of sales of explosives to Iran by AB Bofors at a time when he was managing director.

The reports of arms sales have whipped up a political storm in Sweden, which bans the export of weapons to countries at war.

Police are also investigating alleged exports of Bofors ground-to-air missiles to Middle Eastern countries to 1980. The reports have revived a long debate over weapons exports, with peace groups demanding a further tightening of Sweden's already stringent arms export laws.

Israel withdraws

The Israeli army withdrew its last units from Lebanon but left behind military advisers and plainclothes agents to watch over the southern border. The three-year occupation cost Israel \$34 billion and divided the nation.

Walesa attacks trial

Lech Walesa, leader of Poland's banned Solidarity labour movement, told a court in Gdansk trying three senior fellow-unionists that they were innocent of charges of illegal activities. Walesa condemned the current trial for a "brutality unseen since the days of Stalin." Page 2

Spanish port clash

Three people were injured in the northern Spanish port of Gijon when police fired rubber bullets and smoke canisters to disperse Spanish shipyard workers protesting against planned job cuts.

Marcinkus cleared

Archbishop Paul Marcinkus, chairman of the Vatican's bank, has been cleared of alleged involvement in illegalities related to a 1972 loan to the late Carlo Pescenti, the Catholic financier who was a large shareholder in the collapsed Banco Ambrosiano. Page 2

Beirut kidnapping

Professor Thomas Sutherland, dean of the Beirut American University, was kidnapped by gunmen after arriving back from a three week visit to the U.S.

Punjab gunbattle

Four Pakistanis were killed in three gunbattles with Indian security forces inside India's northern state of Punjab.

Von Bulow not guilty

Claus von Bulow, Danish-born socialist, was found not guilty at his trial in Providence, Rhode Island, of trying to kill his millionaire wife with insulin injections.

Cyprus federation

Turkish Cypriot leader Rauf Denktash, elected in a landslide victory as the first president of the breakaway Northern Cyprus state, said he was willing to form a federation with Greek Cypriots.

Angola pleads to UN

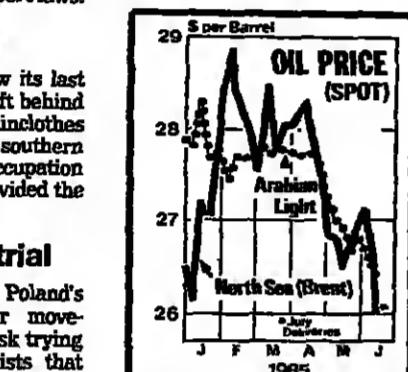
Angola is to complain to the United Nations Security Council about the recent South African attack on the Gulf oil installation at Cabinda.

Swiss reject ban

Swiss voters turned down proposals that would bar all abortions in the country.

Cabinet polish

Britain's Drycleaning Information Bureau has sent all members of the Cabinet a voucher to cover the cost of cleaning a suit following remarks on television by Mrs Margaret Thatcher, the UK Prime Minister, about the need for a well-grounded government to improve the country's reputation abroad.



OIL PRICES continued to fall amid growing belief that Opec will be forced to cut prices at its meeting in Geneva on June 30. Brent, the main North Sea crude, traded as low as \$25.45 for September delivery. Page 30

WALL STREET: At the close Dow Jones industrial average was up 2.02 at 1,184.44. Page 38

LONDON equities drifted lower. The FT Ordinary share index eased 10.3 to 101.3. Gilt yields were unsettled in light trading. Page 38

TOKYO share prices lost ground for the first time in five days. The Nikkei 225 market average lost 33.25 to 12,683.34. Page 38

DOLLAR improved in London, rising to DM 3.102 (DM 3.08), SwFr 2.612 (SwFr 2.5075), FF 9.4525 (FF 9.30 and Y250.45 (Y249.5). On Bank of England figures, the dollar's exchange rate index rose from 145.6 to 146.3. Page 31

STERLING lost 1.05 cents against the dollar in London to finish at \$1.2575. It was also lower at DM 3.91, SwFr 3.91, SwFr 3.285 (SwFr 3.2875), FF 11.885 (FF 11.885) and Y315.0 (Y316.5). The pound's exchange rate index fell to 79.2 from 79.3. Page 31

GOLD fell \$2.25 on the London bullion market to close at \$312.25. It was also lower in Zurich at \$312.35. In New York the Comex August settlement was \$317.20. Page 38

UNITED AIRLINES of the U.S. is pulling back almost \$1bn from its wealth pension fund to spend on corporate expansion in a move aimed at dissuading hostile takeover bidders. Page 18

THE international edition of the Financial Times is published from today with Sections II and III integrated to cover Companies and Markets. Special surveys will normally be printed as a third section.

Today's issue also introduces some changes in our statistical coverage of U.S. equity markets, reflecting trading patterns on Wall Street. The New York Stock Exchange listings will continue to be published complete; the Over-the-Counter National list is being restricted to the top 1,000 listings, and we will carry a somewhat reduced list from the American Stock Exchange. Details, page 38; share listings, pages 35-37.

CONTENTS

Europe	2-4	Eurobonds	17-18
Companies	17-18	Euro-options	24
America	7	Financial Futures	31
Companies	17-18	Gold	39
Overseas	5	Int'l Capital Markets	17
Companies	6	Law	27
World Trade	19	Letters	15
Britain	8, 10-12	Lex	24
Companies	20-22	Management	38
Agriculture	24	Market Monitors	14
Appointments	24	Men and Matters	14
Arts - Reviews	13	Mining	22
- World Guide	13	Money Markets	31
Commodities	27	Raw materials	30
Crossword	31	Stock markets - Bourses	35-38
Currencies	14	Wall St.	35-38
Editorial comment	14	London	32-34, 38

Craxi wins key referendum on wage indexation

BY JAMES BUXTON IN ROME

ITALIAN voters have rejected by a clear majority a Communist proposal on wage indexation. The referendum result, announced yesterday, is the second big defeat for the Communists in a month.

THE result is an important victory for Sig Bettino Craxi, the Socialist Prime Minister, who last week committed himself to resigning if the vote went against him.

The referendum proposition - on whether four index points worth L27,200 (\$14) cut by law last year should be restored to the *scala mobile* indexation system - was defeated by a margin of 8.6 per cent. If allowed, it would have boosted inflation by about 1 per cent.

On the basis of almost 99 per cent of the results, some 54.3 per cent voted "No" to the proposition, and 45.7 per cent voted "Yes." The turnout was 78 per cent, about 11 per cent less than that of last month's local elections.

As a result of the vote, it should now become more difficult for Sig Craxi's enemies within the ruling five-party coalition to dismiss him from the prime minister's office. He has held for nearly two years.

The result, however, is also a success for the Government in general,

since it means the defeat of the unspoken veto that the Communist Party has always exercised over economic measures affecting the working class.

For the Communist Party, it will cause yet more dismay after last month's sharp losses in nationwide local elections, and raise more doubts about the future of Sig Alessandro Natta, the party secretary. The party had hoped the referendum would bring it a victory to offset last month's disappointment.

Last night, however, the party was publicly taking comfort from the fact that the number of those voting in favour of the referendum proposition was still substantially greater than the party's usual share of the vote, which is about 30 per cent.

In last month's regional elections, the Communists won 30.2 per cent of the vote. Of the five coalition parties, the Christian Democrats won 35 per cent, the Socialists 13.3 per cent, the Republicans 3.6 per cent, and Liberals 2.3 per cent. The neo-fascist MSI won 6.5 per cent.

Sig Craxi said last night that "A tormented chapter has been closed just as we had hoped and if I may say so expected - that is with the

defeat of those who long and tirelessly sought and prepared this pointless battle."

The issue at stake was a temporary cut of 4 points from the index carried out by the Craxi government in February last year. The move was bitterly opposed by the Communists, and received only token support from Sig Craxi's main coalition partner, the Christian Democrats. But in the end it became law.

The Communist Party then started the campaign for a referendum on the issue, collecting the necessary signatures to a petition and convincing the constitutional court that the issue was a valid one for a referendum.

The vote on Sunday and yesterday settles the question of last year's cut but does not resolve the far bigger issue of the future of wage indexation. Yesterday, before the polls closed, Confindustria, the employers' association, gave formal notice that it would cease paying wage increases altogether under the *scala mobile* from next February.

Failure to bring down the jobless rate is generally held to have been a key factor in the crushing electoral defeat suffered in West Germany's most industrialised state of North Rhine-Westphalia last month by Chancellor Helmut Kohl's Christian Democrat party.

That in turn, has provoked bitter attacks from within his centre-right coalition, both because of alleged leadership shortcomings on the part of Herr Kohl and because he is unable to grasp the implications of the economic situation for their parties at the next federal election in February 1987.

Instead, the judge rejected their case and discharged the injunction. Referring at several points to a judgement in the House of Lords last summer which gave Mr Morris a green light for his action against BA, Mr Justice Leggett concluded that to block the liquidator would accord the clearing bank "a means of protection which puts a strain upon courts even with well-informed foreign courts."

Sir Freddie and Mr Beckmann

Continued on Page 16

Stock market reaction, Page 38

German GNP falls by 1%

BY RUPERT CORNWELL IN BONN

WEST GERMANY yesterday reported a real fall in gross national product of 1 per cent in the first quarter compared with the final three months of 1984 - a development that might prompt fresh calls for more determined government action to stimulate the economy.

Announcing the disappointing seasonally adjusted figures to the Economics Ministry in Bonn, ascribed the "temporary" drop to the severe weather earlier this year and claimed that the second quarter would produce a clear resumption of growth.

If added that, despite the bitter winter, which particularly affected the already hard-pressed construction industry, the first-quarter 1985 one less stood 0.4 per cent above the corresponding period last year.

The ruling centre-right coalition is still sticking to its prediction that growth for the full year will reach the forecast 2.5 per cent, compared with the 2.8 per cent expansion achieved in 1984.

Yesterday's news can only strengthen the pressure from critics of the Government to join last month in cautious vein by the Organisation for Economic Cooperation and Development (OECD) in its half-yearly Economic Outlook - for more resolute action to boost growth and make inroads into unemployment, which stands at 2.1m, or 8.8 per cent of the workforce.

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That in turn, has provoked bitter attacks from within his centre-right coalition, both because of alleged leadership shortcomings on the part of Herr Kohl and because he is unable to grasp the implications of the economic situation for their parties at the next federal election in February 1987.

The critics argue, moreover, that West Germany's strong external position - both the current and trade account surpluses in 1985, while inflation remains around 2.5 per cent - give it the scope to take action at home.

Instead, the judge rejected their case and discharged the injunction. Referring at several points to a judgement in the House of Lords last summer which gave Mr Morris a green light for his action against BA, Mr Justice Leggett concluded that to block the liquidator would accord the clearing bank "a means of protection which puts a strain upon courts even with well-informed foreign courts."

He also repeated the developing countries' demands that industrialised countries live up to their commitments in earlier Gatt agreements, saying "this could lay a foundation for a new round of talks."

Calls for negotiation on international monetary reforms were reiterated by Mme Edith Cresson, France's Trade Minister, and Mr de Clercq, but both said such talks could be taken up in a separate forum.

The ministers are to submit detailed position papers before the

Court rules for U.S. regional bank mergers

BY WILLIAM HALL AND PAUL TAYLOR IN NEW YORK

EUROPEAN NEWS

Mitterrand appeal over international farm trade

BY ANDREW GOWERS IN PARIS

THE FRENCH President, M. François Mitterrand, yesterday appealed for restraint in international farm trade, which faces severe disruption as a result of the world-wide dispute over export subsidies between the U.S. and the European Community.

He told the opening session of the UN Food Council's annual ministerial meeting here that international agricultural markets should be organised. "In the highly vulnerable sector of food exports I do not believe that unrestricted freedom of trade is the best solution."

He said the instability accompanying such a free-for-all would be particularly damaging for developing countries. "How can an emerging agriculture in developing countries be expected to compete with older, more efficient, more highly

mechanised farming?" he asked.

His remarks were clearly intended to underline French disquiet at the recently announced \$2bn U.S. farm export subsidy programme, and in particular its proposed cut in price offer of 1m tonnes of wheat to Algeria.

France has long insisted that world farm trade should be organised along agreed lines, but it is an idea vehemently opposed by the U.S., which claims that the EEC's unfair export subsidies have allowed it to ruin Washington's vital agricultural markets.

M. Mitterrand said France would move towards a new round of multi-lateral trade negotiations in the General Agreement on Tariffs and Trade "in due course." It was French reluctance to fix a date for a new round which caused

acrimony at last month's summit of leading industrial nations in Bonn.

Officials of the World Food Council, the UN body responsible for monitoring food policies, have told M. Mitterrand that the prospect of an all-out trade war, although this is likely to lead to lower world prices for products such as grain, they believe it will tempt African governments to postpone vital agricultural reforms further.

Yesterday's WFC session heard an impassioned and critical speech from Mr. Eugène Whelan, the Council's Canadian president. He said that the farm policy and long-term aid to Third World agriculture had been adopted, the農業 would not have reached nearly its present scale.

Marcinkus is cleared of loan allegation

BY ALAN FRIEDMAN IN MILAN

CHAIRMAN OF THE Instituto per le Opere di Religione (IOR), the Vatican Bank, Archbishop Paul Marcinkus has been cleared of involvement in illegalities related to a 1972 loan for £500m (£20m to the late Sig Carlo Pesci, the financier who was a major shareholder in the collapsed Banco Ambrosiano.

The Milan magistrate investigating Mgr Marcinkus, two of his Vatican bank colleagues, and six executives at the Pesci family's Italimobiliare holding group, has cleared them all of allegations of fraud, illegal currency export and improper share dealings.

However, he will carry on with his investigation of Sig Giampiero Pesci, son of Sig Carlo, and five colleagues at Italimobiliare on the grounds that they may have been involved in failure to disclose relevant financial information under the Italian civil code.

Paris court jails financier over losses at Boussac

BY DAVID MARSH IN PARIS

A SCANDAL-STRADDLED chapter of French corporate history ended yesterday when M. Jean-Pierre Willot, the most prominent member of the family clan which legally has a controlling stake in the loss-ridden Boussac textile group, was given a one-year prison sentence after being found guilty on charges of illegal funds transfers.

The long-awaited sentences, delivered yesterday by a Paris court, followed a lengthy and sometimes dramatic trial in which the Little-based Willot group faced a variety of financial malpractices during the building up of the Agache-Willet textile and retailing empire.

The 1978 deal was already controversial as a result of opposition from the legendary founder of the Boussac group, "Cotton King," M. Marcel Boussac who died in 1980 at the age of 90 with his empire in ruins.

But the Willot/Boussac affair turned into political high drama when the Agache Willot group filed for bankruptcy in June 1981 just after the election of the Socialist Government.

Jean-Pierre, the financier of the family who has decades of experience in financial gamesmanship, was also handed down a fine of FFr 2.5m (£210,600). He is entitled to appeal against the prison sentence. His brothers, Antoine and Regis, were each fined the same amount, with the former also receiving an 18 month suspended sentence. A fourth brother, Bernard, was acquitted.

The Willots, regarded by many on the Left and the Right as the unacceptable face of French capitalism, hung upon the public scene in 1978 when the former administration under President Valéry Giscard d'Estaing engineered the take-over of Boussac by the Willot group to save the textile concern from bankruptcy.

In an interview before the visit, Herr Hoenecker praised the French Eureka high-technology project, noting that he could foresee co-operation between Eureka and Interkosmos, Compton's space research organisation.

The East German leader called President Reagan's strategic defence initiative a "danger for all humanity."

He warned that any participation by Bonn in the SDI research programme would have "serious repercussions" for the political climate in Europe.

Although most member states

Fabius starts visit to E Germany

BY LESLIE COLLI IN BERLIN

M. LAURENT Fabius, the French minister, yesterday became the first government leader of the three Western powers responsible for Berlin and Germany to pay an official visit to East Germany.

Paris has set the pace for the three Western Allies in its relations with East Germany. The French foreign minister was the first of the three allies to visit East Berlin, and France's relations with East Germany have been stepped up to coincide with improvements between East and West Germany.

The French, however, jealously guard their role as protectors of West Berlin along with Britain and the U.S.

M. Fabius, who was welcomed at Schönefeld airport by Herr Erich Honecker, East Germany's leader, will, however, concentrate more on trade than on politics during his visit to East Berlin.

At the other end of the spectrum, Denmark and Greece positively object to any move which might expand the area of authority and influence of the Community, while Britain remains a brooding sceptic.

Somewhere in the middle, West Germany preaches European Union and practises the opposite, and Ireland is sitting on the fence, waiting more integration without losing the power of national veto, and fearful of any prospect of bringing block votes, as the Luxembourg compromise allows;

insistence that any member state invoking the compromise should justify it in the full

HOWE TRIES TO SELL PACKAGE TO HIS FELLOW MINISTERS

Doubts surround EEC reform

BY QUENTIN PEEL IN BRUSSELS

THE STUNNING scenery of Italy's mountain-lined Lake Maggiore and its 100 islands is the site of the ill-fated Stresa conference of 1935, when Britain's Ramsay MacDonald, and Pierre Laval of France, sought to restrain the ambitions of Benito Mussolini, failed his weekend greatly to concentrate the minds of the 10 foreign ministers of the European Community.

They include more co-ordination of national foreign policies, more majority voting on Community decisions, and speedier removal of all the remaining barriers to a real common market.

The key difference between those who support a full-scale conference for change and those who see no need to amend the Treaty of Rome, centres on whether to preserve the unwritten right of national veto, the so-called Luxembourg compromise. Everyone admits the need to speed up decision-making, but the question is how.

The other difference concerns the future role of the European Parliament, and how to extend its democratic influence on Community activities.

The British package, as outlined by Sir Geoffrey Howe, the British foreign minister, contains several measures to increase majority voting without abandoning the Luxembourg compromise. They include:

- an instruction by heads of government to use majority voting wherever it is provided for by the Treaty;
- agreement by the EEC members to abstain rather than block votes, as the Luxembourg compromise allows;
- insistence that any member state invoking the compromise should justify it in the full

Food price dispute may end up at summit

BY IVO DAWNAY IN BRUSSELS

FARM MINISTERS of the EEC today resume talks on Community prices for cereal crops and rapeseed amid mounting speculation that the issue may have to go to the heads of government summit in Milan at the end of the month for final resolution.

Although most member states

Secretary is clearly seeking to steel a march on his colleagues to suggest a package of reform plans which could please them all, without committing anyone to the long and laborious process of full-scale Treaty amendment.

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Although most member states

are anxious to avoid such an outcome, hopes of achieving a deal in the face of West Germany's continued opposition to a price cut are at their lowest.

Sir Filippo Pandolfi, the Italian minister presiding over the Farm Council, has already warned his colleagues that failure to reach agreement this week will mean another meeting in Luxembourg next Monday.

However, little or nothing appears to have changed since the ministers last discussed the issue in May. Furthermore, the conclusion of a package of prices for other farm products has removed a great deal of the urgency behind the talks.

Some now believe that Herr Ignaz Klechle, the West German

minister, will seek to postpone a decision further, eventually forcing his colleagues to agree to roll over last year's prices thus, in effect, establishing a price freeze.

But the political cost of such a move could be expensive to Bonn. Indications yesterday suggested that several member states may attempt to force the West Germans to vote, thereby challenging them to invoke fully their right of veto — a right that West Germany publicly eschews in favour of majority voting.

Most observers believe West Germany will invoke the full veto if forced. But one school of thought argued that, as the margin is so small between the 18 per cent price cut proposed

in the first Commission compromise and the maximum 0.9 per cent cut acceptable to Herr Klechle, there could be a case for overruling any claim that this is a vital national interest justifying a veto.

This too, however, looks unlikely to furnish a solution, as any attempt to ignore a veto would be opposed by the UK along with the Danes and Greeks.

The most radical suggestion so far is that the Commission may now unilaterally impose a price cut from the beginning of the new cereals marketing year in August on the grounds that the failure to take a decision leaves it free to regulate the market as it chooses.

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they discuss how to settle their claims against each other, and vice versa, as the Albanians have long insisted.

The British claim arises from a 1946 incident in which two British warships were sunk with loss of life by Albanian mines in the Corfu straits. Three years later the International Court of Justice awarded the UK £23,947 in damages.

The Albanians, for their part, claimed a large portion of the \$55m in gold bullion which the Nazis looted from Albania and other countries during the war. This is now held by Britain, the U.S. and France, which form the Tripartite Gold Commission.

Deposited in the Bank of England and the New York Federal Reserve Bank, this gold bullion amounting to some 5,000 kilograms is being held against

among other things future Albanian payment of Western compensation claims. Decisions by the Commission on settlement of the gold must be unanimous.

Albania is one of the very few countries with which Britain has not only no diplomatic relations, but also has no indirect representation of UK interests through a third country embassy.

Solidarity leader speaks out at trial in Gdansk

BY CHRISTOPHER BOBINSKI IN WARSAW

MR LECH WALESŁA, the leader of Solidarity, yesterday told a court in Warsaw that three prominent Solidarity activists that "three innocent people are sitting on the defendants' bench."

The three, Mr Ladyslaw Frejzyngier, Mr Bogdan Lis and Mr Adam Michnik, are being tried for fermenting unrest by playing a leading role in the banned union and attending a meeting in mid-March to plan a 15-minute token strike against food price rises. They face up to 7½ years in prison if convicted.

However, Herr Boerner, who has long since proved himself a cunning political tactician, has one particularly strong card in his hand vis-à-vis the Greens. If the trial does fall, and he chooses not to explore the possibility of an alliance with either of the other parties in the assembly, the Christian Democrats or the Liberal Free Democrats (FDP), he could provoke new elections.

The new discussions promise to be very tough, however. Instead of the one portfolio, covering an enlarged Environment Ministry, which Herr Boerner has proposed, the Greens are demanding two, as well as a virtual right of veto over nuclear-related plants.

The Greens are refusing furthermore to vote through — the SPD is demanding a single state budget covering both 1986 and 1987.

After their recent dismal showing in both the Saarland and North Rhine-Westphalia where they failed to secure the 5 per cent minimum share of the vote required for seats, the Greens will be keen to avoid exposing themselves to a similar setback in Hesse.

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Abstentions reach 6% in Hungary elections

By Leslie Collett in Berlin

HUNGARY'S first obligatory multiple-candidate elections at the weekend resulted in no upsets — all candidates were approved by the Communist Party but did contain a few surprises.

In an attempt to introduce some choice for voters, at least two candidates had to contest each of the 352 parliamentary seats and the 42,000 seats on local councils. But 6.1 per cent of eligible voters abstained from the ballots, compared with 3 per cent in 1980 elections, as voting in Hungary is not mandatory. Only 12 per cent of the 7.4m voters opposed the candidates for parliament, while 5.4 per cent of the votes were declared invalid.

Mr Imre Pozsgay, general secretary of the People's Patriotic Front, which represents the Communist Party, said there were "no political reasons" for the large number of abstentions and invalid votes.

Hungary's Communist leader, Mr Janos Kadar, who was placed on an unopposed national list along with 34 other prominent candidates, was re-elected with a 99.02 per cent vote. The Foreign Minister, Mr Peter Varkonyi, who was opposed by two candidates, received only 62.1 per cent of the votes. Mr Varkonyi had to compete for a place on the ballot in his Budapest district against the dissident philosopher Mr Gáspár Miklós Tómes, who was defeated in nominating meetings.

Mr István Sárosi, of the Hungarian legislature, said he expected a parliament that would be "more prepared to debate." The Hungarian parliament meets only four times a year for a few days and routinely approves government legislation.

Although the Government and party gave the multiple-candidate elections a great deal of publicity, it was made clear that the limited choice would not be widened in the future.

Mr János Berecz, a Communist Party secretary, said political life in Hungary would not be carried on in the form of "elections" thereafter.

David Housego reports from Paris on a political programme which promises a major upheaval

Opposition lifts veil on radical new view of French society



Opposition leaders Jacques Chirac, Raymond Barre and Valéry Giscard d'Estaing: their programme's broad objectives follow the rightward drift of the French consensus

THE FRENCH opposition parties lifted the veil for the first time over the weekend on what they would do if elected to power next March. Taken at face value, their programme would amount to as radical an upheaval of French society as the country has seen this century.

These "supply-side measures" designed to inject fresh dynamism into the economy would be backed by a macro-economic policy which put the emphasis on cutting public expenditure and reducing taxes. The opposition's goal is a FF 40bn (US \$3.36bn) annual cut in public expenditure—a yearly reduction equivalent to one percentage point of GNP. It also aims to boost economic growth to 3 per cent a year.

The "liberal" model they are now proposing reflects a totally different view of the way in which France should develop. It would be a country which gave first priority to business and profitability—and in which business was more lightly taxed and less controlled. The public sector would be cut to a minimum through a massive programme of denationalisation. Universities would substantially finance themselves and compete against each other. The monopoly of "technocrats" in the civil service would be broken by drafting in outsiders.

France's last major experiment with market oriented economics was the capitalist

explosion of the second half of the 19th century. This brought an unprecedented boom but left such inequalities that France has never been on the retreat from it ever since.

M Raymond Barre, the former Prime Minister, and the cautious voice within the opposition

believes that it is foolish for the Right to proclaim from the rooftops policies that are unrealistic or will be painful to implement.

There is little obvious leeway for further cutting public expenditure and taxes—the Socialists are having enormous

difficulty this year in meeting their objectives of tax cuts and of holding the budget deficit to 3 per cent of GNP.

On that basis the opposition would have great difficulty in reducing expenditure by a further FF 40bn a year—without substantially raising public

sector tariffs, health charges etc, which would have a deflationary impact on the economy.

They could be taking power at a time when recovery in the trade deficit was still fragile and when the franc was under pressure.

In addition to the problems of macroeconomic policy, the opposition faces the difficulty that its major structural reforms will take a long time to show results, and will inevitably have unpopular consequences in the short term. Hanging over them is the possibility that President François Mitterrand could use the most powerful constitutional weapon in his armoury—the right to dissolve the National Assembly after a year or just at the moment when the Government's problems are undermining its popularity.

M Jacques Chirac, the RPR leader and M Giscard d'Estaing are both aware of these objections. Two calculations have led them to throw caution to the wind.

The first is that they believe that the opposition can no longer satisfy its followers by criticising the Government alone.

The second reason lies in the differing views they have from M Barre on how events will unfold on the morrow of a right-wing victory in March.

M Barre believes that it will be impossible for the Right to implement their programme if M Mitterrand remains in office. He is thus calling for a massive opposition victory that will force M Mitterrand to quit.

M Chirac believes the opposition risks little in pitching its ambitions high. If M Mitterrand refuses his assent or turns down nominations for key posts, then the responsibility for the ensuing constitutional crisis would rest squarely on his shoulders. In such circumstances the opposition and M Chirac in particular would stand the best chance of winning the presidential election that would follow shortly after.

M Giscard d'Estaing's strategy is based on this scenario—that M Mitterrand will remain in office but initially as a passive spectator. In such circumstances, the former President would take the lead in explaining that much of the opposition's programme would have to be delayed until after the presidential elections of 1988.

The opposition is thus in a state of schizophrenia. It is broadly agreed on the direction in which it would like to push French society and the French economy. But it is violently at odds over the timing, methods and who should lead it.

WCRS

Kyprianou accepts latest UN proposals

BY ANDRIANA IERÓDIAKONOU IN ATHENS

CYPRIOT President Spyros Kyprianou arrived in Athens yesterday to brief the Greek Government on the latest United Nations (UN) peace proposals for the reunification of Cyprus. According to officials following the UN peace initiative, the proposals have been accepted unconditionally by the Greek Cypriot side but not yet by the Turkish Cypriots.

This is the first opportunity the Cypriot President has had to make the journey to Athens to discuss the matter face to face with Dr Andreas Papandreou, Greek Prime Minister, given that Greece has been in the throes of a general election campaign since the end of April, roughly the time when the new proposals were put forward by Sr Javier Pérez de Cuellar, secretary general.

Mr Kyprianou will meet both Dr Papandreou and Greek President

Christos Sartzetakis today. Further consultations may be held tomorrow before the Cypriot president's scheduled departure on Thursday morning.

Sr de Cuellar's latest proposals are essentially a blend of documentation put on the table by the UN secretariat and the Greek and Turkish Cypriots during an abortive January meeting in New York between Mr Kyprianou and Mr Rauf Denktaş, the Turkish Cypriot leader. Like the January documentation, the "consolidated paper" as it is called, envisages the setting up of an independent, two zone federal republic in Cyprus with a Greek-Cypriot President and Turkish-Cypriot vice-president, and a single citizenship and currency.

The new element is to be found in

Sr de Cuellar's suggestion on the

procedures to be followed for the translation of his peace proposals into a signed and sealed settlement plan for Cyprus. The secretary general has abandoned the idea of trying to plunge directly into a second Kyprianou-Denktaş meeting, which was his original aim after the collapse of the January talks. This would risk a repeat failure at summit level, which would in turn endanger the UN peace initiative.

Instead Sr de Cuellar has called on the Greek and Turkish Cypriots in the first instance to endorse the present "consolidated paper". Once the paper has been accepted then the secretary general's suggestion is that working groups should immediately take up the task of tackling unresolved details. These include key issues such as the timetable for the withdrawal of Turkish Cypriot forces yesterday.

occupation troops, which have held the northern third of Cyprus since 1974, and guarantees for the future state. A new summit meeting would follow.

According to Western diplomats in Nicosia, Mr Denktaş is unlikely to give his reply on the secretary general's proposals before elections scheduled for June 23 to be held in northern Cyprus, which was unilaterally declared a state by the Turkish Cypriots in 1983.

On Sunday, the Turkish Cypriots staged "presidential" elections in the self-styled state in which Mr Denktaş emerged as the winner with over 70 per cent of the vote. A referendum for a "constitution" was held in early May. Both the Greek and Cypriot governments issued strong condemnations of the Turkish Cypriot move yesterday.



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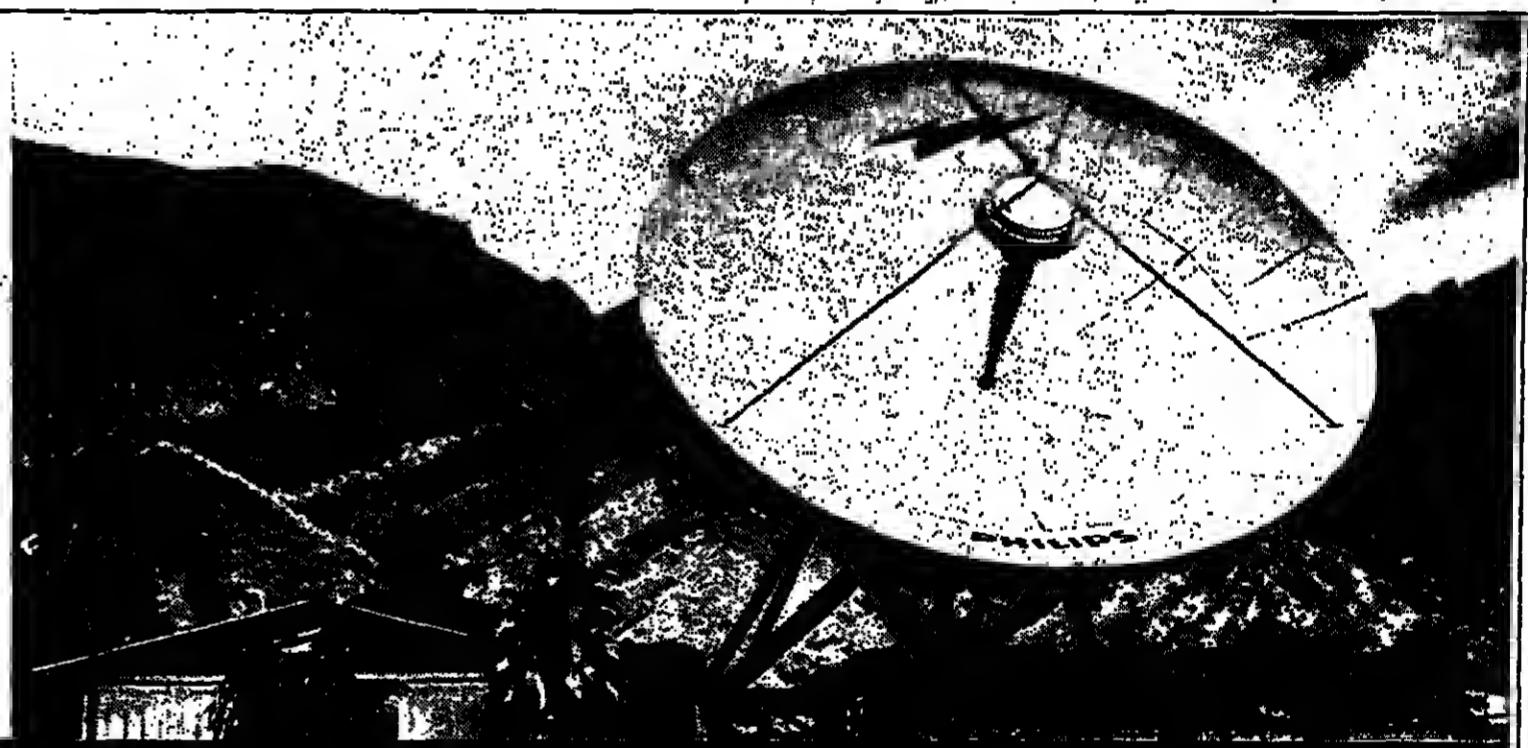
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controlled telephone network, which has increased subscriber capacity by more than 1 million lines.

The joint venture also received a new order to establish an automatic mobile telephone system. This project involves building 48 base stations, covering 32 cities and the main traffic corridors. On completion, it will enable the Saudi Arabians to telephone from their motor cars to anywhere in the world.

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PHILIPS

EUROPEAN NEWS

Peter Montagnon, Euromarkets Correspondent, writes from Basle on the annual report of the Bank for International Settlements

BIS prescribes gentle nurturing of the economic recovery process

ECONOMIC policy-makers have much reason for satisfaction when they look back at the events of 1984, according to the annual report of the Bank for International Settlements (BIS) published today.

Not only did total economic output in the Group of Ten industrial countries grow by an average of nearly 5 per cent, making last year one of the best since 1973; inflation also remained generally under control.

The recovery process spurred by the rapid growth of the U.S. economy, has spread not only to all industrial countries but also to large parts of the developing world. Millions of new jobs have been created within the U.S. itself, while the recovery has almost halted the deterioration of European labour markets. The resumption of growth has helped defuse the debt crisis and banks in industrial countries have been able to strengthen their capital base.

Perhaps because the recent record has been so positive, this year's report is remarkable for its lack of stridency. Gone are last year's dire warnings of a collapse in world growth if the U.S. fails to take action to correct its budget deficit.

In their place is a more gentle insistence on the need for action to be taken over the medium term to preserve and nurture the recovery process. "The major policy objective for Western industrial countries is clear enough: to keep up the momentum of their recovery," the report states.

Against the present broadly encouraging background—"one that would have been considered highly improbable by even the most sanguine forecasters during the crisis months of 1982"—four potentially serious problem areas remain. These are: the twin problems of unemployment and inflation; the risks of instability inherent in a climate of financial market innovation; the volatility of exchange rates and external imbalances in the developed world; and the international debt situation.

The report goes on to argue that the record of progress in 1984 masks two continuing fundamental questions for policy makers. The first is that almost five years of anti-inflation policies in most Western countries have still failed to eradicate inflation. The second is that the recovery has progressed far without having done more than half the rise in unemployment in Europe and

Rapid market changes add to problems of monetary policymaking

THE RAPID pace of innovation and deregulation in financial markets has added immensely to the problems facing central banks in forming monetary policy, the Bank for International Settlements (BIS) says in its annual report.

The practice of setting targets for money supply expansion, which has grown up in many industrial countries since the early 1970s, has been complicated by the blurring of distinctions between types of financial instrument and of institutions operating in the marketplace.

"This does not make targeting easier, in terms of

either definition or attachment," the BIS says, although it stresses that central banks must continue to pursue domestic monetary policies aimed at a further slowdown in inflation.

In practise, this will mean operating targets in a somewhat longer perspective, accompanied by discretionary changes in the target whenever these are necessitated by the shifting institutional or economic environment.

Such an approach is a difficult one, however, because discretionary changes in monetary targets tend to undermine one of their most important roles—that of providing a clearly defined

"anchor" for the wildly fluctuating expectations of market participants.

In these circumstances the credibility of monetary action comes increasingly to depend upon the final results achieved, which puts a very heavy burden indeed on monetary policy," the report says.

But central banks will also have to adapt to the changing financial climate in other ways too, it continues. There is a danger that the pace of change could add to the instability of financial markets.

"The complex process of innovation, despecialisation and deregulation must be

kept firmly under control so as to ensure that it proceeds in an orderly and balanced way without exposing whole categories of financial intermediaries to disruptive processes."

The flow of information about the markets must be improved and the supervisory framework adapted in an internationally co-ordinated way to present highly-innovative and competitive environment, it says.

On another issue of monetary policy, the report comes out in favour of using exchange market intervention to give some support to medium-term stabilisation policies.

immediate, drastic cut in the deficit is obviously not feasible. Nor is it desirable, since it could well push the U.S. economy towards a premature slowdown." Gradual adjustment of the deficit would imply a moderate slowdown in U.S. growth, a significant further decline in U.S. interest rates and in the value of the dollar, and a boost in U.S. exports.

Other countries would have to take offsetting measures both to compensate for slower U.S. growth and to make room for an expansion of U.S. exports. On the latter issue, the report is blunt and categorical. Protectionism must be rolled back, it says. Japan has a major role to play in boosting its imports.

The report also largely endorses the Bonn summit's reluctance of major countries such as Japan, West Germany and the UK to revalue their economies through American-style tax cuts.

The current U.S. experience is simply not exportable, no government outside the U.S. could safely base a stimulatory fiscal policy on the assumption that it will attract spontaneous external financing on a durable basis," it says.

These countries, too, must

take a medium-term approach to improving their growth prospects. The best contribution Europe could make would be to speed up and even radicalise efforts towards removing structural rigidities. In the process, the weight of public sector spending must be further reduced, but the tax burden should be alleviated pari passu with progress in this direction, not long in advance of it.

Here the report hints again at the rigidity of wage structures. It singles out Japan as probably the only industrialised country to have successfully tackled both inflation and unemployment. One approach elsewhere could be remuneration arrangements depending in part at least on the profitability of the individual firm, something along the lines of bonus and overtime provisions applying in Japan.

"Only such a major departure from current practice could make it possible for labour to be priced into the market end for unemployment to be gradually swept away. The relatively good news on the inflation front should not distract attention from the great need for far-reaching changes in the way prices and wages are set," it concludes.

KWU signs preliminary accord for N-plants in China

BY PETER BRUCE IN BONN

KRAFTWERK UNION, the West German nuclear plant contractor, has finally signed a memorandum of understanding with the Chinese Government over the possible delivery of four 1,000 mW pressurised water reactors to Peking.

Negotiations towards such a deal, which would be worth up to DM 5bn (£1.29bn), have dragged on since 1979 and culminated here yesterday during an official visit to West Germany by the Chinese Prime Minister, Zhao Ziyang.

Kwua said after the signing of the deal would lead to a broad transfer of technology, enabling China to build further

plants on its own. The two signatories still have lengthy negotiations on delivery, price and financing ahead of them, however, and it is still possible that strong competitors in the U.S. and in France could win at least part of the contracts the Chinese are preparing to offer.

"The negotiations will probably take a while longer, with the German reactor industry facing fierce international competition," KWU said in a statement.

The first two reactors are due to be built at Sunan, 80 miles west of Shanghai. China is expected to build up to 10

nuclear reactors by the end of the century as part of a massive modernisation programme.

The Bonn Government may also have to reach a final decision on its opposition to sending nuclear waste to China for storage before final contracts are signed. China has offered Bonn nuclear waste storage facilities in the Gobi Desert as a means of financing West Germany's exports. Bonn was initially opposed to the idea, partly because China has not signed the Non-proliferation Treaty, but the idea has won more support here recently.

If the West Germans do win final contracts, it also seems likely that some work on the reactors will be subcontracted to Nuclebras, the Brazilian state nuclear authority.

The Brazilians are in urgent need of new orders, and Peking and Brasilia signed an agreement last year which would allow for co-operation between the two on reactor design and construction.

Bonn and Peking have also signed a double taxation pact during Prime Minister Zhao's stay, with the West Germans also expressing interest in becoming involved in small and medium sized businesses in China. It has also become apparent

that Bonn has been intervening on Peking's behalf with CoCom, the U.S.-led agency which monitors exports of high technology to Communist countries. Zhao yesterday thanked Chancellor Helmut Kohl for his support with regard to CoCom, which often blocks delivery of sophisticated computer equipment to the Communist world.

Two thousand farmers took part (right) in a protest in 1979 against the Bonn Government's nuclear waste plans for Gorleben in Lower Saxony

acceleration of growth achieved solely through a relaxation of macro-economic policies would be very likely to rekindle inflation, and this would soon put an end to the growth process."

But a central issue for the world economy also remains the need to unwind the U.S. budgetary and payments

deficit, it says. The report argues that the high budget deficit is responsible for keeping interest rates high in the U.S. and that high interest rates themselves are the single most important factor in the overvaluation of the dollar.

At the same time, however,

it urges that the adjustment process be a gradual one. "An



Legal battles strike core of W. German nuclear waste plan

BY JOHN DAVIES IN FRANKFURT

WEST GERMANY'S nuclear power industry faces a new bout of legal wrangling after court orders have brought a halt to its plans for intermediate storage depots for nuclear waste.

The court rulings strike at one of the basic pillars of the country's strategy for dealing with the growing volume of spent fuel being unloaded from its nuclear power stations.

However, the rulings amount to a temporary "freeze" until more detailed court hearings can be held, and nuclear experts hope that they can win future legal arguments.

The industry's latest setback came last week when a court in Münster issued a temporary injunction to stop work on construction of an intermediate storage depot for spent fuel at Ahaus in North Rhine-Westphalia, near the Dutch border.

In a separate case earlier this year, a court in Lüneburg ordered a halt to deliveries of spent nuclear fuel to the newly-finished intermediate storage depot at Gorleben in Lower Saxony, close to the East German border.

Until now, most spent nuclear fuel from West Germany's power stations has been sent to France or the UK for reprocessing for future use, and electricity utilities have contracts for further shipments there into the 1990s.

The West Germans, however, plan to build their own reprocessing plant at Wackersdorf in Bavaria at a cost of DM 5.2bn (£1.29bn). It is due to start in the early mid-1990s. Before spent fuel is treated at Wackersdorf, it is supposed to be stored for some years, in the Gorleben and Ahaus intermediate depots.

The Gorleben depot, involving total investment of DM 80m, took its first deliveries of spent fuel late last year, while Ahaus, where construction alone is put at about DM 24m, is due to be finished in mid-1986.

The court rulings are a victory, so far at least, for West Germany's still-active anti-nuclear movement, which for two decades has fought the development of nuclear power with violent demonstrations and resourceful legal manoeuvres.

The rulings have raised some speculation about whether West German law at present permits intermediate depots for storing spent nuclear fuel; but the courts have not yet dealt in detail with such substantive issues.

At Ahaus the building project has been halted to consider objections raised by a local former: he argues that the depot is being built on land which is supposed to be used for industrial purposes, and that a nuclear storage depot is not an ordinary industrial project.

Nuclear authorities claim that they have no cause for pessimism: they hope that the issues will be clearer within a few months. On the other hand, it is impossible to predict how such court cases will develop or how long they will take, especially if they appeal to higher courts are involved.

Nuclear experts say they still have plenty of room for manoeuvre in their long-term nuclear waste plans and that time is still on their side.

They argue that no nuclear power station will be impeded if spent fuel cannot be sent to Gorleben in the immediate future. In addition to facilities abroad, some nuclear plants themselves have sizeable storage capacity in so-called compact racks.

Fuel destined for the Wackersdorf reprocessing plant has to cool down for six or seven years beforehand. This means that storage capacity does not become a real problem until about 1988-89, assuming that the reprocessing plant is in operation before 1995.

However, one nuclear scientist said the court rulings showed that the "back end" of the nuclear fuel cycle (involving spent fuel) was very difficult to handle in West Germany. "It is a psychological problem," he said.

The court cases are likely to be used by the French, and also the Chinese, to reinforce their arguments in seeking nuclear fuel business in West Germany.

The French have already been pressing the West German electricity undertakings to agree to further arrangements to fill up spare capacity at the reprocessing plant at La Hague, near Cherbourg.

The West German Government initially rejected the idea of sending nuclear waste to China when the matter first came up more than a year ago, but despite a cautious approach in Bonn, the idea has gained some acceptance among nuclear experts.

Interest in the idea has grown since it became clear that Kraftwerk Union (KWU) was well in the running to win nuclear power station business in China.

The West Germans, however, remain guarded about the nuclear waste idea, partly because of the political problem of China's nuclear weapons programme and partly because the Chinese are asking a high price for their services.

Despite the efforts of nuclear protesters, West Germany now has 16 nuclear power plants in addition to three experimental plants. They contributed 27.6 per cent of the electricity generated last year in the public network (omitting some conventional power stations for private industry's own use).

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Auditors: Peat, Marwick, Mitchell & Co.

1984 Balance Sheet:

Net Profit: Lit. 15.5 billion

Dividends: Lit. 1.40 per common share

Lit. 1.70 per saving share

Investments: Lit. 607 billion

Net Worth: Lit. 325 billion

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Besides equity investments in companies such as Fisac and Star with well established traditions and international experience, BI-INVEST is also active in the industrial sector through Sipfa S.p.A. (in 1984 sales: Lit. 20.5 billion; profit: Lit. 9.8 billion; net worth: Lit. 92.2 billion).

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OVERSEAS NEWS

Finns deny improper behaviour by troops in Lebanon

BY NORA BOUSTANY IN BEIRUT

FINLAND denied yesterday that its troops serving with UN forces in south Lebanon had in any way behaved improperly. In a response to Israeli accusations, a statement issued in Helsinki said that such charges were groundless.

The Israeli-backed South Lebanon Army is holding 21 Finnish troops hostage and demanding the release of 11 of its own men seized by the Shi'ite Amal militia.

The Finnish statement said that during May "it can be shown that the Finns, in line with their duty, disarmed roughly as many SLA as Amal organisation soldiers."

Mr Timo Goksel, the UN spokesman in Lebanon, said yesterday that all contact had been lost with the Finnish hostages. Other officials predicted that the crisis might continue for some time.

The Finns in south Lebanon claimed that the 11 men belonging to the SLA had voluntarily handed in their weapons and asked to be taken to Amal headquarters. Ali Jaber, the leader of the 11, was quoted as saying that none wished to return to the SLA.

Owen urges Japan to set up bank for African aid

BY JUREK MARTIN IN TOKYO

DR DAVID OWEN, leader of the British Social Democratic Party, yesterday proposed that Japan establish and finance a rural credit bank for Africa as a "distinctive contribution" to help tackle the problems of the continent.

Invoking the Grameen (rural) Bank in Bangladesh as a possible model, he suggested that it might be set up for 10 years with a possible initial financial commitment of Y12bn (\$48m), rising to as much as Y40bn. Funding, he said, should be largely in yen, and Japan should not consider the venture to be profit-oriented.

Dr Owen's proposals were re-issued in his absence to a symposium here on the "Ethics of Human Survival," sponsored in part by the Geneva-based Independent Commission on International Humanitarian Issues, of which he is a member.

He had flown back to the UK the night before for the funeral of Lord George-Brown.

Over the weekend, the Japanese Government announced with some satisfaction, figures that claimed that Japan had last year become the second largest aid donor in money terms among the Western industrial nations. A break-down of the statistics into concessional aid and trade-related credits, a source of controversy with the

Arab bank's loans rise

THE ARAB BANK FOR ECONOMIC DEVELOPMENT IN AFRICA (Badea) approved loans worth \$88m (£59.2m) last year, the highest annual level since the institution's inception a decade ago, according to the bank's 1984 report, writes Michael Holman.

Total lending over the decade was \$668m, and when loans for the Special Arab

Tunisian President in trip to U.S. and France

BY FRANCIS GHILES

THE VISIT this week by President Habib Bourguiba of Tunisia to France and the U.S., the two Western nations with the closest ties to his country, is essentially a courtesy trip but must be seen against the background of the increasingly volatile political situation in North Africa.

However frail he may be, the 84-year-old doyen of North African leaders still dominates his country's politics after making a remarkable recovery from the stroke he suffered last November.

The trip follows the alliance formed recently between Morocco and Libya and the change of regime in Sudan. Colonel Muammar Gaddafi, the Libyan leader, is never shy of trying to intervene in Tunisian politics. Libya recently became an anti-Semitic broadcast across the region, calling on countries

to "kill their Jews." President Bourguiba intervened to stop the broadcasts.

Relations between Tunisia and France remain very close both politically and economically while Paris and Washington have a strong vested interest in the continuing stability of this small north African country. Their concern about what may happen after the ageing president is no longer in power was heightened last year when he visited the worst riots since independence, which followed the decision to double the price of bread.

The U.S. multiplied its military aid sixfold between 1980 and 1983 and has maintained it around \$90m (£71m) per annum since then.

Since independence, the U.S.

has garnered about \$1bn worth of aid to Tunisia and further aid requests are bound to be discussed in Washington.

Sudan poll 'next April'

SUDAN'S military leader General Abdul-Rahman M. H. Swarreddah has been quoted as saying that general elections will be held next April in his country, AP-DJ reports from Saudi Arabia.

In an interview published in the English-language newspaper *Saudi Gazette*, Gen Swarreddah said elections have been scheduled for April 26 to choose a constituent assembly, which would formulate a constitution.

Saudi Arabian imports fall 12.3%

SAUDI ARABIA'S imports fell 12.3 per cent last year to \$118.7bn (£25.8bn) according to a Ministry of Finance statement reported by Reuters in Riyadh.

The Ministry, which made no mention of exports, attributed the decline to lower prices, a fall in freight costs and increased stocks. Car imports were 32.7 per cent lower and electrical equipment and appliances were down 18.7 per cent.

Zambian strike ends

ZAMBIA'S week-long copper mining strike has ended and government officials have begun paying arrears from more than 4,000 sacked workers, a Zambian Consolidated Copper Mines spokesman told AP in Lusaka.

Metalworkers' plea

The International Metalworkers' Federation opened its world congress yesterday with a call for a campaign to reduce working hours, AP from Tokyo.

Herman Rebba, general secretary, singled out Brazil, South Korea and Japan and said "the campaign for reduced working time remains a priority for the rest of this century." The congress is held every four years.

Our Harare Correspondent looks at the contenders in the coming Zimbabwe elections

Hiccups for Mugabe on road to poll victory

ON THE face of it, Zimbabwe's ruling Zanu Party should win a comfortable majority when the country's 2.9m black voters go to the polls on July 1 and 2.

It draws support from the dominant Shona tribe—80 per cent of the population—has enjoyed the uncritical backing of the state-controlled media since independence in 1980, and the economy is recovering from the country's worst drought for decades.

But Mr Robert Mugabe, the Prime Minister, is nonetheless taking no chances in a campaign which effectively began several months ago. His party shelved the contentious proposals for a one-party state, has cut back on the Marxist-Leninist rhetoric, and last week provided the electorate with a £65m sweetener: minimum wage levels went up 15 per cent, as did the pay of the country's 150,000 civil servants.

So far, however, the party has not been able to cope with two challenges. The once all-powerful white community are very much on the sidelines, voting on June 27 for their 20 reserved seats. The first, and possibly less serious, of the two is posed by the leading opposition party, Zanu, led by Mr Joshua Nkomo, which held 19 of the 20 black seats in the last election. The Government's brutal military campaign against armed "dissidents" in the Zanu stronghold of Matabeland, which left thousands of civilians killed or wounded,



Politicians: Mugabe and Nkomo.

bas, if anything reinforced Mr Nkomo's support in the province.

The second challenge is the growing dissatisfaction among the urban population of Zimbabwe, whose high expectations of post-independence benefits have not always been met.

In the urban areas, however, it is a different picture. The waiting lists for housing are as long as they were under white rule, the bus system is increasingly inadequate, school fees have risen sharply and unemployment has grown. Unskilled workers have found that inflation has eroded pay increases, and they spend the same pro-

portion of their wages on the barest essentials.

Whether the two main opposition parties—Zapu and the United African National Council of Bishop Abel Muzorewa, the former Prime Minister whose party won three seats in 1980—can take advantage of urban complaints is another matter.

Zanu's township network of youth members see to it that the opposition parties have no house meetings. But the test will come in the polling booth, where for the first time voters will be selecting candidates matched to the 20 constituencies, rather than endorsing party lists for the whole province as was the case in 1980.

So far, however, the popularity of candidates, their political affiliations and their past performances will come into play, giving opposition parties a fair stronger hand than before.

None of the political parties have as yet published their manifestos, but the basic issues seem clear. Zanu has adopted a pragmatic stance, pulling back from a demand for a one-party state which has alarmed many voters long used to a diversity of political choice. It has also pulled back from its determination to create a Marxist-Leninist state, although remaining firmly committed to socialism.

Both Zapu and the UANC, for their part, are likely to promote

a mixed economy, a multi-party democracy, and attack the Government's handling of the economy and human rights over the past five-and-a-half years.

For almost the first time since independence, they are getting full access to the media; ranging from the right to unhindered access to advertising space and coverage of opposition party statements to a promise of interviews on television.

The parties have little time, however, to take advantage of this concession to free and fair elections, for the pre-election timetable was shortened by the Government from five weeks to 11 days.

But there is little doubt that the Government is allowing greater debate about political and economic issues than at any time since independence, as well as reigning in some of its intimidatory youth brigades.

In March this year, Mr Mike Auret, chairman of the Catholic Justice and Peace Commission, which has sharply criticised the Government methods in Matabeland, said that his organisation had made fair elections impossible. Since then, he believes, the Government has made a "real effort."

"The impression I get is that the Government really wants to see free and fair elections, and is trying very hard to ensure that the world will see it like that."

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WORLD TRADE NEWS

William Chislett examines the prospects for improved relations between Mexico and Britain

Mexico brings the case for better relations to London

"THE TWO countries are like two shy people at a discotheque who are afraid to ask one another to dance and end up as wall flowers." This is how one British banker summed up the trade relations between Britain and Mexico.

Both countries want to improve relations and Sir Miguel de la Madrid, the Mexican President, will be trying to do just that during his state visit to Britain which begins today. The President will focus on trade and investment and seek to assure the City of London that Mexico is putting its heavily indebted house in order.

The President will be accompanied by Sr Hector Hernandez, Trade and Industry Minister, Sr Jesus Silva Herzog, Finance Minister, and Sr Bernardo Sepulveda, Foreign Minister.

UK businessmen are frustrated by their low level of exports to the twelfth-largest economy in the non-Communist world, with 75 million people. Mexico, which would like to diversify its trade away from heavy dependence on the U.S., bemoans its lack of success in exporting to Britain.

Mexico is pinning its hopes

of restoring historic growth levels of 6 per cent to 6 per cent on increasing non-oil exports such as mangoes and avocados, since its oil revenues (\$16.6bn last year) will be swallowed up for the foreseeable future servicing its \$66bn foreign debt. The British Chamber of Commerce in Mexico

is sponsoring a large exhibition of Mexican goods in London this week.

The countries are expected to sign two trade agreements: the Export Credits Guarantee Department (ECGD) to increase its exposure in Mexico by up to \$10bn and Fomex, the Mexican Government's export funding agency, to make sterling credit available for the first time to UK buyers of Mexican goods. Until now, Fomex's funding has been exclusively in dollars.

On the Mexican side, exports jumped from \$77m to \$257m in 1980 when oil began to be shipped, pushing Mexico's trade with the UK into surplus in 1983.

Mexico is keen to attract more British companies to its thriving "maquiladora" sector. There some 700 operations in this area which import components for assembly or manufacture (like radio sets) and export the finished product across the border to the U.S. Only two UK companies, the American subsidiaries of GEC and Cambridge Electronics, have in-house operations. The book value of UK

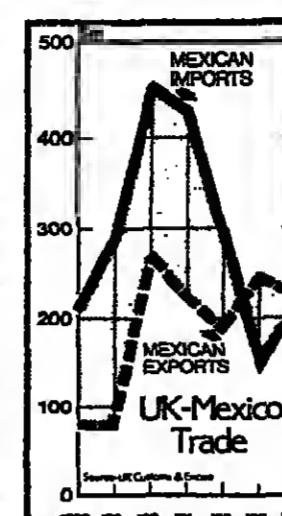
investment in Mexico at the end of 1983 was \$251.2m, only 3.1 per cent of total foreign investment, according to the Mexican Foreign Investment Commission.

Several joint ventures may be announced in London: GKN in vehicle components, Morgan Crucible in ceramics and glass, and Balfour Beatty in a tourism project with the state Government of Sonora. Acerca, whose BBC micro computers are made under licence in Mexico, may announce a deal whereby its Hong Kong operation exporting to the U.S. will be transferred to Mexico.

Less certain, however, are the prospects of Davy McKee which won a \$300m contract in 1982, the largest ever awarded by the Mexican public sector, to build a large steel plate mill at Lazaro Cardenas on the Pacific coast. The project is being squeezed by Mexico's budget constraints; discussions are taking place to try to alleviate current financing problems.

While there is a stronger will to increase trade, there are problems on both sides. With direct Mexico to London flight, Mexico's national airline, Finnair, is in difficult business. British Airways is looking at establishing a flight, but so far there is no firm commitment.

Efforts by Mexican businesses, coddled by years of protectionism, to be more export



conscious have been dealt a double currency blow which is pricing their goods out of Europe. The Mexican peso, linked to the dollar, is slightly overvalued and the surge of the dollar against European currencies has left the peso flat against sterling, despite a wide inflation differential between Mexico and the UK.

A sign of hard times is that InterMex, the London-based consortium bank, has become closely involved in promoting trade. Tins of Mexican meat, cans of anti-static spray are spread around its trade office. InterMex needs to find other business to make up for the stamp in loans to Mexico.

InterMex now promotes Mexican food, which is little known in Britain. It is selling to Mexican food to national people, to find that Texas (part of Mexico) is exporting tortillas, the corn-based pancake, and that Yugoslavia and Greece are exporting their own brand of tequila, Mexico's national drink.

John Brown may build Bulgarian factory

By Christian Tyler, Trade Editor

BULGARIA is negotiating with the British contractors John Brown to build a biotechnology factory for the mass production of enzymes used in pharmaceutical and food manufacture.

The negotiations are part of a state programme to make Bulgaria a leading developer of biotechnology within Comecon, the socialist trading bloc.

John Brown is interested in

building an enzyme plant, which would cost between £20m and £50m, and has been asked to find companies willing to sell the necessary technology licences.

The enzyme plant is one of seven projects announced by the Bulgarian Government last autumn. Negotiations on price have not yet begun, but John Brown appears convinced that the Bulgarians can raise the money for the programme.

Ambitious

"It's an ambitious programme," Mr Malcolm Stewart, associate director for biotechnology at John Brown, said yesterday, "but they are very serious about this biotechnology plan."

A Bulgarian embassy official in London said the equivalent of hundreds of millions of pounds has been set aside for the programme.

Another UK process plant manufacturer, APV International, has already set up a joint venture company in Sofia with Bloinwest, a new state organisation. Negotiations have begun in parallel with Celtech, a small British biotechnology company partly owned by the Government, for the sale of cultures used in the manufacture of compounds for medical diagnosis and treatment.

However, Celtech managers say they are still unsure whether Bulgaria will pay the asking price for their specialist technology, said to be around £1m.

Enzymes

The plant for which John Brown is bidding would produce a range of enzymes, in small batches for medical use and in large quantities for the processing of starch.

The Department of Trade and the companies said there were no export controls to prevent the sale of the technology to Bulgaria.

Enzymes are a kind of biochemical catalyst which occur naturally in living cells and which technology has harnessed artificially for the production of a range of organic matter.

Mr Brown, like APV, specialises in designing and building the equipment to turn laboratory-scale chemical reactions into mass production.

Sarney Brazil

France wins FF 5bn Ganges contract

By PAUL BETTS IN PARIS

COMPAGNIE Generale des Eaux, France's leading private water distribution and treatment company, has been chosen by the Indian Government to lead a consortium of French companies for a major FF 5bn (\$421.22m) project to clean up the River Ganges.

The French group has been asked to supply 27 water treatment plants to cleanse India's sacred but heavily polluted river. Each of these plants is worth about FF 200m.

French and Indian officials said the first plant would probably be built at the holy city of Benares.

The Ganges cleanup project was among a series of agreements signed at the end of the state visit to France of Mr Rajiv Gandhi, the Indian Prime

Minister. These contracts reflect the improved relations between Paris and India after the diplomatic controversy between the two countries stemming from the recent spy scandal in India in which France was implicated.

Apart from the Generale des Eaux deal, Jeumont-Schneider, the telecommunications and engineering subsidiary of the Espace-Schneider private conglomerate, also signed agreements worth FF 500m to supply Indian telecommunications companies with licences for the construction of private telephone digital exchanges involving a total of 1m telephone lines.

Jeumont-Schneider said it had won the industrial co-operation contracts in private digital switches against intense competition from Japanese, U.S. British and West German companies.

India and France have also signed an agreement after three years of negotiations to set up a joint Franco-Indian advanced research centre which will focus on four specific factors including biotechnologies, applied mathematics, optical physics and renewable energy sources.

However, no agreement on the proposed sales of 19 new Airbus A-320 twin-engine 150-seater aircraft to India appears to have been reached. Both Airbus and Indian officials declined to discuss the state of talks on the Airbus sales suggesting that a decision would probably be taken in a few weeks' time after Mr Gandhi's U.S. visit.

There also appeared to have

been no breakthrough at this stage in the negotiations involving the sales by Aerospatiale, the French state aerospace group, of 22 Dauphin helicopter worth a total of about FF 500m to India.

Among other contracts France is still hoping to win are a large defence order for 155mm bowitzer guns which could be worth up to FF 10bn; an order for six gas turbines involving Alsthom Atlantique, the CGE subsidiary, worth about FF 300m; and the construction of a dam and power station by another subsidiary of the CGE group. France is also hoping to win more telecommunications orders from India as well as computer orders from its nationalised Bull computer group.

Bonn takes firm line on export concessions

By JOHN DAVIES IN FRANKFURT

THE West German Government has disappointed some sections of industry by taking a firm stand on concessions in talks about the way the country's export credit insurance scheme is run.

Proposals to ease some conditions have run into unyielding resistance in Bonn because Dr Gerhard Stoltenberg, the Finance Minister, is anxious to prevent heavier losses placing a burden on the Federal Government's budget.

The West German export credit insurance scheme is carried out through Hermes, a private company, according to guidelines laid down by the Bonn Government. With the recession and serious international debt problems, the Hermes scheme has run into heavy losses through compen-

sating exporters who have not received payments for supplies.

After plumping to a DM 730m (£157.4m) loss in 1983, the Hermes scheme's deficit jumped to DM 1.2bn last year.

As a step towards covering the losses, exporters were confronted with an increase of an average of 40 per cent in Hermes fees from April last year.

Since then, some exporters, particularly those dependent on orders from developing countries and other countries considered risk areas, have been pressing for improvements.

Economics Ministry officials have made plain to exporters that proposals which could lead to extra costs cannot be compensated. Some proposed changes which are considered necessary in cost terms are still sound economic policy.

The West German Government is adamant that its export credit insurance scheme should avoid subsidies and operate on a

neutral basis.

being examined.

Last week, Dr Klaus von Liedtke, finance chief of Lurgi, the engineering and process plant concern, questioned the line taken by the Government. He said that talk about improvements in Hermes' scheme had met with little more than "understanding" in Bonn.

Dr von Liedtke said that 500,000 jobs depended directly or indirectly on West Germany's process plant industry, which, in turn, was highly dependent on orders from abroad. To back up this work through Hermes export credit insurance would not amount to subsidy but sound economic policy, he asserted.

Government officials argue that the Hermes scheme is being operated "flexibly" and that individual cases go virtually to the limit of what is justifiable in risk management.

Hermes covers less than 10 per cent of West Germany's exports. But without Hermes coverage, it is difficult or impossible to obtain finance for exports regarded as a financial risk.

Although West Germany's trade has been buoyant, the main impetus has come from orders from industrialised countries, for which Hermes coverage is generally considered unnecessary.

Fixed air fares system to be considered for Europe

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIR TRANSPORT in Europe needs to be freed from bureaucratic burdens and an unduly protectionist regulatory framework," the European Civil Aviation Conference (ECA) stresses in its latest report.

The conference, the governments of 22 European states meet in Strasbourg next week to consider programmes for the next three years.

A separate report to the forthcoming meeting, prepared by a rapporteur (whose task was to study European air transport affairs), points out that the ECAC, comprising 22 member states, is much wider than the European Economic Community of 12 nations.

Heading the list of tasks will be the introduction of new forms of fares fixing, including the possibility of some form of rationing system for fares, whereby airlines will be automatically allowed to raise or lower fares within prescribed limits without recourse to governments.

Such a system is used on the North Atlantic air route between the U.S. and Europe, where it has worked well. With

in a band of a few per cent either side of a fixed fares level, airlines are free to adjust their fares automatically.

The ECAC says it is not advocating abolition of the bilateral system, recognising that individual governments wish to retain some sovereignty over their flag airlines' actions. The zonal tariff system, it says, should supplement the bilateral system.

A separate report to the forthcoming meeting, prepared by a rapporteur (whose task was to study European air transport affairs), points out that the ECAC, comprising 22 member states, is much wider than the European Economic Community of 12 nations.

The ECAC is more relaxed about this. One simply has to work for consensus; it takes time but there is no alternative to the Gatt system, Mr de Clercq said. "There is no sense in scrapping the only car we have got just because its

speed does not match our ambitions."

But the U.S. takes the attitude that if it cannot obtain what it wants one way, then it must follow another route.

"The time for speeches is over. With the situation in the U.S., we won't have the option of sitting idly for a long period of time," said Mr Murphy. The U.S. wanted multilateral negotiations, "but we could be forced to go to the bilateral system."

On this basis the U.S. would seek trade liberalisation pacts with individual countries or groups of countries and in doing so would ride over the basic provision of Gatt—what

we have got just because its

you concede to one country you

concede to the rest, the most favoured nation principle.

Administration officials are not too concerned about that. They believe that once the process starts it would set off a train of events which would move the multilateral system forward to more liberalisation.

The Reagan Administration has already been holding talks with Canada and the countries of the Association of South East Asian Nations, spurred by Congress increasingly worried about the \$130bn (£103bn) trade deficit. The Administration wants to use liberalisation to head off congressional criticism with protectionism.

But popular pressure work a different way in Europe. Most specialists believe that the

U.S. does go around with a

bible in one hand and a six-gun

in the other. "To a degree

this is true," he said. "The only logical alternative is to put

down the bible and carry two six-guns."

Not true, riposted Mr. de Clercq. Why not two bibles?

AMERICAN NEWS

West Germans, Swiss refuse to join \$450m Argentine debt rescue

BY PETER MONTAGNON IN BASEL

WEST GERMANY and Switzerland have flatly refused to take part in the \$450m (£355m) bridging loan being sought by Argentina to help pay off interest arrears on its \$48bn foreign debt.

The position of the two countries was made clear in two days of sometimes heated discussion at the annual meeting of the Bank for International Settlements here.

Officials argue that Argentina has made itself ineligible for further government assistance because of its persistent failure in the past to get to grips with its economic difficulties. Also, they say, Argentina's debt problems do not pose a threat to the world financial system as a whole.

The open rejection of Argentina's request by two major European financial powers has come as a blow to its efforts to raise the credit which it had sought to portray as a significant international gesture of solidarity with its new-found democracy.

But central bankers here said yesterday the loan was still

likely to go ahead with other countries arranging their contributions on a bilateral basis. Some, such as the US, Mexico and Venezuela, have already indicated their willingness to put up money.

Among other European countries, Holland is also taking a more conciliatory approach, largely because previous export credits to finance oil and gas pipeline developments have made the Netherlands the second largest official lender to Argentina after the US.

Though discussions continued among central banks after the BIS annual meeting ended here yesterday, it is now expected to take a few more days before the shape of Argentina's bridging loan becomes clear.

The country is seeking the money to finance a payment of some \$600m in interest to commercial bank creditors which it had sought to postpone to prevent its debt being officially declared "value impaired" in the US, forcing banks there to make loan-loss provisions.

World Bank to guarantee commercial loans for Chile

CHILE HAS overcome U.S. opposition to a plan to attach World Bank guarantees to some of the loans it is seeking from its commercial bank creditors to meet external financing needs for this year and next, according to central bankers attending the Bank for International Settlements annual meeting in Basle, Peter Montagnon reports.

But the amount of such financing is now likely to be limited to \$150m (£118m), rather than the \$250m originally sought.

This will necessitate an increase in the planned guaranteed portion of the commercial bank credits from \$800m to \$950m, they said.

Details of Chile's new financing package are to be discussed again at the end of this week at a meeting of leading bank creditors chaired by Manufacturers

AMC threatens to bring in imports

By Terry Dodsworth in New York

FORMAL negotiations on a new wages contract at American Motor (AMC), the U.S. affiliate of Renault of France, began in Chicago yesterday as the president of the company threatened to replace American-made models by imports if necessary.

In a newspaper interview, Mr Jose Deoudwaerde, who took over as president of AMC last year, said that the company believed its labour costs must match those of the Japanese companies building cars in the U.S. AMC would lose at least as much money in the second quarter of this year as in the first, he added, when it had a deficit of \$28m (£22m).

Mr Deoudwaerde's remarks emphasise the company's determination to reduce its labour costs at its Wisconsin car-making plants, where it claims that its 6,000 workers are the best paid in the U.S. motor industry.

The negotiations began after weeks of wrangling over the issues to be discussed. The company had initially insisted upon the union's agreement to a list of tough preconditions for talks, including an immediate wage cut, a reduction in annual paid holidays and other concessions.

In agreeing to the negotiations, AMC appears to have given some ground on these preconditions, but it has nevertheless presented a major discussion document to the union which will involve talks on most of the items at issue between the two sides.

At the same time, the company is forcing the union to negotiate with the threat of two closure banting over the two Wisconsin plants at Kenosha and Milwaukee.

Stockman says deficit may be up on forecast

MR DAVID STOCKMAN, the U.S. Budget Director, said the prediction for the budget deficit in fiscal 1988 may be some \$50bn to \$70bn (£39bn-£55bn) above the forecast in the Senate's budget plan, Reuter reports from Washington.

He told the American Stock Exchange Conference that a prediction of the 50 leading economists in the country, known as the Blue Chip forecast, had shown the increase over the Senate resolution, which had put the 1988 deficit at \$104.3bn.

Mr Stockman also said the Congress was "just about running out of legislative time" to take meaningful action on the structural budget deficit.

Commenting on the Blue Chip forecasts, Mr Stockman pointed out that economic growth has averaged 2 per cent over the past four quarters, including the second quarter 1985 just ending.

These developments make the House and Senate predictions of 4 per cent economic growth in the coming year less secure, and he warned the size of the necessary deficit reduction could rise as a result.

Treasury Secretary, Mr James Baker, says the Administration expects economic growth to pick up in the third and fourth quarters of this year.

The Federal Reserve began to accelerate the money supply growth a few months back and the effect of that on real economic activity should be felt soon," Mr Baker said in remarks prepared for delivery here yesterday to the Amex conference.

Sarney backtracks over Brazilian land reform

By ANDREW WHITLEY IN RIO DE JANEIRO

THE SARNEY Government in Brazil, shocked by the hornet's nest of protest and violence stirred up by its ambitious, recently unveiled land reform proposals, is hastily backtracking from what would have been the first real test of its reforming intentions.

Two weeks ago, amid much fanfare, the Government announced that over the next 15 years it aimed to provide some 7.1m landless farmers and rural labourers with their own land.

The announcement simply confirmed an election campaign promise made by the then opposition Democratic Alliance. Nor was anything particularly far-reaching proposed—a far-reaching agrarian reform act which had been on Brazil's statute book since 1964, but never implemented.

FOR THE second time in as many years, Jamaica is to seek an agreement with its Paris Club official creditors, this time on refinancing \$67m (£22.75m) in short term debt.

The negotiations will take place next month and will be followed, says Mr Edward Seaga, the Prime Minister and Finance Minister, by attempts at refinancing \$83m (£32m) owed to commercial banks and \$25m owed to non-Paris Club countries.

Jamaica will need new and easier terms for repaying these parts of its \$3.1bn foreign debt; repayments on principal and interest this year will account for \$31.9m (£354m). Mr Seaga has forecast import earnings this year at \$631m.

Mr Seaga, in presenting this year's budget to parliament last week, promised Jamaica's 2.2m people no respite from the pressures of the past two years.

The economy is stagnant and the immediate prospects are dim: GDP fell by 0.4 per cent last year and Mr Seaga has forecast a 3.8 per cent fall this year.

Mr Seaga's objectives are straightforward: he wants to adjust the major pillars of the economy, to develop manufacturing and agriculture to support tourism and ease the heavy dependence on the most important leg of the economy.

The Prime Minister is also trying to reduce deficits in the fiscal budget and the balance of payments, and lay the ground for self-sustaining growth. This

results, after four years are mixed.

The Government's policies, which have led to a 70 per cent devaluation of the Jamaican dollar in the past 18 months, inflation of 30 per cent last year and a projected 20 per cent this year, and continuing uncertainty within the local business community, have been under attack.

Mr Michael Manley, Mr Seaga's ailing political opponent and a former Prime Minister, says the Government's policies have failed.

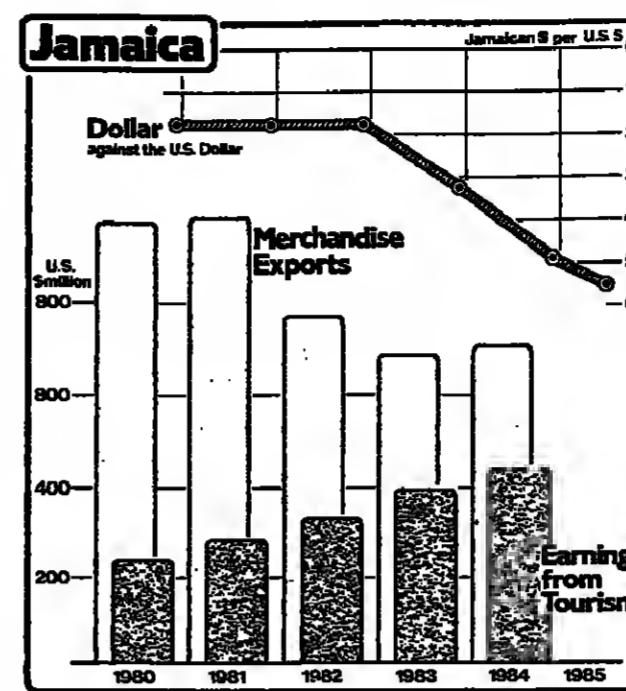
"Government had better be careful," says Mr Paul Thomas, deputy president of the Jamaica Manufacturers Association. "If prices, taxes and inflation get any worse, soon there will not be enough poverty to go around."

Mr Seaga remains unmoved: "The record of achievement for our strategy is here for all to see, but the greater part of these benefits are yet to come."

"The pain of the adjustment is over, the full cost is not paid, and now not in the future." It is a desire in demand for bauxite which has knocked the wind out of Mr Seaga's promise of 1980 when he took office, to rehabilitate the battered economy in three years.

Output fell from 12m tonnes in 1980 to 8.5m tonnes last year, and is expected to decline a further 2m tonnes this year. Earnings of \$140m are anticipated this year, following \$240m last year.

Mr Seaga says much of



Agriculture recorded a 10 per cent growth but sugar and bananas, the main commodity exports, are performing below levels of five years ago.

The situation would have been worse if not for steady growth in tourism: gross earnings of \$400m last year were marginally up on 1983 levels.

The IMF granted two waivers last year on a \$143m credit pack-

age when the economy came up short in its net international reserves.

The IMF granted two waivers to standby credits totalling \$120m to be disbursed over 20 months starting in August. The World Bank has just given the island \$55m to aid efforts at economic reform; these will be supplemented by \$135m which the Government plans to borrow abroad this year.

Trade unions, known for their militancy, have so far accepted the Government's appeal for moderation. Such temperance may not last much longer.

The constabulary and nurses have rejected Government offers of wage increases well below the level of inflation.

They have been less demonstrative than the teachers, who have not only rejected the offer but have given pupils unexpected holiday by holding sporadic one-day strikes.

The People's National Party, led by Mr Manley, and which is no longer the official opposition after refusing to contest the last general elections a year and half ago, has also been staging public demonstrations to accuse the Government of mishandling the economy and railing for an election.

The situation has depleted Mr Seaga's political stock: public opinion polls show him trailing behind the ruling Jamaican Labour Party well behind the PNP in popular support.

This has not dented Mr Seaga's optimism: "We expect to achieve positive economic growth by 1986. That is if there is no more slippage."

That is a bold hope for an economy painfully balanced between sure ground and a quagmire.

She looks like the type of woman who sleeps with her micro-computer:



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"Mmm," I said, "but how does that affect the human body?"

"Everything's totally accessible," she replied, "easily reached and so less stressful to use. There's even a wrist-rest."

Perfect Figure.

Her mention of rest reminded me I should be doing precisely the opposite back in the gym.

"Good luck with your take-over," I said to Joanna as I excused myself.

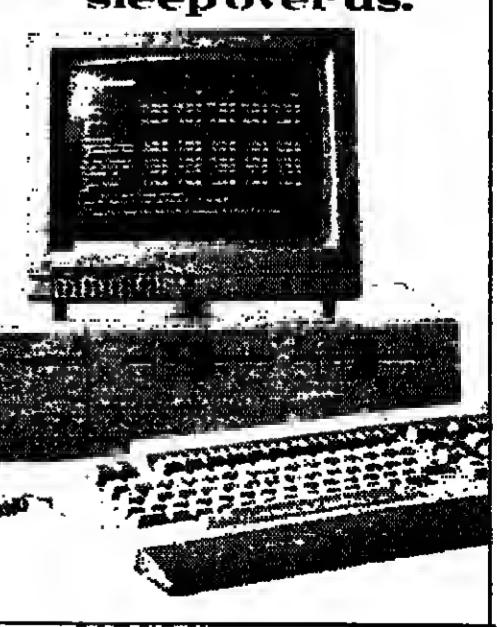
"Oh, I just have to reduce a certain figure," she said.

"Something she'll find very easy," I thought, "with her Alphatronic."

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the clothes people wear in them. Or relax," she said, "so, I didn't see why I should get tense and lose sleep huying a computer which is supposed to help me achieve all that."

A beautiful business.

"I keep it all in my new Alphatronic," she announced.

"Keep what?" I enquired, feigning ignorance of this, one of the most exciting steps forward in business micro-computers for years.

"All my accounts," she continued, "all of the information I need to run my companies."

Well, having just bought one of the new Alphatronics for my own firm, I knew that here was a micro which wasn't just a copy of everything else.

Impressively IBM compatible, it's anything but one of those trendy machines that date quickly and won't run the programs you need to run your business.

Faced with such an unexpected strong reaction, the Government has clarified that any land reform measures will only be applied to uncultivated land, as opposed to farm land already in use. It is likely to benefit only about 100,000 farmers in the next 12 months.

"The characters are all nice and large," she went on, "clearly readable, beautiful, my business helps them with pin-sharp resolution."

"But being so concerned with aesthetics, surely looks were important to you, too," I ventured. "And don't all micros look the same?"

"Not my Alphatronic," she replied. "Lovely shapes, soft, relaxing colours and ergonomically designed, so it fits the human body perfectly. Triumph Adler is part of VW-Audi, and they apply the same design principles to their computers as VW-Audi do to their cars."

Reflecting on this, I pushed her for more.

The human body.

"Triumph Adler probably know more about keyboards than anyone," she said, "and this one has eighteen function keys where others only have ten, so it's much less complicated to operate."

At this point, I recalled the Alpha Key.

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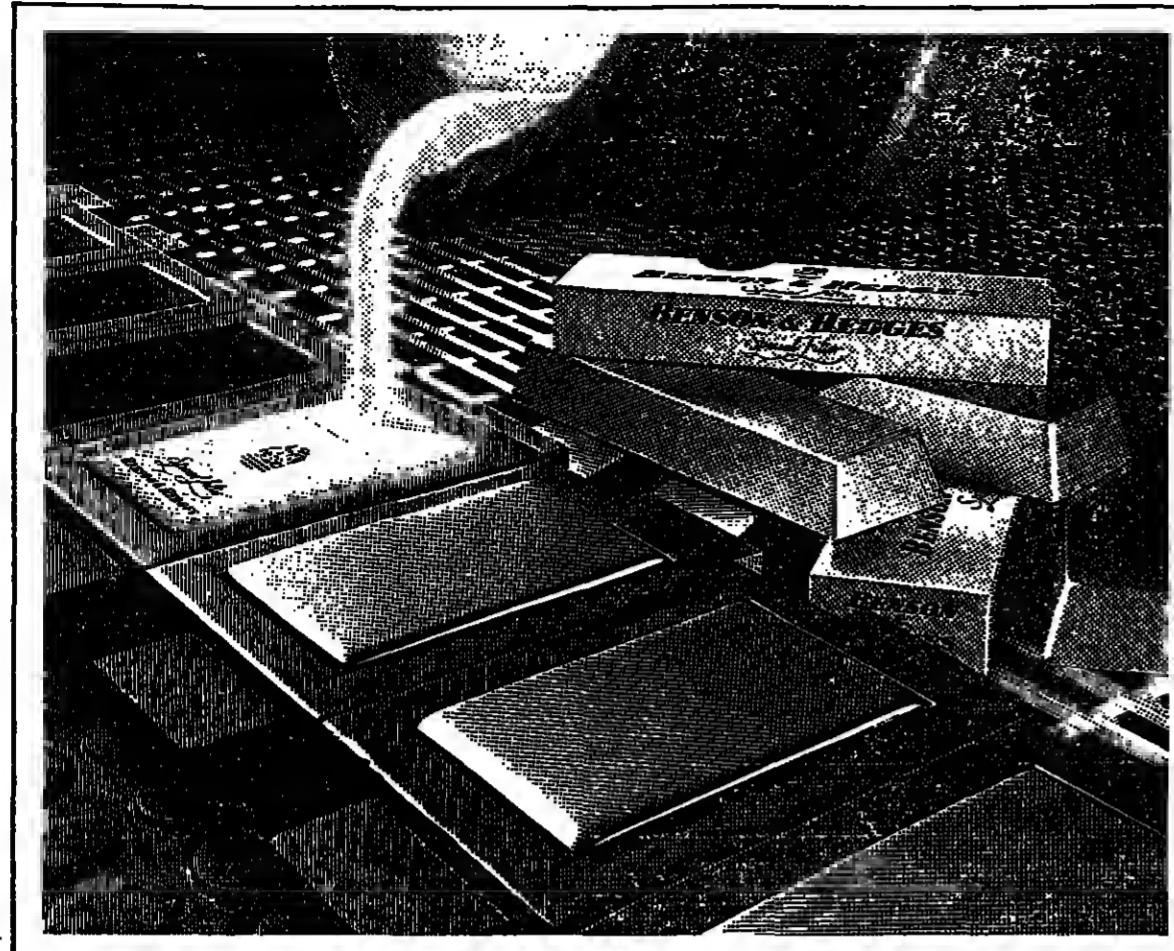
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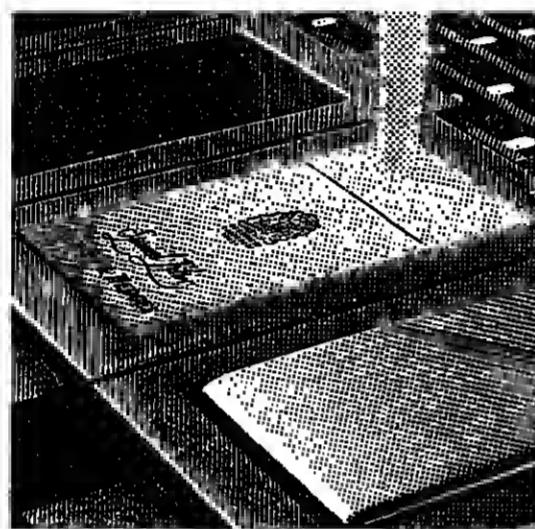
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UK NEWS

BRAZIL EMERGES AS FORCE TO SHAPE WORLD MARKET

Paper industry faces slowdown

BY ANDREW FISHER

THE SLOWDOWN in growth prospects for world paper demand and the sizeable growth of the pulp industry in Brazil were two of the key themes tackled by speakers at the two-day Financial Times paper and pulp conference, which began yesterday.

Weak economic progress in Western Europe in the next two years is expected to lead to a drop in demand for paper, said Mr Martin Glass, market planning manager of ECC International, part of the English China Clays group.

Already, growth in demand was slowing down this year after an excellent 1984. Total printing and writing paper consumption in Europe was up by 9 per cent last year, partly due to a sharp rise in stocks. This year's rate is likely to be only 3 per cent, depending on stock movements.

After the forecast decline in 1986 and 1987, "the recovery phase is predicted for 1988, with a good growth year again in 1989," The average growth rate for paper consumption in Western Europe between 1985 and 1989 would be around 1.5 per cent a year.

He predicted that overcapacity would continue to be a feature of the industry. "It is almost a natural and arguably an essential condition for a healthy, growing industry in a free market environment." The problem, he added, was not how to avoid overcapacity, but "how to live with it."

Nearly 1.5m tonnes of new capacity was likely to be installed in Europe between this year and the end of 1987 in the form of new plant or major expansions of existing factories. Almost half of this would be in 1985. The additions did not include productivity improvements to the present 1.6m tonnes of capacity, which have generally added an extra average 2 per cent annually to output.

Over the whole of the five years to 1989, the EEC was forecasting only a 1m tonne rise in paper consumption in Western Europe. But European producers' competitiveness would be affected by the dollar exchange rate, as well as by demand patterns. U.S. producers are also building new capacity.

Last year, aided by the strong dollar, the European industry's exports to North America totalled 1m tonnes, far more than the 114,000 tonnes sold there in 1981. Total exports worldwide from Europe reached a record 2.2m tonnes last year against 1.4m in 1981.

Mr Enander also believed that, apart from efforts to save costs by individual mills, "each region should identify and focus on the product area in which it enjoys the maximum comparative advantage." He described SCA's own efforts to shave costs in wood, energy and labour. Through concentrating products such as newsprint which did not use so much wood, the Swedish group had reduced wood consumption per tonne of output by about 25 per cent over the past decade.

SCA had also been using more

recycled fibre in its board production. As for energy savings, one pulp mill had cut its oil use per tonne of output from 210 litres to the turn of the 1980s to 40 litres. The actual costs had gone down from \$57 to \$17 per tonne.

Savings on labour costs had also been made by concentrating on fewer production units, and using high technology. But high capital costs would mean that most of the industry's future growth would come through modernising existing plants rather than building brand new capacity.

Another of yesterday's speakers,

Mr Jan-Sture Enander, executive vice-president of Svenska Cellulosa (SCA) of Sweden, outlined the consequences of lower demand growth and ways in which companies could deal with this. Like Mr Glass, he thought the modern electronic office enhanced rather than eroded demand for paper.

"Existing and new electronic

technology won't have any decisive impact on paper consumption for the rest of this century," he stated. "During the next few years, office automation will tend to stimulate a fairly large rise in printing and writing paper consumption because of the increase in information and its distribution which will still be on paper."

But overall, conservative estimates for future growth in the paper and board markets indicated it would be no more than 2 per cent a year. Since the total world market had expanded, volume growth would still be high — about 45m tonnes in both the 1980s and 1990s.

This, said Mr Enander, corresponded to an annual rise in consumption of some 4.5m tonnes, or between 20 and 30 large paper machines a year. "There is still plenty of growth potential in the pulp and paper industry." Global consumption of both newsprint and packaging materials would show sustained growth.

The need for cost efficiency, however, was becoming more important. "In real terms, costs must not move above their present level." It would be preferable if they would fall slightly as has tended to happen since the early 1980s.

Mr Enander also believed that,

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Focusing on the forthcoming membership of the EEC by Portugal and Spain, Dr Antônio Celeste, chairman of Portucel Empresa de Celulose e Papel de Portugal, said new market opportunities would develop as a result.

Rising production of eucalyptus pulp in the Iberian peninsula had already led to increased sales to EEC paper producers without their own integrated source of pulp supply. "We anticipate that in 1985, 75 per cent of the bleached eucalyptus pulp used in the EEC will be produced in Portuguese and Spanish mills."

Two executives from the worlds of newspaper and newsprint, Mr Frank Barlow, chief executive of the Financial Times, and Mr John Kila, president of Chapelle Dorblay of France, described what they saw as the buoyant outlook for the industries.

Newspapers, said Mr Barlow, were not in danger of being displaced by new electronic media. "Although many newspaper companies will allocate considerable resources to the new electronic information dissemination systems, the printed newspaper will remain the mainstay for a very long time to come."

Newspapers had advantages over electronic media — ease of scanning, speed of access, portability, random access and a permanent image. "In this age of the electronic media, in the United States of America, newspapers are booming with record circulation, record advertisement volumes, record paging and record profits. The combined circulation of the national dailies in Britain is as high as it was 20 years ago."

Satellites would bring enormous benefits, although cost was still a problem outside the US. Full use of satellite services posed a threat to governments' telecommunications revenues and also allowed an unrestricted flow of information. Thus, he thought, "communications technology will have a bigger impact on media than any other factor."

Mr Kila of Chapelle Dorblay said the newsprint market had grown slowly over the past 10 years or so, and expected a fairly healthy rate of some 2 per cent a year in Europe for the rest of the 1980s. He argued that cost advantages in raw materials and freight justified investment in European mills, such as in France, outside the Nordic area.



UK NEWS

Court approves Bank's plan to restructure JMB

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE FINANCIAL year of Johnson Matthey Bankers (JMB) is to be extended for three months until June 30 to allow a recapitalisation by the Bank of England to take place and avoid the need to show a deficiency of capital in the balance sheet.

JMB's directors are concerned that, if accounts are sent out which look "unusual," customers will take the conservative course of withdrawing business.

The banking supervision division of the Bank of England is satisfied that after the proposed recapitalisation the company will be adequately provided for the supervisory purposes of the Bank.

The first stage in the recapitalisation of JMB, which was rescued by the Bank of England last autumn, was approved by the High Court in London yesterday.

The court sanctioned the reduction of the company's capital from £75m to £100m by the cancellation of 59,900,000 £1 shares held by Securities Management Trust.

Miss Mary Arden, counsel for JMB and the Bank of England, told Mr Justice Vinescott that capital of that and upwards had been lost or was unrepresented by available assets.

After the reduction, the Bank of England would inject £100m into JMB - £25m by way of equity capital and £75m loan stock. Immediately after that, the Bank of England would be repaid the £100m it deposited with JMB in November.

Miss Arden said that JMB would continue to be a recognised bank.

Mr Rodney Galpin, executive director of the Bank of England, who became chairman of JMB last October, said in written evidence that JMB's directors were satisfied that, after the recapitalisation, the company would have sufficient capital to continue its activities on their current scale.

The intention, Mr Galpin stated, was to sell JMB - which at the moment is a wholly owned subsidiary of the Bank of England - "as soon as reasonably practicable."

Financier attacked

BY OUR LAW COURTS CORRESPONDENT

MR ALEX HERBAGE, an international financier, was attacked by two men as he left the High Court in London yesterday.

An eyewitness said that the men "ran up and gave him a good beating before he went to the ground. They started to kick him while he was down but some men pulled them off."

The incident occurred after a private court hearing at which a judge lifted a court order preventing Mr Herbage removing any of his assets from the UK or dissipating assets in the UK.

The order had been granted on him.

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TVR plans increase in sports car output

BY JOHN GRIFFITHS

TVR, the sports car manufacturer, plans to expand its production significantly, reflecting a change in its business strategy.

It should result in TVR, which has been working a seven-day week for the past 18 months, increasing output of its £15,000-plus sports cars to between 800 and 900 a year, accompanied by a rise in its workforce to about 180.

TVR - which is based in Blackpool, north-west England - for many years had followed a policy that, because of the cyclical and volatile nature of sports car markets, it would maintain a production ceiling of about 500 cars a year and a workforce of about 100. That, it was reasoned, struck a balance allowing it to cope with peaks and troughs in demand without either layoffs in recessionary periods or excessively long delivery times when demand was high.

However, the level of demand from a number of diverse markets during the past 18 months has already seen that policy undergo change. TVR so far has produced this summer by AC Scotland, a Glasgow-based speciality automobile producer.

Mr David Macdonald, managing director of AC Scotland, said that, under a joint agreement, his company would buy in over £2m in parts from Alfa Romeo. In August the company plans to begin production of its new Ecosse series.

"The days of putting a ceiling on production are gone," he said. "In future, if a soundly based market indicates a production requirement of even 1,500 cars a year, then we would be prepared to do 1,500 cars."

The company has had so far unsuccessful negotiations with local authorities on a big new complex at Blackpool, and with French development authorities on a possible additional assembly plant in France.

TVR is also expanding its operations in the U.S., where its importer has moved its distribution centre from Jacksonville, Florida, to larger facilities at Milford, Connecticut.

The lease on the Jacksonville premises has been sold to another UK car concern, Panther Cars, which is in the process of setting up a U.S. network of 210 dealers by the autumn.

Mark Meredith in Edinburgh adds: Alfa Romeo, the Italian car manufacturer, is to supply engine parts and handle distribution of a new sports car to be produced this summer by AC Scotland, a Glasgow-based speciality automobile producer.

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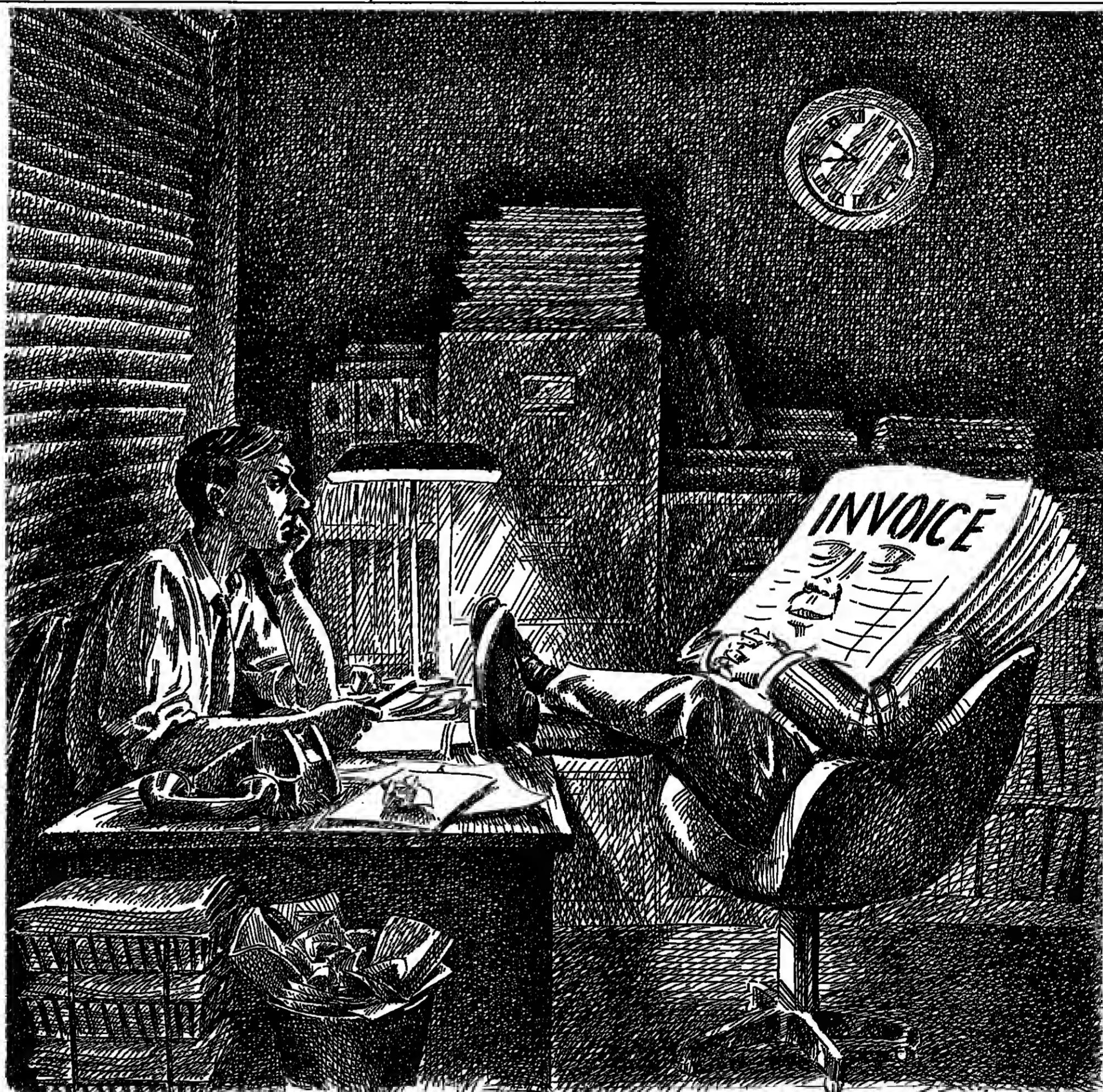
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UK NEWS

Cutlery companies reap the rewards of cautious policies

AMBITION COMPANIES with relatively large investment and marketing programmes in the British cutlery industry have tended to fail in the past 10 years, while conservative, low-spending, family-run businesses have usually survived, a research report published today says.

"Decline and Survival in the UK Cutlery Industry," produced by the London Business School's Centre for Business Strategy, covers the business performance of 33 cutlery companies since 1974. A third of those companies have ceased production in Britain, although some of their brand names remain.

The report is not making a blanket statement that it is bad strategy to invest in new machinery or seek new markets.

"What we are saying is that business performance is not just a question of capital investment but also of management of the resources of a company," says Dr Rob Grant, the report's author.

"High cash spending increases a company's vulnerability where the company has limited resources and the profit margins are small. The value of the pound and the rise in interest rates from 1979 probably saved some companies, which had invested and which would have otherwise survived, to the wall."

One of the report's conclusions is that competitiveness would be improved by the industry taking collective action on promotion, quality standards and marketing, but that has been thwarted up to now by the "aggressive independence" of companies.

Another conclusion is that the scope for adjustment by small companies is particularly limited when facing high penetration by low-cost foreign producers, mainly in the Far East.

The report covers only the period from 1974, since when the cutlery industry's employment has dropped from about 15,000 to 7,000 and output halved. Much of the industry's shrinkage actually occurred before 1974, under the weight of low-cost foreign producers, mainly in the Far East.

Of the four largest companies in 1974 three - Viners, Hawker Morris and Richards of Sheffield - went into receivership. Other failures or manufacturing plant closures included those of J. Billam, Sheffield Metal, Old Hall and Mappin and Webb, although some of those continue as brand names.

It argues that the most profitable companies have been those that operated in market sectors where low-cost import penetration was poorly developed, achieved higher operating efficiency and limited expenditure on brand marketing and distribution.

The one particular exception to this is Westall Richardson, which operates in a market where import penetration from the Far East has been low, but which has managed to link expansion and aggressive marketing with manufacturing skills.

Nick Garnett examines the reasons why some ambitious cutlery companies have failed and smaller more conservative ones have tended to prosper.

Mr Bryan Upton, managing director of Westall Richardson, a successful Sheffield kitchen knife maker, said the underlying problem was that companies in cutlery (spoon and fork) manufacturing had not invested early enough in the 1960s and 1970s, when the Far East emerged and grew as a low-cost producer, and that some of the investment had been poor.

"I have seen flatware manufacturing so automated in Japan that people do not lay a hand on it during production. You cannot blame cheap labour in this case because Japanese labour rates are if anything slightly higher than here."

The London Business School report makes three points.

- On investment, it says that capital expenditure failed to improve profitability largely because falling sales prevented companies from utilising modern equipment at economic levels.

- The costs of brand promotion, and investment in department store concession shops, involved expenditure beyond the resources available to most firms.

- On the small size of the high-quality cutlery market prevented up-market movement by cutlery firms as a method of improving performance.

The report singles out a few notable exceptions to such recent history, including Westall Richardson and Slack and Barlow, which make silver-plated cutlery. Those have combined profitability with strong sales growth, the report says.

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ERICSSON



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THE ARTS

Sculpture/William Packer

When art loses out to design

Sculpture in this country, against all likelihood, continues to flourish, though for how long is another question altogether and one that is given more urgency by the latest access of false economy within the Department of Education and Science.

Some of it is known well enough and certainly should not surprise us; since the false dawn of putative reform and encouragement in the early 1960s, our art schools have been consistently and cynically betrayed by every government. Meanwhile—*we told you so*—successive generations of our graduates in every one of the disciplines of design have been snatched up abroad to fuel our foreign competition, and only now does the penny drop. *What does it?* Has it falloved heads or tails? Peering down into the long grass, our wise Masters read only the word Design and forgot the Art inscribed so deeply on the other side of the coin.

There is a need for the most insistent repetition: art and design are necessary complements, for one sets out in contradiction and conditions within which the other may flourish; not just in terms of style or moniker but in the fundamental habit of creative freedom and adventure and radical thought. In short, design without fine art cannot flourish or true design at all in any broader sense; so it was good indeed, in this season of graduation exhibitions everywhere, to bear the rector of the Royal College of Art the standard-bearer of the Government's reforms some might say belatedly, policy's commitment to education in design) and the heresy of division by giving his own unequivocal support to the central position that fine art rightly occupies in the business of his own institution.

We can only hope he will be allowed to stand by his word, for there was no doubt in his intention. But we live in cost-effective times when vocation is all and designers are seen to be the ones who get the jobs (albeit abroad) with artists a likely burden on the state. The measure of the Government's own commitment is that, yes, of course, industry and commerce must be encouraged to do all they can and more (though they have never done very much in all conscience) to make use of this wealth of talent that our schools of art turn out year after year. And, yes, of course, the loftiest directive is that those schools of art are to be squared to a further 23 per cent, with the department of fine art to be given not even parity in this meager dispensation.

Our treatment in this country of current visual art has usually



Michael Sandle's "Proposal for Euston Road No 2 (1985)."

been negligent where it is not ignorant, and now it would appear to be stupidly self-defeating as well. The occasion of the rector's remarks was a dinner given by his sculpture school for as lively a batch of graduating students as one could hope for; Nicola Hicks, with her contribution to the Hayward Annual to bear in mind, outstanding with her mixed-media menagerie; Martin Ives, with his strange shaved-leaf tree trunks; Gina Martin and bor magic groves and traps and totems; and Melvyn Rodda, with his elegantly resolved fragmentary assemblages. All are notable, but they must wait another turn; for the point here is not so much to celebrate yet another new wave of young British sculptors, excellent though it is, as to remark the extraordinary continuity of success.

Ever since the war, the new British sculpture (in its successive manifestations) has been the common-place of international interest and approbation. And is no accident at all, but a function of the same native creative energy and distinction, that such success in one of the principal fields of fine art activity should have marched over so many years with the success abroad of our applied design.

The Aldeburgh Festival opened at the weekend add, as Max Loppert reported, there is a feeling of confidence and optimism in the besieged Suffolk sea air. Sir Peter Pears is still there, keeping a kindly eye on the festival he started with Benjamin Britten 38 years ago; but, remarkably, the decision to have nine artistic directors—including such youngsters as Oliver Knussen, Murray Perahia and Simon Rattle—seems somehow to provide intellectual stimulation rather than contro-

versy. Like most festivals there is talk of money (or, rather, its absence), but Aldeburgh is not a whining place, no long public inquiry into the Sizewell nuclear project, which commanded the Maltings, provided some useful revenue, and the popularity of the festival ensures a good box office return—more than three-quarters of the running cost will be covered, remarkable for a festival that positively embraces challenging new music.

Auctioning Aldeburgh

Antony Thorncroft

But Aldeburgh is still looking for cash to achieve its film appeal to provide an assured income for the Aldeburgh Foundation, which runs intensive training courses for aspiring professional singers through the Britten-Pears School. More than £20,000 has already been raised, and on display at Aldeburgh this week is an exhibition that could raise a substantial slice of the next £500,000.

There has always been a visual arts fringe to the musical events; but this year there are seven exhibitions on offer, one of which is a worthwhile canter through mainly 20th century art. It is of items donated to the Aldeburgh Appeal which Soho's is auctioning in London on October 8. At least £100,000 should be raised; perhaps much more.

A drive is underway to persuade musicians involved with Aldeburgh to offer musical manuscripts and, by October, the auction should be a fascinating cross-section of a chunk of British cultural history

redundant of receiving stations, satellite dishes and cosmic messages from outer space.

He is also showing a number of large and splendid new watercolours that are now bounded more freely than before, though as dense in imagery and full of foreboding as ever; images not now of submarine pens and bomber aircraft but of material dumps on fire, volcanoes blowing up, and a tank in flames with the black cross of the Wehrmacht on its side. But there is more to it all than particular images; something less specific, one might say. For we may catch a *whiff* also in the scented and painting of another age, a sense of something neo-classical in the formal disposition of the imagery and the monumental ambition, and a nobler, more Roman resignation. This is the stuff not of an immediate disaster but of the long aftermath and selective memory; not Hitler's squallid in his bunker but Napoleon on St Helena and a grander, if flawed, idea.

I shall not say too much of the other two artists, Barry Flanagan (at Waddington until June 22) and Richard Long (at Adelphi offay until June 29). A word, though, to recommend them to you. For I have written about them several times before and at some length, and both their shows consolidate rather than challenge their established positions. Flanagan, especially, seems presently bound up with fey and teasing variation upon his animal familiars, his bare dancing upon the elephant's head; but his simpler pilgrim motif, linear symbol or badge more than aetual image, is an elegant and poetic development, however familiar the hoops it also must jump through.

Finally, a word on an admirable collaboration between two disparate institutions of higher education. The sculpture school of Kingston College of Art now has an arrangement by which the work of those associated with it is given regular exhibition space and time in the courtyard of the new buildings of the London Business School in Regent's Park.

This time the work is not out in the open, but under the arcades: four primitive, somewhat matchsticks that once were red and blue but now are seared and scorched by their firing; and four small bronze reliefs by Colin Nicholas, that might be strange trophies or wove objects for all that they are cast from modified squeeze bottles and plastic cups. All in all, there might be hope for us yet.

of the middle 20th century. It should also break the back of the appeal.

Aldeburgh has had its problems—the Maltings destroyed by fire; some unsuccessful artistic ventures—but it now seems set fair. It is immensely cheap on the public purse, receiving only 14 per cent of its revenue from the Arts Council and local authorities (the cash from the former has been pegged at £42,000 for three years, while Sunfolk has given more this year, perhaps in recognition of the £500,000 in tourist revenue that the festival brings to the county).

Sponsors, notably Jaguar, provide £70,000; the rest is box office.

What began as the local fancy of two musicians is now on international festival of strange charm. Much of what happens at Aldeburgh is familiar only to its fanatics—the Rostropovich Festival in August; the Proms in September—but the more that is known the more worthwhile Aldeburgh seems.



Carol Farley and Boris Bakow.

Maggio musicale/Florence

William Weaver

Like its illustrious predecessors, the 48th Maggio musicale has a highly various calendar, events great and small, solo recitals alternating with grand choral-symphonic concerts. But this, after all, is Italy; and inevitably the festival's opera productions attract the most attention. After the inaugural "Don Carlo" last month, the second opera on the programme (except for a single matinee performance of a little Cherubini intermezzo) was Alain Berg's "Lucrezia Borgia".

The Berg opera is not unfamiliar in Italy. Over the past decades there have been performances in all the major Italian houses, at regular intervals. But until yesterday the opera was always heard in Genoa, and without its third act. For the first performance in Italy of the three-act opera commissioned by Federico D'Amico, who has produced excellent singing versions of a number of operas, ranging from Mussorgsky to Menotti. As he is at present the guest artistic director of the Maggio, it was logical for him to schedule another production of his "Lucrezia".

It was less logical, however, to engage an almost entirely non-Italian cast. As a result, D'Amico's fluent text was often unintelligible; or, when it was intelligible, the delivery was erratic, at times almost to the point of risibility. The effect was alienating. In the case of the Dr Schön, it was downright irritating, as Boris Bakow

garbled his words in a Slavic stew and sang in a hollow voice with a manner more suited to Gudonov than to Wedekind.

Besides her strong American accent, Carol Farley—the Lucrezia—had other problems, many of them created by the producer, Luigi Squarzina. He imposed a number of eccentric, awkward movements on his actress, forcing her to sprawl on the floor (and then, with no motivation, to stand up again), flinging her legs in the air, miming like a classic tart, bare her legs, and—time and time again, collect them again). The other interpreters fared no better at Squarzina's hands, and the lack of a central characterisation in a Lucrezia of mystery and alarm, and horror, created a gaping hole in the performance.

Luciano Damiani's sets and costumes were handsome and, generally, appropriate; but the lighting was dreadfully inept. A character world enter, in shadow, and a spotlight would start searching for him, usually finding his knees first, then his face.

In spite of all these drawbacks, the evening had its

redeeming features, notably the interpretation of some of the secondary roles: the eerie Schigolé of Andrea Foldi, for example, and the affecting Geschwitz of the unforgetable Evelyn Lear. The Florence orchestra, too, was in splendid form, conducted with alert penetration by Bruno Bartoletti.

Voice and piano/Aldeburgh

Max Loppert

Peter Pears, senior figure of the Aldeburgh Festival, will be 75 on June 22. He is, of course,

the most important and influential English tenor produced this century; and his artistry, though no longer expressed in the medium of song, is still perceived in every corner of festival planning. A "Birthday Choice" concert is timed to mark the exact occasion; and to a similar end, Faber has published a Festschrift (edited by Morton Thorpe; £14.95) in which admirers of the order of Janet Baker, Lord Harewood, Hons Keller, and Rostropovich and Vishnevskaya (in a particularly vivid joint tribute) attempt to recapture in words the sound and sense of Pears' singing.

The Sunday afternoon recital at Oxford Church, subtitled "Voices of War", given by John Shirley-Quirk and Stuart Bedford (piano), bore the fine Pears imprint. It was carefully planned material to the musical qualities of the world War I—to the composers and poets cut off before their prime or else damaged beyond recovery.

The composers whose songs were given (in the words of Pears' programme note) "not great composers—but composers who promise who were not allowed to live long enough to show maturity." Sir Peter also intervened between musical items to read from Brooke, Owen, Sassoon and Hardy, in a manner of eloquent frailty that proved deeply moving.

Mr Shirley-Quirk's warmly patinated baritone and Mr Bedford's admirably sensitive accompaniment of it combined to similar effect in "Lights Out", a cycle on five Edward Thomas poems by Ivor Gurney. In Gurney's musical impressions, each one small of scale but dexterously judged in every poetic

inflection, the recital theme found its most substantial example.

A group of songs by Finzi, Farrar, Frederick Kelly and W. Denis Browne was of more desultory interest; Butterworth's Housman cycle "Bruron Bill" kept too continuously to one rather mild, slow mode. It was also an instructive idea to place Frank Bridge's lengthy Piano Sonata (played by Philip Mead) as the concert centrepiece: a post-war work, it signalled the radical change in Bridge's musical language, for reasons easily understood in this context. But it seemed to me a work of prolonged confusion and crabbled clutter, hard to follow even from sentence to sentence.

On Sunday evening at the Maltings, Mieczyslaw Horowitz gave an Aldeburgh recital for the third successive year. The celebrated pianist and pedagogue will be 83 on June 23. As the concert bore out, the miracle of his pianistic wisdom continues undimmed—the listener may be in danger of semi-nimbalising his great art before he arrives on the platform; but more often he sets his hands to the keys. The Beethoven Pastoral Sonata stretched out into an infinity of golden time and space; marvellous subtleties of articulation may have been noted in the process, but the larger impression of distilled beneficence and serenity answered for every detail. Boeth (the C minor Partita) and Mozart (K570) shed a comparable glow; in the Chopin C sharp minor Polonaise and B minor Scherzo, some of the bravura flourishes were skeletal and dispoised, yet the spirit of the playing—evident, rhapsodic, aristocratically broad—rendered the tollibilities unimportant.

Bernstein's Mahler/Barbican

David Murray

On Sunday afternoon Leonard Bernstein made one of his rare visits to London, and brought the Amsterdam Concertgebouw Orchestra with him. The occasion was one of the weightiest components of the London Symphony's continuing Mahler/Vienna festival—a performance of Mahler's last completed symphony, the Ninth. Expectations were high, and they were magnificently fulfilled.

Bernstein's long love affair with Mahler's music is about as much a matter of public record as such a thing can be. There is not only the natural sympathy of one composer-conductor for another, but a whole shared emotional range: candidly intense, sentimental, violent revulsions, mocking histrionics, a deep respect for past and popular modes, a lust for grand public expression.

So it was this time, and the Concertgebouw was in sumptuous form. A catalogue of the orchestral glories would be impossibly long; it would include unlikely things like the bassoon trio near the end of the Landler movement, at once

fast, so swift as to lose some detail; within the outer sections, the necessary moments of lightening were achieved without varying the tempo by a notch. Then the Adagio was unfolded on a majestic scale, with the Concertgebouw's own long experience of Mahler revealed in all the intricate cadenza-writing—not a phrase of it sounded stiff or tentative. If such music, of course, Bernstein's embraicing warmth carries everything before it.

Peter Lieberson/Radio 3

Andrew Clements

Peter Lieberson, a 30-year-old American, son of the distinguished record producer Goddard Lieberson. His music is hardly known in Britain, and on Thursday evening Radio 3's *Musical Life* Time was devoted to two of his works, introduced by Oliver Knussen. Lieberson studied with Charles Wuorinen, and began his career as a committed serialist, as the earlier piece in the concert, the *Concerto for Four Groups* (1971), demonstrated. There seemed little that was identifiably personal about it: a slightly dry, densely argued eight minutes which clearly owed a good deal to the example of Milton Babbitt and of his teacher, save for a curiously momorably welling up of the instrumental lines just before the end.

Virtually everything in the tradition of the symphonic concerto from Brahms onwards.

The style of the concerto would I imagine be classified as neo-romantic: there are well-defined tonal centres, with the pitch F sharp playing the prominent role, though Knussen maintained that it was still organised on aerial premises. It is a big piece, some 40 minutes long, clearly conceived in the tradition of the symphonic concerto from Brahms onwards.

Blanca Uribe/Elizabeth Hall

Andrew Clements

Miss Uribe appeared a most satisfying and consistently interesting programme in the Elizabeth Hall on Friday evening. But the major weight came in the first half: two Beethoven sonatas, one of them the Hammerklavier, were followed by a Chopin group which, though it contained the F minor Fantasy and the C sharp minor Scherzo, inevitably seemed more relaxing.

I suspect it was not just the programming that brought the decrease in tension after the interval. For while there was very little amiss in Miss Uribe's Chopin playing—indeed, much of it was surely elegant—neither was there an impression of original thought, of the work being approached with freshness and new ideas. In contrast, both Beethoven sonatas contained thoughtful and considered touches, even if not all of them were successfully realised.

Her performance of the Hammerklavier was let down by the finale, which after a bracing beginning to the fugue lagged in the middle as rhythms lost their profiles. Miss Uribe has an impressively clean and fluent technique, though not without a quota of mishit octaves, and the vital way in which punched out the figures in the first movement gave it refreshing buoyancy. It was by no means self-consciously profound treatment, but one which took each movement on its merits, and sustained even the Adagio in neatly rounded paragraphs.

The E flat sonata Op. 27 no. 1 compared very favourably with Pollini's account in the Festival Hall a few weeks ago, when contrasts were pushed too hard.

Here, everything was highly civilised: a svelte scherzo, and finely judged transition to the finale, while the Adagio really did seem if as setting itself for a major climax. Hardly

elated, but rewarding nevertheless.



Arts Guide

Opera and Ballet

PARIS

Anne Teresa de Keersmaeker, combining her classical training with American-inspired post-modernism, Théâtre de la Ville (2742277). *Hindemith's Rinaldo*, co-produced by the TMF, Orchestre de Paris and the Teatro Romolo Valli de Reggio Emilia, conducted by Sir Charles Mackerras/Nicholas Kramer, produced by Pier Luigi Pizzi, the title role sung by Terese Berganza/Ewa Podles. TMF Chatelet (2334444).

WEST GERMANY

Berlin, Deutsche Oper: This week's highlight is Tosca with Luciano Pavarotti and Raina Kabaivanska. Carmen, sung in French, features Julia Varady and Vladimir Atlantov. Tristan and Isolde is of respectable standard with Katarina Ligendza, Spas Wenckoff and Martti Talvela. Also Die lustigen Weiber von Windsor (343811).

Munich, Bayerische Staatsoper: La Bohème is steerred to triumph by Mirella Freni, Hindemith's Hercules in concert version is sung in English and conducted by Nikolaus Harnoncourt. Manon Lescaut has again Mirella Freni. Further performances are The Magic Flute and Madama Butterfly (214811).

LONDON

London, Covent Garden: The 15-year old John Copley production of Così fan tutte, now rather faded, returns with an attractive and interesting cast (including Margaret

June 7-13

Ballets Verdi-Renzi/vittorio biagi (Fri, Sat, Sun, Wed) (564334).

NETHERLANDS

Amsterdam, RAI Congress Centre (Europe). The Lucia di Lammermoor, Dutch Dance Company of New York, Reko's Colours, Ballet of the North and Field Dance (Tue, Wed) (445851).

Amsterdam, Bellenoche Theatre. Modern Canadian dance from the Groupe de la Place Royale (Wed, Thur) (247245).

VIEN

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

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Tuesday June 11 1985

More haste, less radical

THE CABINET appears to be caught in the toils of its own would-be radicalism. Its most important proposal, the overhaul of social security, has been presented in an unfinished state, since the essential numbers which would give it colour as well as structure, are still in contention between the Treasury and the Departments of Social Security. The future of wage councils is still being hotly debated, while one clean-break proposal, the decontrol of new private-sector tenancies, has been postponed sine die.

All these issues will remain contentious, whether at the end they are grouped forward or skewed. Opposition threats to reverse those policies which they find most objectionable will at first inhibit the working of any changes that are enacted—and witness the reluctance of the life assurance industry to gear up for a pensions market which it fears may be snatched away. Where action is postponed, the Government risks fighting the next election under the suspicion of a "secret agenda" of measures thought too unpopular to offer at present, not to mention the suspicion of lacking the courage of its convictions. These are the dangers which beset any government, whether of the right or of the left, which allows a general impatience with the status quo to take the place of a clearly thought-out strategy.

Achievement

It is interesting to contrast these arguments with the steady progress of trade union reform under the present government, and the rapid progress of privatisation. The strategy is clear, popular support has been enlisted, and each step has been more or less carefully planned and assessed.

Here the cumulative achievement is large, and still growing; and what is more striking, the Government really does seem to have achieved Mrs Thatcher's aim of shifting the centre ground of the policy debate. Not even Labour any longer talks of reversing the steps which have been imposed to make trade unions more representative, or of knee-jerk re-nationalisation.

Sanctions against South Africa

AS THE U.S. moves closer to selective economic sanctions against South Africa, both President Reagan and Mrs Thatcher face a quandary. For the former the mounting pressure from Congress suggests that his policy of "constructive engagement" with Pretoria has not satisfied his own electorate and that he is driven to use stick rather than carrot.

For Mrs Thatcher, who has endorsed the President's policy and set her face against sanctions, there is the embarrassing prospect that the very articulator of the policy will have to shift his stance, leaving the UK almost isolated in Europe—where France and the Scandinavian countries are adopting an increasingly tough position—and in the Commonwealth.

Veto unlikely

It now looks more and more likely that President Reagan will have to respond to a Bill halting new U.S. bank loans to the South African Government, as well as new investment in the republic, imports of Krugerrands, sales of computers and nuclear fuel, equipment and technology.

The strength of political feeling is clear: the vote in the House of Representatives for that particular set of measures was 285 to 127, while the Republican-dominated Senate foreign relations committee approved a similar Bill by 16 votes to one. With that degree of bipartisanship and the growing strength of the sanctions lobby in cities, campuses and church groups across the U.S., a presidential veto seems unlikely when and if the House and Senate present an agreed version of the Bill to Mr Reagan.

The irony is that more reform in South Africa, however obvious its shortcomings, has taken place in the past two years than in the past two decades, ranging from an end to the ban on inter-racial marriage to greater residential rights for urban blacks. But, it has been overshadowed by a series of South African Government actions which demonstrate, at the very least, appalling misjudgment and insensitivity to their impact on Western voters.

In Langa, last March, 19 blacks died when police opened fire on mourners marching to a funeral. Top leaders

SIR PETER WALTERS, chairman of British Petroleum, was in Hong Kong last week attending the International Monetary Conference—an exclusive event to which only bankers are usually invited.

But Sir Peter had a special claim to be there: apart from being a big banking customer, BP is now in the banking business itself. In January it launched its own in-house bank, initially to handle the huge oil group's finances but maybe later on to offer banking services to outsiders as well.

If the bank evolves as planned, its balance sheet will consist of virtually the entire financial assets of BP, over £1bn, which would put it among the 100 largest banks in the world, and create a formidable competitor to established banking institutions.

The apparent novelty of BP's move was re-inforced in April when Volvo, the Swedish car manufacturer, also unveiled plans for an in-house bank that would rank among the largest financial institutions in Sweden, and again challenge the borders of the conventional banking business.

Despite the publicity both companies received, neither was actually breaking new ground.

ICL, Dow Chemical and even the Co-operative Wholesale Society have nurtured banks which evolved over time to stand on their own feet. And

as far as BP and Volvo did in the wake of the near collapse of one of the most notorious industrial company-owned bank of all, Johnson Matthey Bankers, they could also have been better timed.

Argument

The British housing market, as we have argued for many years, is a fiscal and economic mess, beset with a tax system which favours ownership over tenancy, with planning and rent restrictions, protected tenancies, and until very recently with a feast-and-famine cycle of mortgage finance. Almost any change here would probably be for the better, yet the Cabinet has twice relented from worthwhile measures—to reduce the tax privileges of ownership, and now to defer new lettings.

Though the apparent reason for retreat—simple fear of unpopularity—does Ministers little credit, some good may yet come of it. It is clear, for instance, that the rent measure would have offered more mobility and less rent inflation if tax treatment for tenants and occupiers had first been made more equal. The desirable end—a market in which all rents could be freely negotiated, and no squatting rights protected—would obviously be easier to achieve if a strategy to liberalise the supply of building land were already in place; and the present argument over local taxation is clearly relevant. Too, if the new Conservative Ministers to think in such strategic terms, the result could be much more radical than any hasty action.

Most large companies are already in the banking business to some extent, particularly if they are active in the \$250m U.S. commercial paper market, which is where corporate treasurers trade their IOUs directly, without going through banks. Some people believe that companies will also start trading directly in other financial instruments normally handled by banks, like interest rate and currency swaps, and options.

Whether a company need go the extra step and set up a bank with its own capital and staff depends on other considerations. And many financially strong companies have chosen not to get too deeply involved in the esoteric and highly regulated world of banking.

Most large U.S. corporations, for example, have confined themselves to finance subsidiaries, like General Motors Acceptance Corp or General Electric Credit Corp whose main function is to raise finance in the markets for their parents rather than handle their banking relationships or deal in foreign exchange.

General Electric Co of the UK, an obvious candidate with its £2.6bn cash mountain, has chosen to plough some of its surplus resources into new

BP goes into the banking business

When a company turns into a bank as well . . .

David Lascelles reports on the implications of multinationals managing their own finances

companies instead. Last month it launched GEC Finance as an investment vehicle, though a move into banking services later on has not been ruled out.

An important motive for creating a bank is the expectation that a well-defined banking operation with its own staff and profitability targets will yield something extra.

The classic example is Dow Banking Corp, the Swiss bank set up in 1965 by Dow Chemical of the U.S. to handle the \$23m it had accumulated in overseas earnings and peddle some of its international financial expertise. Twenty years later after some ups and downs, Dow still owns 75 per cent of the bank. But it has matured into an extensive international banking network under a new subsidiary established last year, Dow Financial Services, which also owns 52 per cent of Dow Scandia and is about to participate in the City revolution through its stake in Arbutin Lettum, the merchant bank and Savory Millen, the London stockbrokers.

What started as an in-house bank has become, for Dow, a diversification into financial services from which it now reaps dividends.

At BP, the idea of a bank had been under consideration for some time. The group has an annual cash flow of \$40bn, a huge exposure to foreign currencies, and liquid assets of some £2.5bn. According to Mr Robert Horton, the managing director for finance and planning, "organisational cleanliness" was an important motive, though that only became possible when new technology permitted the group's entire

out-of-that-business.

BPFI has "four parts": a treasury responsible for BP's money and foreign exchange trading, and its bank accounts; a corporate finance section which handles activities in the debt and equity markets, and other merchant banking-type work like mergers and acquisitions, and project funding; commercial banking which looks after relations with banks and investors; and a planning and systems group to take the long view.

Many multinationals already do this, of course. But BP has gone a stage further by setting BPFI up like a bank with its

own capital base and accounts, a board of directors and a staff of about 70, some recruited from banks in the City. The group has also marched boldly into the investment banking area by handing three takeover bids on behalf of BP (one of which was unsuccessful) and four Euromarket issues in as many months, and it has clearly been shaped with more than half an eye on the City revolution and the new opportunities for a securities business which that presents.

But BPFI is not a corporate

balance sheet of £1.3bn. Its main task is to act as a central clearing house for the group's finances, deal on the UK and foreign exchange markets, and factor the receivables of other parts of the group (that is buy the debts of ICI's trading divisions at a discount, and collect them).

The key point about in-house banks, though, is that they should deal at arm's length with their parents and not compete with them. Both BPFI and ICI are supposed to compete against outside banks for their group's financial business, though in practice that is not always possible. (BPFI does not charge in cases where a BP group cannot do business outside.) As ICI, according to Mr Trevor Harrison, a director of ICI, "there is an unwritten law that ICI divisions buy

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'It was a question of how to manage our finances creatively and not just sit on an increasing pile of cash'

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Letters to the Editor

British monetary policy

From Mr J. Dow
Sir.—You note (June 5) that British monetary policy is in a state of transition, and comment on unsatisfactory features of where we are now. You offer, however, little guide to where we should now go—a subject, since the debate is confused, well worth discussing.

You attack over-funding. "It was invented (you say) to enable the authorities to pursue monetary control without changing interest rates, which is a travesty of monetarism." It might be better described as broad-money monetarism carried to its logical conclusion.

The policy of controlling the growth of broad money by raising short-term interest rates through the Bank of England's operations in the money markets proved ineffective because: (a) a change in relative interest rates is required to induce both holders of broad money to move to holding non-monetary financial assets and borrowers to move from borrowing from banks to borrowing in other ways, such as equities or debt; (b) to reduce the stock of broad money, both types of switch have to take place; and (c) though directed at short rates, such official operations tend to raise the whole yield curve, and so have little effect in increasing the relative cost of bank borrowing, and clearly not enough to induce financial directors to pay off bank debt by raising finance on the Stock Exchange.

Over-funding accomplishes half that process. It does not make companies fund bank debt: the authorities in effect do it for them. But it is effective in controlling broad money—the public is induced to move from holding broad money to holding public debt (even if only nationalised instruments). It may well be the only effective way of controlling broad money—short of lending controls or the Corset, which understandably you also do not like.

To reject overfunding is perhaps to say that one cannot work out a desirable target for broad money; that bank lending

Stock Exchange reform

From Mr A. G. McIvor

Sir.—The circumlocutory nature of Sir Nicholas Goodison's reported response (June 6) to the loss of the second resolution does little to penetrate the fog that has surrounded the issue of reform for too long. Indeed the whole campaign has been notable more for the flamboyance of the views expressed both privately and publicly than for their contribution toward clarity.

The plain fact is that, as the voting shows, there are no Luddites in the Stock Exchange.

None of us is implacably opposed to change and most of us positively welcome the essential influx of new capital and new trading facilities. Of course we have reservations about a number of peripheral factors, particularly, for example, about the conflict of interests inherent in dual capacity. (The Lloyd's of London is alone enough to justify the grave concern that so many of us share.)

But it is quite wrong for the media to suggest that the protesting element among the membership represents just a bunch of economic illiterates intent on keeping interest rates. It is true that I recently have been growing relatively slowly, probably as a result of innovations that have been improving the relative extraction of bank (and building society) accounts; but that does not make it controllable.

The second approach would be to make the exchange rate a more explicit target for monetary policy. That is not the same as—and would not necessarily imply, adherence to the European Monetary System exchange rate arrangements. This course would only be sensible if one believed it had independent advantages more substantial than merely finding an object for monetary policy. There are a number of arguments for this approach. These I will not enumerate here, my concern being merely to sort out the options for monetary policy.

A. G. McIvor:
Guy Puckle & Co.
1st Floor,
Farndon Court, EC2.



Nodding donkeys in Dorset

From Mr E. Potts

Sir.—It is interesting to note that substantial reserves of cheap oil lie beneath Poole Harbour and the hinterland of Dorset and Hants.

We are reliably informed (over recent months) by many of your staff writers in erudite articles that the focus of wealth creation has now moved to this area of England.

May I ask why the residents of extensive estates should object to the proximity of low cost energy? If any of them studied economics at University they would surely recognise the bounty of 'nature' in providing this scarce resource to hand. It is obviously vital to the increasing prosperity of the area.

Moreover it may serve to remind many of the so-called wealth creators in the UK who may reside in the area and travel up to London each day that there may be certain costs attached to economic develop-

The mysterious Al-Fayedys

From Mr J. Riba-Burgess

Sir.—The vulnerability of the House of Fraser to a bid from a third party was openly acknowledged ever since the referral of the original Louvre bid to the Monopolies Commission. Then along came the Al-Fayedys with their £15m offer. This was higher than anybody else was obviously prepared to pay. Why, therefore, should the Al-Fayedys have been regarded as Mr Campbell-Smith says (May 31) as dramatic or edacious?

In the final analysis the only question a House of Fraser shareholder had to ask himself was whether the price was right. Shareholders after all, the proprietors of the company. Of what possible interest is it to them where the Al-Fayedys obtained the money for the bid; or whose money it actually was; just so long as the price was right and the money paid over?

The most respected merchant banks in the City are of comparatively recent origin; the backgrounds of many of their founders just as obscure and enigmatic as that of the Al-Fayedys. Harrods is, in a sense, a national institution. But it is hardly a matter of vital national importance as to whether the new owners are of foreign extraction or of uncertain origin or means. There are many examples in different industries where ostensibly "British" household names are in fact foreign controlled.

Surely two fundamental principles of one property-owning democracy are a respect for individual privacy and a recognition of individual rights in property. Mr Campbell-Smith's article grossly violates both of these principles. The Al-Fayedys brothers are private individuals. They are entitled, surely, to conduct their private business affairs in whatever manner they see fit, so long as they act without injury to others. They made what must be considered to be a fair and reasonable offer to buy House of Fraser from its proprietors, who were presumably well and truly satisfied with the price paid to them.

House of Fraser is now the Al-Fayedys' private property. In any event, it is now a private company. Why should it warrant your newspaper's "extensive investigations"?

It is surely not pertinent for Mr Campbell-Smith, or anybody else for that matter, to busy themselves in this obsessive manner. It may well be that the City in its snobbery, insularity, insolence and conceit might find it hard to believe how anybody in this world could possibly have £251m without previously having had a hand in their getting of it. Strange though this may seem, there is undoubtedly much power above and London is not the centre of the world and not the only place on earth where wealth can be got.

The trouble is that the City is nowadays infested with what can only be described as a sort of "pension-fund Socialism" and the Al-Fayedys of the world, living and working in more primitive but evidently more successful capitalist societies tend to be treated with disbelief because in the context of our social system they are something of an anachronism.

John Riba-Burgess,
Craig-y-nos,
Llangammarch Wells, Powys.

Subcontinental nuclear field

From the Minister (Information), Embassy of Pakistan

Sir.—I refer to Mr Alan Cass's article and Mr John Elliott's report from New Delhi (June 6) in which Pakistan's nuclear programme and India's apprehensions are mentioned.

The President and the Government of Pakistan have mutual inspection of each other's nuclear facilities. It is prepared to sign the NPT if India also does so. Pakistan has been for years piloting resolutions in the UN General Assembly for making South Asia a nuclear-weapon-free zone.

India has made tremendous advances in the nuclear field since 1947-48. It exploded in 1974 an atomic bomb, euphemistically called a nuclear weapon-grade.

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FINANCIAL TIMES

Tuesday June 11 1985



Lear Fan rescue scheme grounded by hoax

By Paul Taylor in New York

MRS Moya Lear's hopes of restarting the stalled Lear Fan aircraft project collapsed again yesterday as it emerged that she and a group of other backers had apparently been the victims of an elaborate hoax.

Yesterday, in the latest bizarre twist to the Lear Fan tale, Mr George Washington Upton was behind bars in a Reno jailhouse charged with being a "fugitive from California justice." Mr Upton had allegedly promised to bankroll a new Nevada-based company to restart the project, which had received \$50.2m (£37m) of US Government backing and was at one time hoped to create 2,800 jobs in Northern Ireland.

The news appears to dash hopes of restarting production of the controversial Lear Fan turbo-prop aircraft in Belfast and Reno, Nevada, where employees were abruptly thrown out of work when funding for the seven-year-old project ran out more than two weeks ago. It had consumed about \$20m in venture capital, including the British government money.

Hopes for salvaging the project, devised by Mrs Lear's little husband, Mr William Powell Lear, were boosted at the end of last week when Mrs Lear and a group of U.S. investors announced that they had formed a new company, Lear Aerospace, backed with \$25m in capital, to restart the venture.

It now emerges, however, Lear Aerospace's chief financial backer was Mr Upton, who posed as a Milan investment banker called Mr Dominique Ferretti. "Mr Ferretti" promised to put up the whole \$25m in new capital for the project, including a \$16m slice from one of his companies. His wife, Mrs Janet "Ferretti," whom he apparently married just three weeks ago, was named as chairman and president of Lear Aerospace, a private partnership comprising Mrs Lear, members of her family and close colleagues.

According to Mr John Ayoth, Lear Aerospace's newly appointed director of communications and a learned partner in the group, "Mr Ferretti" staged elaborate telephone conversations in front of the group to substantiate his promise that the venture would be restarted. Among the phone calls he staged were ones to the British Government, Boeing, Fiat-Aallis and Porsche. "He was a smooth talker," Mr Ayoth said.

W. German GNP falls 1%

Continued from Page 1

While capital spending climbed by 2.5 per cent in the first quarter of 1985, both state and private consumption were down on the final three months of last year. The last dovetails with the gloomy interim reports from the leading retail chains in West Germany.

According to the Ministry, exports grew by 1.5 per cent in real terms in the January-March period, while imports rose by 2 per cent. Even so, the five leading West German economics institutes predicted in May that the trade surplus would jump from DM 54bn (£17.4bn) in 1984 to possibly DM 75bn this year, while the current surplus might double to DM 35bn.

Despite such apparent leeway, the Government - and in particular Herr Gerhard Stoltenberg, the Finance Minister - is refusing to adopt major inflationary measures. Some action is promised by the end of this month, but primarily to help the building industry. Herr Kohl refused again at the weekend to bow to pressure and push through the scheduled DM 20bn tax cuts all at once next year instead of, as planned.

Hanson Trust to raise £519m in rights issue

BY STEPHEN WAGSTYL IN LONDON

HANSON TRUST, the acquisitive British industrial holding group, is raising £519m (\$845m) from shareholders in the largest rights issue ever by a UK company wholly in the private sector.

It exceeds Barclays Bank's £213m issue earlier this year and falls short only of BP's £224m cash call made in 1981 when the company was nearly 50 per cent owned by the Government.

Yesterday's announcement immediately provoked speculation about when and where Hanson might make its next acquisition, bringing price increases in the shares of several companies in which Hanson is rumoured to be interested.

City analysts calculated that the group is now in a position to spend £100m or more. "Hardly anyone's safe now," said one.

Lord Hanson, chairman, said that the share issue would "provide a strong stable platform for internal growth from which future major acquisitions can be contemplated."

The company's strategy of expanding in both the UK and the US, followed since the early 1970s, would be unchanged. "We believe that our commitment to investment in basic industries on both sides of the Atlantic ensures that our growth will continue into the future," Lord Hanson said.

The group agreed that it was now in a position to buy companies larger than any of its five most recent big acquisitions - Borex Group (£255m), UDS (225m) and London Brick (224m) in the UK, or McDonnell (\$180m) and US Industries (\$337m) in the US.

Group borrowings of £600m net



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Group borrowings of £600m net

are to be eliminated once the proceeds of the rights issue are collected.

Shareholders are being offered

one new ordinary share at 185p for

every six held to raise £70.2m. In

addition the company is raising £148.7m from 15% per cent cumulative convertible preference shares.

These will be offered on a one-for-one basis to shareholders, and on

the basis of one for every £1.70 of 8

per cent unsecured loan stock. Shareholders can choose to take one or both of the issues, which have been underwritten by merchant bank N.M. Rothschild. And, in a move designed to make such a large issue more acceptable to investors, the group is offering both the new ordinary and the preference shares in a partly-paid form, with payments due in two instalments.

Hanson also forecast a final dividend of 2.7p for the year to the end of September, making 4.2p, an increase of 26 per cent. Hanson shares fell 11p to 211p yesterday.

Hanson Trust has recorded continuous growth since it joined the stock market in 1984. Its expansion in both the UK and the US has been particularly rapid in the last five years when pre-tax profits have leapt from £30.1m in 1980 to £169.1m last year. Last week, the company announced increased interim profits of £10.1m pre-tax.

Since the company's last rights issue - £62.7m in 1981 - the market capitalisation has grown from £301m to £2.6bn, making Hanson Trust, the UK's 16th largest group.

Yesterday's cash call takes the amount raised in rights issues so far this year to a record £3.2bn, up from £1.5bn for the whole of last year.

Lex, Page 16; Background,

Page 20

BIS chief calls for continued economic growth

By Peter Montagnon in Basle

MAINTAINING the momentum of recovery is now the most important task of economic policymakers in the industrial world, M. Jean Godetou, president of the Bank for International Settlements (BIS), said in Basle yesterday.

"Last year saw a continued upswing with growth in the Group of Ten industrial countries reaching an average 5 per cent, a rate reached only once before since the first oil shock of 1973," he told the bank's annual meeting.

But several problem areas remain, including unemployment and inflation, exchange rate volatility, external payments imbalances and the international debt situation.

The BIS annual report, published yesterday, again stresses the need for an orderly reduction in the U.S. budget deficit as a central plank in steering the U.S. economy towards a soft landing with a gentle moderation in growth and declining interest rates.

"We have not abolished the business cycle and I don't believe we can abolish it," Prof Alexander Lamfalussy, the bank's general manager, said yesterday.

Details, Page 4; Argentine debt rescue, Page 7

Blueprint for the European Architect

By Paul Cheeswright in Luxembourg

TRADE ministers yesterday gave birth to the European Architect. And they gave themselves a hearty round of applause to celebrate the end of 17 years of discussion on how to give each other's architects the right to work in their ever-increasing holding of Hanson and a choice of interesting new investment propositions as Hanson disposes of the things it doesn't fancy.

If Lord Hanson can indeed pull off this alchemist's trick yet again - and on a larger scale than ever - the City ought to lobby for an easement. If it were not for Hanson's famous ability to sweat the assets down - an option not open to the institutions as direct owners of industrial companies - there would surely be some question whether they

THE LEX COLUMN Lord Hanson goes big-game hunting

The voraciousness of Hanson Trust knows few bounds, least of all those set by its last balance sheet. For that reason, nobody in the City would have been remotely surprised by a £200m takeover bid from Hanson at any given time. Stock market gossip has three or four candidates on the rack. Not only that, but the usual reaction to a Hanson bid is to mark up both share prices; Hanson has in recent years enjoyed the priceless gift of reaping value in its own share price from things that it has not yet bought.

Yesterday it was quite otherwise with Hanson's decision to ask for £200m of equity, without so much as nominating its next victim. Hanson not merely caught the market on the wrong foot - by asking rather than offering - but saw a perfectly conventional rights-issue discount taken out of its share price, when the conglomerate arithmetic might have assured a premium if the shares had been issued in the course of an actual bid. Down 11p yesterday to 211p, Hanson's equity raising may temporarily have caused it to drop a place or two in the list of the UK's largest companies as measured by market capitalisation.

The seasonally adjusted volume index has now risen for four months in succession and, in value terms, sales stand 10 per cent above the level of a year ago.

Any number of special factors can be marshalled to explain the pronounced spring bounce. The ending of the miners' strike has undoubtedly contributed to consumer confidence, back-payments to local government workers have now worked through in to the shops and PAYE codes have been adjusted to accommodate the changes in the budget. From now on, the going should be tougher. Inflation will be on a rising trend until next month and the recent weather will have done nothing for sales of summer frocks.

So a buoyant level of retail sales in the summer months would at least show that the Government's benign neglect of broad money is keeping all the retailers happy, unless, of course, all this extra spending is the work of high-rolling tourists. In that event, the smiles would be rather broader at House of Fraser than at J. Sainsbury.

Progress Report No. 17 from Britain's No. 1 manufacturing exporter

Paris Air Show:
BAe announces civil orders
worth over \$630,000,000

\$70,000,000 orders for ATP airliner
First orders, valued at over \$20 million, have been placed for the ATP (Advanced Turbo-prop) airliner. LIAT, the fast-growing Caribbean airline, has ordered two, with options on two more, and British Midland Airways has ordered five.

\$58,000,000 US airline order for Jetstream 31
An order for 20 Jetstream 31 turboprops, worth over \$8 million - the largest yet on two more, and British Midland Airways has ordered five.

Over \$70,000,000 orders for BAe 146
The contract for BAe 146 jetliners has been signed with the China Aviation Supplies Corporation (CASC). Also announced: an order for one 146 to be operated for the Indonesian Government by Pelita Air Service. These orders, worth over \$170 million, bring firm orders for 146 to 52, with over 30 additional options.

New BAe 125 business jet orders worth over \$30,000,000
Five new orders from US corporations, valued at more than \$30 million, have taken total sales of the BAe 125 business jet to 610 aircraft, worth (at 1985 values) some \$1780 million. Almost 80 per cent valued at over \$1,380 million, have been for export.

New Airbus orders mean \$300,000,000 work for BAe
BAe's share of two new orders won by Airbus Industrie, in which it is a full partner. Represent work worth over \$300 million for BAe sites. Eight A320 jetliners have been ordered by Ansett of Australia, and three A300s by Korean Air. These orders follow confirmation of Pan Am's order for twelve A310s and sixteen A320s.

BAe wins first Earth Station order, worth \$1,900,000
BAe has won from the European Space Agency its first Earth Station order, worth \$1.9 million. Two TDS4 transportable Earth Stations are to be supplied to check and demonstrate four specialised business service channels carried by the Olympus 4 satellite, also built by BAe. They can also work with other satellites.

More examples of how British Aerospace's unequalled experience in hypertechnology is helping Britain to stay a world leader.

100 PAUL MALL
LONDON SW1

Published by The Financial Times (Europe) Ltd, Frankfurt Branch, represented by E. Hesse, Frankfurt/Main, and as members of the Board of Directors, P. Berlow, R.A.P. McClean, G.T.S. Danzer, M.C. Gormsen; D.E.P. Palmer, London; Printer: Frankfurter Spiegel-Druckerei GmbH, Frankfurt/Main. Responsible editor: C.J.P. Smith, Frankfurt/Main. © The Financial Times Ltd 1985.

Lonrho threatens to sue BA over Laker

Continued from Page 1

were in the court to hear the judgment, which ended with a clear direction from Mr Justice Leggatt: "It were better to leave such litigants to the consequences, in terms of litigation, to which the international character of their trade or business has rendered them vulnerable."

Sir Freddie said afterwards that he was "very pleased" with the outcome but expected an appeal. Midland Bank confirmed that it would indeed be appealing the judge has granted it an extension of the injunction for a maximum of 14 days, during which it intends to seek leave to appeal and will also be asking the Court of Appeal for another injunction pending the final result.

Sir Freddie and Mr Beckman were also present at the afternoon meeting in the offices of Lomro between Sir Edward du Cann, Mr Howland and BA's lawyers. BA has laid down as a condition for any out-of-court settlement in Washington that no further litigation should be launched against it on the basis of Sir Freddie's affairs either before or after the Laker Airways' collapse.

Yesterday's meeting with Lonrho was BA's first attempt to discuss this condition with Lonrho, which

Craxi wins vote on wage indexation

Continued from Page 1

That is widely seen as a bargaining tactic to oblige unions and government to reach agreement on a substantially reduced level of wage indexation for next year.

The next big event in this summer of voting is the start on June 24 of elections by both houses of parliament of the next president of the republic. The seven-year term of 88-year-old Sig Sandro Pertini expires early next month.

The runoff the Communists have suffered over the referendum may reduce their bargaining power over the choice of the new president of the republic, and give the Christian Democrats and Socialists a free hand. But it is still anyone's guess who will finally emerge as president.

Once the new president has been elected, Sig Craxi will formally offer his resignation.

Our Markets Staff writes: Trading on the Milan bourse was strong in advance of the outcome of the referendum. The Banca Commerciale index added 2.83 to 314.30 while key indices in other European stock markets generally lost ground.

and the Ravelston Corporation, to subscribe to £30.1m in new shares.

The funds, together with securing £30m of debt, will help pay for two new printing plants in London and Manchester.

Raising the £30m funds through a private placing of shares has proved difficult for the Daily Telegraph Group, which owns Britain's Daily Telegraph and Sunday Telegraph newspapers.

Mr Black will be the single largest outside shareholder in the group which is controlled by the Berry family led by Lord Hertford, the 74-year-old chairman. Mr Black will also join the Telegraph board as a non-executive director.

The Telegraph Group said last night that it had secured agreement in principle from UK institutions

institutions to provide debt, lease and hire purchase finance for £30m capital expenditure.

The debt and lease finance is being provided by a syndicate led by Security Pacific International Leasing (Europe) Ltd, and another group company, joined by Wardley London, and the National Westminster Bank, the Daily Telegraph's clearing bank, GATX Equipment Finance (UK) which is providing hire purchase facilities.

Last night, Mr Black's investment was described by the Telegraph's advisers as "purely passive."

Men and Matters, Page 14

Canadian stake in UK's Telegraph

BY LIONEL BARBER IN LONDON AND BERNARD SIMON IN TORONTO

Country	1984	1985</
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SECTIONS II & III - COMPANIES & MARKETS FINANCIAL TIMES

Tuesday June 11 1985

IVECO
 International
 Truck Technology

goes
nting
friendly
merger

By Terry Dodsworth in New York

TRANS WORLD Airlines, the U.S. transatlantic carrier, was in hectic negotiations yesterday on a series of possible alternatives to the hostile takeover proposal from Mr Carl Icahn, the Wall Street investor.

The company refused to give details of its discussions, but it is believed to have considered a variety of approaches, including mergers with two other U.S. airlines, Eastern and Texas Air, and a bid from Resorts International, the hotel and casino operator.

In addition, TWA has also looked at the feasibility of a leveraged buyout by its own management, a manoeuvre frequently used by companies that want to remain independent. Under a leveraged buyout, senior management borrows heavily to finance the acquisition of equity in a company.

TWA shares rose by 5% on Friday to \$19½ but remained unchanged in early trading yesterday, with Wall Street speculation mainly centring on a bid from Resorts International, a secretive Atlantic City-based group.

Resorts International made a loss last year of \$47m on revenues of \$484m and has a strong balance sheet, with substantial cash in hand.

Mr Icahn already has a strong position in TWA, after acquiring 22.8 per cent of its shares over the last few weeks. His proposed offer, at \$18 a share, would value the airline at \$621m.

Shell Oil buyout completed

By Our Financial Staff

SHELL OIL of the U.S. has become a wholly owned subsidiary of SPNV Holdings, which itself is a wholly owned company of the Royal Dutch/Shell group, thus completing the bid to buy out the minority shareholders.

SPNV said the present directors, officers and managers of Shell Oil would continue in office and that "the business and affairs of Shell Oil will be operated under their control in the same manner as before."

Completion of the deal comes despite continuing litigation from some of the minority shareholders.

Gulf Canada to sell drilling fleet, Page 18

EUROBONDS AND CREDITS

Buying interest subdued in market

By ALEXANDER NICOLL, IN LONDON

FRIDAY'S dramatic shake-out in the New York bond market had a cascading effect on the Eurobond market yesterday. The recent flurry of tightly priced dollar issues was all but halted, and last week's issues mostly showed losses larger than the market's general half-point decline.

The atmosphere was one of apprehension rather than panic, with traders reasoning that a cut in U.S. discount rate was still by no means ruled out. They were encouraged by the fact that the New York market's tailspin appeared to have been halted yesterday. Nevertheless, buying interest in new paper has clearly been dampened for the time being.

Among last week's issues, the \$100m 10-year, 10 per cent par-priced issue for Standard was trading at less 3%, well outside its fees, Atlantic Richfield's \$250m and Ford Motor Credit's \$100m bonds were both bid at 4 points below par.

In these circumstances, it was not surprising that only one borrower, Japan Air Lines, braved the dollar

THE Supreme Court decision yes-

terday upholding the constitutionality of regional banking compacts represents a monumental decision which could reshape the face of U.S. banking, according to Wall Street analysts.

Ever since Citicorp, the world's largest banking group, challenged the first of these regional banking agreements in New England last year because it feared it would be prevented from obtaining a foothold in one of the more attractive banking markets, the rest of the banking community has awaited the Supreme Court's decision with bated breath.

The ruling is crucial both to the major money centre banks and their regional counterparts. The big

banks are anxious to expand into faster-growing markets, such as the south east, and reduce their over-dependence on Third World lending and limited local deposit bases.

But rapidly-growing regional banks have been guarding their turf jealously. With Congress unable to make up its mind on the issue of nationwide banking, the states, pushed by local bankers, have seized the initiative. Up and down the U.S., local legislation has been passed which allows mergers between banks in states with similar laws in the same geographic region - but excludes the major money centre banks. Effectively, the trend towards regional pacification has been a defensive strategy.

A total of 22 states have passed some form of reciprocal banking legislation - and 13 of them have specifically excluded New York, the financial centre of the U.S. from their plans. The general purpose of these regional banking compacts, most of which have been passed in the last two years, is to give local banks time to consolidate their resources ahead of any wider move towards nationwide banking.

A handful of regional banks, such as Sun Banks in Florida and Trust Company in Georgia, have already put together multi-billion dollar merger plans, but most have waited for the Supreme Court decision.

Prices of regional bank stock,

takeovers. Most money centre bank stocks, meanwhile, have been weighed down by credit quality problems at home and abroad.

The regional banks' current strength is reflected in their stock market capitalisations. NCNB of North Carolina, for example, with \$15.7bn in assets, is valued at \$1.3bn, while Manufacturers Hanover, which is more than four times as big in terms of assets, is capitalized at just \$1.05bn.

Yesterday, following the Supreme Court decision, regional bank shares soared in heavy trading. The sharp spurt in share prices reflects Wall Street's conviction that the decision will precipitate a flood of takeovers at premium prices among regional banks, and spur other

states to follow the example set in New England and the south east.

Mr Mark Alpert of Bear Stearns said yesterday that he believed the decision "could lead to the emergence of more than half a dozen regional banking companies with assets of between \$30bn and \$40bn".

Among the regionals which could emerge as major rivals to the money centre banks over the next few years are NCNB National Bank, Firstar Banks of Florida, Wachovia Corporation and Sun Trust Banks. All are primarily domestic banks with above average growth and vastly superior profitability compared with most of the bigger institutions.

The best hope for the New York

majors, which have tried various methods to circumvent the general federal barriers to interstate banking, is now appears to lie with Congress.

Although Congress has failed repeatedly to grasp the thorny issue of interstate banking, a strong lobby is emerging supporting a comprehensive bill which would address this and other issues. Earlier this year, Mr Paul Volcker, chairman of the Federal Reserve, added his weight to the push for Congressional action, laying out a blueprint for the phased introduction of nationwide banking within three years. His plan would use the regional agreements as an interim step in the move towards full interstate banking.

Kosmos
still wants
Borregaard
shares

By Fay Glester in Oslo

KOSMOS, the Norwegian industrial, offshore and shipping group, still wants to buy the shares of another large industrial group, Borregaard, with which it would like to arrange a merger. Its continuing interest pushed Borregaard price up to Nkr 442 per share on Friday.

Kosmos' drive to acquire a major stake in Borregaard appeared to have been thwarted about a fortnight ago, when three of the latter's largest shareholders refused an offer for their shares. Kosmos continued buying, however, and by the weekend had moved into second place among Borregaard's share holders, with a stake of just over 10 per cent.

Kosmos and Borregaard are involved in many of the same activities - forest products, including production of sulphite cellulose and magazine paper, forestry and production of refined edible fats. Kosmos' management believes that a merger could offer important synergistic advantages.

• A Nkr 178m (\$20.1m) share issue by Bergen Bank, Norway's third largest commercial bank, attracted subscriptions totalling Nkr 206m, the bank announced. Priced at 125 per cent of par, the issue will raise share capital to Nkr 863m. It has increased the number of Bergen Bank's shareholders - individuals, companies and institutions - by 7,600 to 49,000.

Paid-up capital for the new shares, which will get full dividends for 1985, is due by June 17.

• Norsk Hydro, the Norwegian industrial and energy group, has secured government approval for its scheme to build a Nkr 650m new fertiliser facility at its industrial complex at Porsgrunn, eastern Norway. The new factory will boost fertiliser capacity at the Porsgrunn complex by 550,000 tonnes annually to more than 2m tonnes.

William Hall and Paul Taylor in New York assess the impact of the Supreme Court's ruling

Marriage licence for America's little banks

BY ALAN FRIEDMAN IN MILAN

Sig Giovanni Bazoli:
NBA chairman

THINGS appear to be coming right at Nuovo Banco Ambrosiano (NBA), the Milan-based successor to the late Roberto Calvi's failed Ambrosiano group. This week should see the completion of a £150m (\$177m) capital increase, achieved through the conversion of warrants held by 35,000 former shareholders of the Calvi bank.

The net effect of "operation warrant" is that something like 75 per cent of NBA will be in private hands. Only two state banks remain shareholders, and the bank is poised to go ahead with plans to seek a share quotation on the Milan bourse, an indication that the trauma of the Calvi years is finally consigned to the past.

The warrant exercise is NBA's way of compensating the thousands of shareholders in Ambrosiano who lost their shares, which were valued at £140,000 apiece at the time of the crash in 1982. Old Ambrosiano shareholders were offered three warrants for every share held to

subscribe in May 1985 for shares in Nuovo at £1,000 each. The only condition imposed was that the shareholders maintained a deposit account with the new bank.

The buoyant response from old shareholders suggests that Nuovo Ambrosiano is a respectable institution which can attract investors. More specifically, however, the success of the warrant exercise is a logical shareholders' response to two factors; the £1,000 price per share available with the warrants is less than the £1,300 paid in February when Istituto Mobiliare Italiano (IMI), the state corporate finance institution which was part of the seven-bank rescue pool in 1982, sold its 16.7 per cent stake in Nuovo to a consortium of private banks from the Veneto region. Anyone holding shares in NBA stands to gain when the bank is finally quoted on the Milan bourse, probably towards the end of this year.

The warrant exercise raises NBA's capital from £600m to

£1,000m. But its real importance is that it is another step towards the rehabilitation of the bank, which in 1982 was reconstituted with four private bank and three state bank shareholders. At the time the state-private split was 50-50.

Although Nuovo lost £24.9m in its first 11 months of its life, it broke even in the year to June 1984 and even achieved a modest £1.1m (£563,000) net profit for the six months to December 1984.

NBA's total deposits have climbed from £1,900m in August 1982 to £3,900m as at last December, a reasonable achievement even if the bank remains relatively small.

The next key step for Nuovo Ambrosiano comes in July, when the bank is to announce details of a plan to merge itself with its 47 per cent owned and listed subsidiary - the La Centrale financial holding company. This merger, a complicated transaction because it involves taking the unquoted NBA and combining it with a quoted subsidiary, was made necessary last year when the Bank of Italy blocked the proposed sale of La Centrale to a group of Veneto banks (mainly the same ones who bought IMI's 16.7 per cent stake in February).

Following the merger, NBA

should have total capital of at least £1,000m plus close to 50,000 shareholders. The rehabilitation will have been more or less completed.

The only vaguely contentious issue remaining concerns the role of the Veneto banks and the news that Istituto per le Opere di Religione (IOR), the Vatican bank, has become a shareholder in Nuovo Ambrosiano. Some Italian analysts suggest that the real goal last year of the Veneto banks, in seeking to acquire La Centrale, was its lucrative Banco Cattolico del Veneto subsidiary. Having failed to get their hands on the Cattolica deposit base in the Veneto region, the Veneto banks took another route, buying IMI's 16.7 per cent stake in NBA and a further 5 per cent held by the private Credito Emiliano.

Meanwhile, Nuovo Ambrosiano is putting its house in order. Gone are the intrigues of the Calvi era and instead the successor bank is plotting along, doing the right things in the eyes of the Italian financial community. As if to emphasise this, it emerged last week that the Vatican bank has be-

NMB plans West German foothold

BY LAURA HAUN IN AMSTERDAM

NMB (Nederlandse Middenstandsbank), the third largest Dutch commercial bank, plans to enter the West German market through a takeover of Nederlandsche Creditbank (Deutschland) of Hamburg, a subsidiary of the Amsterdam-based NCB.

NCB Deutschland had a balance sheet total of DM 260m (\$44.4m) at the end of last year and 36 employees. Staffing at the Hamburg bank is not expected to be affected by the

takeover, according to both NMB and NCB.

NMB was completely acquired last year by Chase Manhattan Bank, which has a number of branches in West Germany, including Hamburg. Chase Manhattan has been aggressively reorganising NCB, including the closure of 18 branches in the Netherlands last year and an integration of foreign operations into Chase's network.

NMB, meanwhile, has been ex-

panding its international network of branches, with the takeover last year of Inter-Alpha Asia of Hong Kong and Singapore and plans for a branch in Tokyo. NCB Deutschland will open the door to West Germany, which is the Netherlands' largest trading partner.

NMB, which has 30 offices worldwide, had a balance sheet total of DM 630m (\$10.6m) at the end of 1984. NCB had a balance sheet total of DM 150m.

NMB, meanwhile, has been ex-

pecting to complete the deal by the end of this month.

Completion of the deal

is dependent on the outcome of a

negotiation

with

the

Bank

of

Hamburg

and

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Bank

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Svenska Handelsbanken

US\$ 100,000,000 12½% Notes 1989

NOTICE IS HEREBY GIVEN that pursuant to Condition 4 (b) of the Notes, US\$1,600,000 principal amount of the Notes has been drawn, for redemption on 11th July, 1985, at the redemption price of 101% of the principal amount, together with accrued interest to 11th July, 1985.

The serial numbers of the Notes drawn for redemption are as follows:-

8	1805	4835	7748	10118	12416	14695	17729
104	1812	4885	7792	10151	12422	14888	17769
105	1902	4927	7810	10167	12461	14894	17793
132	1953	4942	7858	10180	12475	14950	17818
205	2012	4998	7870	10356	12546	15038	17858
312	2124	5079	7859	10394	12731	15068	17915
373	2416	5128	7985	10454	12755	15068	17938
523	2499	5150	7918	10458	12763	15213	17942
589	2577	5227	7915	10474	12766	15213	17942
625	2581	5238	7951	10524	12774	15315	18015
599	2684	5264	8139	10571	12875	15349	18330
615	2809	5448	8192	10687	12879	15592	18073
646	2863	5540	8235	10711	12890	15421	18162
691	2912	5638	8253	10820	13062	15497	18184
733	2951	5643	8280	10889	13255	15498	18234
749	2964	5792	8393	10901	13381	15507	18288
818	3017	5808	8433	11127	13427	15507	18288
848	3021	5815	8520	11142	13458	15548	18440
871	3141	6100	8574	11221	13504	15594	18582
899	3438	6134	8707	11346	13555	15707	18620
994	3479	6184	8785	11395	13612	15972	18656
1053	3490	6241	8843	11513	13686	15938	18704
1124	3526	6561	8852	11530	13640	18847	
1153	3542	6616	8951	11561	13788	16187	18965
1233	3670	6704	8969	11731	14223	16258	
1252	3702	6919	9159	11785	14641	16258	
1276	3765	6956	9247	11802	14647	16258	
1396	3761	6963	9248	11813	14622	16368	19024
1406	3808	7136	9260	11852	14628	16649	19112
1495	3857	7147	9336	11867	14304	16848	19258
1504	3960	7182	9495	11885	14379	17000	19302
1515	3969	7194	9530	11895	14615	17014	19371
1536	3973	7244	9542	11919	14456	17032	19375
1543	4083	7315	9545	12017	14477	17035	19375
1547	4137	7388	9547	12059	14570	17035	19385
1612	4205	7389	9590	12234	14728	17282	19484
1622	4495	7238	9721	12253	14564	17292	19586
1640	4594	7590	9911	12321	14615	17421	19614
1649	4663	7616	10011	12364	14625	17578	19679
1653	4794	7667	10071	12372	14625	17588	19695

On the 11th July, 1985, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February, 1985 to 11th July, 1985 amounting to US\$24.34 per US\$5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on or after 11th July, 1985 upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of any of the Paying Agents mentioned thereon.

Banker's Trust Company, London
Principal Paying Agent

11th June, 1985

BANQUE PARIBAS

U.S. \$200,000,000

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In accordance with the provisions of the Securities, notice is hereby given that for the three months interest period from 11th June, 1985 to 11th September, 1985 the undated Securities will carry an Interest Rate of 7½% per annum. Interest due on 11th September, 1985 will amount to U.S.\$20.28 per U.S. \$1,000 undated Security.

Morgan Guaranty Trust Company of New York
London
Agent Bank



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June 11, 1985, London
By Citibank, N.A. (CSL Dept), Agent Bank CITIBANK

CORPORATE FINANCE

The Financial Times proposes to publish a survey on the above subject on Wednesday 3rd July 1985.

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INTL. COMPANIES and FINANCE**Setback for U.S. textile maker**

BY BERNARD SIMON IN TORONTO

GULF CANADA plans to dispose of the bulk of the Arctic drilling fleet owned by its subsidiary BeauDrill following inquiries from several potential buyers.

An official of Gulf's wholly owned exploration and production unit, Gulf Canada Resources, said in Calgary yesterday that the company was willing to sell one of its two drilling units as well as three of its four ice-breaking support vessels.

Gulf has set up the contract drill-

ing operation over the past four years at a cost of C\$674m (US\$481m) after dissatisfaction at terms offered by an existing contractor owned by Dome Petroleum.

The sale of BeauDrill assets is in line with last week's announcement that the property developer, Olympia and York, which purchased Molpax, which was delivered last year and is best suited to year-round definition drilling - exploring the limits of a prospect. Gulf recently made two significant dis-

covries in the Beaufort Sea and is now concentrating its efforts at determining their commercial viability.

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INTL. COMPANIES & FINANCE

Carla Rapoport reports on a leading Japanese watchmaker's ambitions

Citizen aims for the big time

ONE OF the major reasons for the success of Japanese companies in world markets is the intense competition that they endure in their home market. In watches, the battle for number one has long been between Hattori Seiko and Citizen.

Only 55 years old to Hattori Seiko's 100-plus years, Citizen has long been the "Avis to Seiko's Hertz." This year, for the first time, however, Citizen claims to have surpassed Seiko to become the world's largest manufacturer of watches. Hattori Seiko flatly says this is not true. Even so, the claim highlights the fact that Citizen still aims to be number one and will not rest until it achieves this goal. Whether it becomes number one is almost irrelevant. Its efforts, in the meantime, remain impressive.

The company is pursuing its strategy on a number of fronts. In watches, it is using its knowledge of machine tools to automate fully its assembly lines from start to finish, including case assembly. It is boosting spending on advertising in Europe and the U.S. to keep exports moving. And significantly, it is funding a move

away from watches to protect its margins and to insulate itself from the difficulties of the mature market.

"The watch business' profits, as a percentage of overall profits, are still greater than watch sales as a percentage of total sales to just 57 per cent by 1987."

The hopes for this diversification are pinned on Citizen's move into industrial machines and information equipment. In the first category, Citizen has drawn heavily from its expertise in watch manufacturing. Not surprisingly, the group is already selling abroad its computer-driven lathes, machining sensors, automated assembly machines, automated robots, it specializes in machines which automatically fit electronic parts into mechanical products.

Last November the group teamed up with Marubeni, Japan's huge trading company, to gain a sales and technical service system in North America. Under a company to be known as Citizen America, Citizen says it hopes to become "the leading manufacturer in the precision factory automation field."

The group has also moved into information equipment. Last year it built capacity for the production of large-sized liquid crystal displays. 3.5 inch floppy disc drives, and other office automation equipment. It also brought out a pocket-sized television. Though not before Seiko had done so.

Citizen remains largely unconcerned about competition from the recently reorganized Swiss watch industry. "It may be safe to say that the Swiss watch industry is halfway to reconstruction," says a Citizen executive.

Competitor

"Seiko is our number one competitor and we want to be number one in everything," says Mr Yoshikawa.

Citizen's diversification has not lessened its concentration on watches. It hopes to double watch sales in the next three years and to reap higher margins from its fully automated lines. The company's attention to detail has reached even to the near-dormant mechanical watch market. Citizen discovered that African and Middle Eastern customers prefer the ticking watch which can be wound up. As a result, sales of mechanical watches jumped by 14 per cent last year, their first increase since the beginning of the decade.

Next year, the group projects similar profits. In 1987, however, Citizen predicts that sales will exceed Y200bn and pre-tax profits will hit Y17bn, which would push the group past its peak, reached in 1981. The key

HK police raid headquarters of Overseas Trust Bank subsidiary

BY DAVID DODWELL IN HONG KONG

OFFICERS OF Hong Kong's Commercial Crimes Bureau yesterday raided the headquarters of the Hong Kong Industrial and Commercial Bank (HICB), the subsidiary of Overseas Trust Bank (OTB) which has been rescued from insolvency by the Hong Kong Government at a cost to local taxpayers of at least HK\$2bn (US\$257m).

The raid came shortly after news that Hong Leong, the Malaysian-controlled finance group, has cancelled plans laid just a month ago to acquire control of HICB for just under HK\$257m.

While Hong Leong's move was not unexpected, it underscores fears that this 62 per cent-owned subsidiary of OTB faces difficulties linked with the collapse of its parent. However, since the Government has taken complete control of OTB, guaranteeing its debts against the territory's exchange fund, it is assumed that there is no risk that HICB will also fail.

News of HICB's problems came as the staff in OTB's 44 local branches reopened their doors for the first time since last Wednesday night. While it remains unclear how large OTB's liabilities are, most observers said the Government's prompt action in coming to its rescue averted the very real possibility of a major banking crisis in the territory.

OTB is one of Hong Kong's largest locally-incorporated banks, with about 120,000 depositors accounting for deposits of around HK\$7.4bn. It is understood that the government's prompt action was due as much to fears that alarmed depositors would riot as to fears of the financial implications of a collapse. Police were despatched to guard all OTB branches on Thursday last week, when it

was realised that the bank's insolvency was unavoidable. Calm seemed to prevail yesterday, with no pressure reported at any OTB branch. The Hang Seng index, the territory's most widely followed economic indicator, recovered almost 30 points to close at 1571.87 after dropping by more than 80 points on Friday.

A fourth OTB executive was charged yesterday in connection with the failure. Mr George Leow Tshun-Li, the

threat of a banking crisis has receded following the Hong Kong authorities' prompt bail-out last week of Overseas Trust Bank—the second such action in less than two years. Yet fundamental questions remain to be answered about the adequacy of prudential supervision in the Colony, and officials are likely to turn once again to outside financial experts for advice.

Singaporean Head of OTB's credit card operations, was charged in a local magistrate's court with conspiracy to defraud. He was refused bail.

The Government is studying how it is possible for OTB's auditors to have approved the bank's accounts without qualification when they were last prepared in the autumn. OTB's auditors are Sanford Yung, the local arm of Coopers and Lybrand of the UK.

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Kawasaki Steel may buy U.S. company

By Carla Rapoport in Tokyo

KAWASAKI STEEL, one of Japan's big five steel companies, yesterday confirmed that it is negotiating to buy a U.S. venture capital group which specializes in the manufacture of materials used by the semiconductor industry.

The move will be Kawasaki's first venture into the semiconductor field and marks its aggressive efforts to diversify away from steels and into smaller, niche markets.

The U.S. company is NSK Corporation, based in Santa Clara, with sales of around \$10m a year. "This company is linked to a high-growth market," Kawasaki said yesterday.

It added that it is actively looking for more companies in this field to boost its diversification plans.

Last week Kawasaki announced a marked recovery in profits for the year to March, with pre-tax profits up to Y1.220bn.

Banking reforms are already under discussion, but there is likely to be increased pressure for tighter regulation. Fresh calls for deposit insurance, long opposed by the big banks in Hong Kong, will receive fresh government attention in the weeks ahead.

Meanwhile, Sir John Bremridge, Hong Kong's Financial Secretary, has said the government is to call upon a "world class banking advisor" to consider the rationalisation of OTB and the best way of paving the way for the Government to recall it.

Mr Charles Perrin, from the London merchant bank, Hambrus, was called in days before OTB collapsed, and is seen as a frontrunner to fill this longer-term role. He would also be asked to prepare Hang Lung Bank—which the Hong Kong Government acquired in similar circumstances 20 months ago—for resale.

All of these securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000**Nissho Iwai Corporation****10 3/4% Guaranteed Notes Due 1992**

Payment of principal and interest unconditionally guaranteed by

The Sanwa Bank, LimitedMORGAN STANLEY INTERNATIONAL
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June 11, 1985

U.S. \$100,000,000**Allied Irish Banks Limited**
(Incorporated in the Republic of Ireland under the Companies Acts, 1963 to 1983)Floating Rate Notes 1995
Subordinated as to payment of principal and interest

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 10th June, 1985 to 10th December, 1985 the Notes will carry an Interest Rate of 7 1/2% per annum. The interest amount payable on the relevant Interest Payment Date which will be 10th December, 1985 is U.S. \$403.49 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank**U.S. \$600,000,000****Malaysia**

Floating Rate Notes Due 2009

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 10th June, 1985 to 10th December, 1985 the Notes will carry an Interest Rate of 7 1/2% per annum. The interest amount payable on the relevant Interest Payment Date which will be 10th December, 1985 is U.S. \$403.49 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank**SONATRACH**
Societe Nationale pour la Recherche, la Production et le Transport de l'Industrie des Hydrocarbures

U.S.\$50,000,000 Guaranteed Floating Rate Notes due 1986 to 1992

For the six months
11th June 1985 to 11th December 1985
the Notes will carry an interest rate of 8 1/2% per annum

Listed on the Luxembourg Stock Exchange
By: Bankers Trust Company, London
Agent Bank**DANSK OLIE & NATURGAS A/S**
GUARANTEED FLOATING RATE NOTES DUE APRIL 1989
now known as
DANSK NATURGAS A/S
U.S.\$100,000,000
FLOATING RATE NOTES DUE APRIL 1993

In accordance with the provisions of the Notes, notice is hereby given, that in respect of the Interest Period from April 10, 1985 to July 9, 1985, the interest rate of 7 1/2% per annum and the amount of interest accrued is US\$377.80 per US\$10,000. The interest rate for this Sub-period, US\$377.80 per US\$10,000 has been accrued from the first Interest Sub-period and US\$377.80 per US\$10,000 accrued from that second Interest Sub-period.

No. 5 per US\$10,000 nominal required of the holder to pay interest on the amount of the interest period accrued on July 9, 1985.

June 11, 1985
THE CHASE MANHATTAN BANK N.A.
LONDON, AGENT BANK

STOCKHOLDERS FAR EAST INVESTMENTS INC.
Net Asset Value
31st May 1985
\$2.67
per share (unaudited)

For the six months
7th June 1985 to 9th December 1985
the Notes will carry an interest rate of 8% per annum
amount of US\$411.11 per US\$10,000 note,
payable on 9th December 1985.

Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London
Fiscal Agent**THE CHASE MANHATTAN CORPORATION**

(Incorporated in the State of Delaware)

U.S. \$250,000,000

FLOATING RATE SUBORDINATED NOTES DUE 2000

CHASE MANHATTAN CAPITAL MARKETS GROUP

CREDIT SUISSE FIRST BOSTON LIMITED

SHEARSON LEHMAN BROTHERS INTERNATIONAL

GOLDMAN SACHS INTERNATIONAL CORP.

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WESTDEUTSCHE LANDES BANK GIROZENTRALE

MAY, 1985

UK COMPANY NEWS

Research activities boost Amersham to record £17m

Amersham International recorded its fifth successive year of uninterrupted growth in 1984-85 by raising both sales and pre-tax profits by 24 per cent.

A strong performance by the research division together with some assistance from favourable exchange rates saw profits surge from £13.73m to £17.07m.

With increased sales in all sectors group turnover showed an improvement of £20.61m at £108.2m.

Looking ahead Dr Stuart Burgess, group managing director and chief executive expects further progress.

More than the final dividend is being stepped up from 3p to 3.8p giving shareholders 1p more on their total at 6p net per 25p share.

Amersham, a producer of radioactive materials, was saved off by the Government early in 1982 at 142p per share amid strong criticism from the opposition.

Initial dealings saw the shares soar to 180p. Yesterday they closed at 368p, a fall of 8p on the day.

A divisional breakdown of group turnover and operating profits (£18.57m against £14.6m) for the past 12 months to March 31, 1985 shows medical £4.65m (£42.07m), pharmaceuticals £9.93m, research £41.4m (£31.43m) and £10.9m (£8.1m) and industrial £31.1m (£14.07m) and £4.27m (£2.63m).

A geographical analysis of turnover shows UK £4.83m (£13.69m), Rest of Europe £37.93m (£30.2m), The Americas £31.87m (£24.97m) and rest of the world £23.57m (£18.2m).

Dr Burgess said: "The results represent substantial progress by the group, assisted in part by favourable movements in exchange rates. He adds that a



Dr Stuart Burgess, managing director

further all-round improvement in productivity helped fund additional investment in future research.

In line with Amersham's declared policy of investing heavily in research, spending on projects, up by 24 per cent to £10m net of Government grants. This expenditure represents 8.3 per cent of sales and an even higher proportion in the year.

The improved sales and profits from industrial products were stimulated by the consolidation and extension of the economic recovery in its markets first noticeable towards the end of 1983-84.

Although Dr Burgess is looking for further progress during 1985-86 he points out that exchange rates generally have reversed their favourable trend and their overall effect on the year is uncertain.

Interest charges for 1984-85 rose from £876,000 to £1.51m.

Tax accounted for £8.52m (£4.66m) of which the UK share rose to £2.1m (£1.23m).

Minorities took £931,000 (£873,000).

Earnings per share emerged at 21.3p, compared with 16.4p.

The directors point out that over the past five years the increase in sales has averaged 26.1 per cent and pre-tax profits 34 per cent.

See Lex

Harris nearing 5% in Debenhams

Harris Queensway, the stores group headed by Mr Phil Harris, confirmed yesterday that it has built up a stake of "under 5 per cent" in Debenhams, which is facing a £475m takeover bid from Burton Group and Habitat Mothercare.

Harris last year acquired a controlling stake in Debenhams furniture, electricals and carpets operations and there have been talks to have a seat in the fate of the group. Similar motives lie behind the 5.1 per cent stake in Debenhams built up recently by rival stores group House of Fraser.

Harris said yesterday that it had held talks with Burton, but denied there had been detailed discussions on the possible flotation of Welbeck Finance,

Winter months contribute to Caffyns' downturn

FOLLOWING disappointing figures for December, January and February, pre-tax profits at Caffyns, the Eastbourne-based motor vehicle dealer, fell from £614,000 to £525,000 in the year to March 31, 1985. The total dividend is again held at 2.5p on an unchanged total of 4.5p.

The recovery seen last year continued the opening half of the year under review, with pre-tax profits pushing ahead from £476,000 to £554,000.

The directors point out that trading conditions improved strongly in March, and these enabled the company to achieve a record monthly turnover of £11.36m. Turnover for the full year was up from £9.01m to £9.32m. Operating profits were down

from £1.82m to £1.76m as cost of sales rose from £79.23m to £81.32m. Other operating costs were bigger at £10.82m (£9.86m), but these included a surplus on branch rationalisation of £419,000 against £405,000.

The pre-tax profit was after interest charges slightly higher £1.20m against £1.19m. Tax was unchanged at £101,000. Stated earnings per share fell from 30.02p to 28.26p—there was an extraordinary credit last time of £76,000.

During the year, say the directors, two properties were sold, realising a surplus of £419,000. Following a revaluation of the freehold property on an existing use basis, £3.8m has been transferred to the revaluation reserve.

Selincourt forecasts 34% profit increase

By Andrew Arden

Sir David Nicolson, chairman of Selincourt, the fashionwear and fabrics group fighting off a £20.3m takeover bid led by Mrs Jennifer D'Abo, head of the Ryman office equipment chain, yesterday forecast a 34 per cent increase in 1985 pre-tax profits "at least £6.5m in the financial year to January 31 1986."

In a letter to shareholders, Sir David also revealed an attack on Mrs D'Abo's management record at Ryman. He pointed out that Ryman's report and accounts for the year to end-December 1984 had been heavily qualified by its auditors.

The accounts, Sir David said, showed that even including one-off profits on the sale of investments of £6.55m, Ryman made pre-tax profits of just £39.724, on turnover of £13.32m. This compares with losses of £1.73m on turnover of £13.36m in the previous year.

Moreover, he added, taking into account changes in accounting policy, such as the waiving of investment on a £4m per cent non-interest bearing loans of £355,000, Ryman would have made a loss of £1.73m last year.

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Stefan Wagstyl on Hanson's £519m rights

Call that brought the City to life

Twenty-one years of Hanson Trust

THE CITY'S first reaction to Hanson Trust's £519m cash call was to come alive with speculation on what this corporate predator might buy next.

As one stockbroker said: "Somebody had better watch out."

Take and Lyle, Boots and Coats Patons were just three companies whose shares rose on the stock market, rumours that Hanson may bid for them.

The company itself said it had no particular target in mind. But it made clear that the acquisitions which have multiplied the group's market value along the road it has followed since 1984—buying companies supplying basic needs like bricks and batteries.

Moreover, these acquisitions, whether in the U.S. or the U.K., are to take the company further along the road it has followed since 1984—buying companies supplying basic needs like bricks and batteries.

We believe that our commitment to investment in basic industries on both sides of the Atlantic ensures that our growth will continue to accelerate," said Lord Hanson.

Hanson now is a company with a broad spread of interests on both sides of the Atlantic—engineering, textiles and building materials are in the portfolio, it has interests in duty-free shops, fast-food distribution, furniture and footwear.

This conglomerate has grown from a small pharmaceuticals firm in early 1964, Lord Hanson, then plain Mr. James, Hanson rivalled Mr. Jim Slater for rapid acquisitions and disposals, building up a steady stock market reputation which plunged in the stock market crisis of 1974.

Hanson Trust, nevertheless, kept profits growing throughout the 1970s, but the market was slow to restore the high price/earnings multiple it had previously enjoyed.

In the UK, the group fought shy of acquisitions, making only one large purchase—Industries in 1979 for £25m.

But U.S. activities more than

more than £100m for Powell Duffrin.

But as Mr Haville would be the first to admit, Hanson Trust got it right on most occasions, as far as a 21-year history of unbroken profits growth culminating in an 88 per cent increase to £169m pre-tax for the year to last September on a turnover of £23.88m. This year a further jump is expected, following the announcement last week of a 20 per cent pre-tax profit rise to £169m.

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UK COMPANY NEWS

Electronic Rentals up 35% with market share steady

A CONSIDERABLE advance was seen by Electronic Rentals, the Visionhire group, in the year to the end of March 1985. On turnover up by only 2.5 per cent, from £19.49m to £19.72m, pre-tax profits soared by more than 35 per cent, at £15.17m, compared with £11.21m.

The chairman, Mr J. T. Griffiths says that there was continued pressure on rental rates during the year, particularly on video recordings. The company, however, was able to increase its number of video subscribers and increase market share, and it maintained its share of a declining total television market.

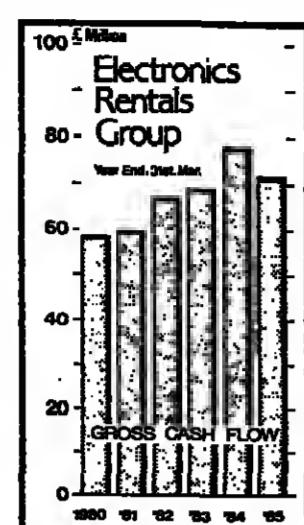
As already announced Electronic Rentals will not be continuing to invest more in the provision of cable services. It will not apply for further franchises or provide new non-broadcast services on its existing networks.

Mr Griffith's says: "We believe that culling of the UK will be a much longer process than seemed likely a year ago, and the prospects of Visionhire can't generally mean meaningful profits for some time. A normal commercial timescale are too remote to justify our continued involvement."

The Carousel rental business, bought from Currys following its takeover by Dixons, is being integrated with the existing business. It is expected that this will increase the revenue through branches of Visionhire, reducing the branch unit costs and increasing profits.

In the current year the company expects to benefit from the Carousel acquisition and improved earnings from overseas to a future strong," says the chairman.

Operating profits were ahead by more than 45 per cent, at £16.23m, but a loss on currency loans incurred on U.S. dollar borrowings used to finance a



payment from minorities of £21.42m (£7.13m), left attributable profits at £7.87m, against a loss for the previous year of £6.00m.

The extraordinary items were provisions for the rationalisation of the cable network.

A final dividend of 2.07p net per share is proposed, for an unchanged sum of 3.22p. The cost is not fully recovered. The attributable profits and £48.00m had to be transferred from reserves. The chairman, Mr J. T. Griffiths, says that this reflects the confidence of the board in the group's longer-term prospects.

• comment

The City is pre-disposed to think the worse of Electronic Rentals, and so a 35 per cent increase in pre-tax profits did nothing for the share price which fell 3p to 45p.

Although the company is making its end up in the decline in UK turnover and is not doing well overseas, it has not been for a £2m reduction in the depreciation charge, and the absence of £2.2m losses made in 1983 in the now discontinued cable operation, the company could have showed no increase in profit at all. Business systems' film loss was worse than many had been expecting, and despite protestations that a complete management change will ensure a decent return by the end of the current year, the City has yet to be convinced.

The main problem is that the current year will come from the revaluation of Carousel. Integration is apparently going swimmingly and it could add about £4m to trading profits (£2m after interest), contributing to a total of £18m for the group. This would imply p/e of about 18 and 38 per cent, at which seems high given long term prospects for the rental industry. However, the shares are firmly underpinned by a yield of 9.6 per cent.

South Africa investment reduced that figure by £1.15m. In the UK, which accounts for the major part of the group's activities, there was an increase in pre-tax profits from most sections except for Business Systems, which showed a loss. Total rentals, which accounts for 20 per cent of turnover, saw a substantial increase in profits.

The taxable profit was struck after allowing for interest of £9.88m (£3.64m) and exceptional items of £2.00m compared with the previous year.

Those items included £500,000 of cable relocalisation costs, incurred by Visionire UK, a realised exchange loss on repayment by the South African subsidiary of U.S. dollar loans of £600,000 and £200,000 reorganisation costs of the Business Systems activities, less £600,000 on sales and leases back of UK properties and disposals of the Singapore rental business.

Tax of £5.88m, against £4.7m for 1983-84, when there was a

Property Holding raises earnings over £3m mark

Property Holding & Investment Trust, property investment and development group, raised pre-tax profits by 12 per cent from £5.16m to £5.77m for the year ended March 31, 1985.

After reduced tax of £2.43m (£2.82m) profits were up 26 per cent from £2.64m to a record £3.34m. Stated earnings per 25p share climbed from 3.41p to 3.61p while the dividend is in effect higher at 1.61p for a net total up from an adjusted 2.25p to 2.5p.

Rents receivable increased from £6.85m to £7.98m. Net income from properties was some £1m bigger at £7.13m and was derived in almost equal proportions from acquisitions, com-

pleted developments and rent reviews.

Other income however, fell from £1m to £0.98m as a result of expenditure on acquisitions and disposals. Total administrative expenses took 50.6m (£0.54m) and interest payable accounted for £1.56m (£1.43m). After tax and dividends, retained earnings emerged at £1.36m, against £0.98m.

Net assets per share increased from 152p to 160p before conversion of loan stock or from 140p to 137p fully diluted.

An open market valuation of the group's properties at the year end produced an increase of 4 per cent — in line with market trends in the period.

This is designed to cater for investors who do not yet know how much money they wish to invest in the BES in the current tax year.

Investors in earlier Lazard BES funds will be charged a reduced initial management fee of five per cent, as will investors in the current fund intending to subscribe for the end-of-year offering. Other investors will be charged seven per cent.

The fund plans to invest in established companies in a range of industries, and will be open for subscription until July 31.

DIVIDENDS ANNOUNCED

	Current payment	of spending for last payment	div.	year
Amersham	3.8	Aug 12	3.1	5
N. Brown	6	Aug 6	5	5
Caffyns	2.3		2.3	4.5
Carr's Milling	1.75	July 12	1.75	4.5
Electronic Rentals	2.07		2.07	2.23
F. & C. Alliances	1.15		1.15	1.6
Hawleyes Group	2.5	July 8	2.8	9.8
Hazlewood Foods	6.7	Oct 7	6.73	13.5
Property Holding	1.61		1.44*	2.5
Property & Rev.	2.85	July 20	2.7	4.1
Southwest Resources	0.71		NU	3.7
Dividends shown per share			NET	0.7

*Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡USM stock \$ Unquoted stock.

These results are an abridged version of the full accounts which will be filed with the Registrar of Companies.

□ Both sales and profits hit record levels.

□ Five successive years of uninterrupted sales and profits growth.

□ All-round improvement in performance.

□ Research and capital investment increased.

□ Further progress expected.

The Annual Report will be posted to shareholders by 15 July, 1985.

Copies may be obtained after that date from:

The Secretary, Amersham International plc,

Amersham Place, Little Chalfont,

Buckinghamshire HP7 9NA.

The Annual General Meeting will be held

in London on 7 August, 1985.

Amersham

Amersham Australia Pty Limited Sydney, Amersham Belgium S.A./NV Brussels Amersham Buckler GmbH & Co. Dusseldorf

W Germany, Amersham France Limited Creil, Amersham Corporation Arlington Heights Illinois USA, Amersham Medical Limited New Zealand

Amersham Japan Limited Tokyo, Amersham Medical Limited Tokyo, Amersham Nederland BV Haarlem

Amersham Sweden AB Stockholm

Carr's Milling jumps to £810,000

Carr's Milling Industries lifted pre-tax profits from £443,000 to £510,000 in the half year to March 2, 1985, on external sales of £27.3m against £25.6m.

Mr Ian Carr, the chairman,

says sales were buoyant and all

major sectors of the group's busi-

ness were profitable in the first

six months. Lower operating

costs and reduced wheat prices

contributed to better results from

the bakery and flour milling

divisions.

Animal feedingstuffs performed

well and the company's agri-

cultural interests continued to

improve their profitability.

The chairman adds that due to

the seasonal nature of some

of the group's businesses,

the trading pattern will be

similar to the years prior to 1984

(an exceptional year) in that

the second-half profits will be less

than the first made in the first

six months.

The net interim dividend is

1.75p per share to be paid on

September 30, 1985.

The tax charge for the half year

was £47,000 (£37,000).

The group also announced the

acquisition of 80 per cent of

Food Enterprise, a Warrington

-based maker of fresh pasta and

other convenience meals.

Mr J. Lowe, the chairman, says this

company will further extend

Hazlewood's chilled product

range and add to its presence

in this growth sector.

Hazlewood will pay an initial

£200,000 to be followed by

£100,000 in each year thereafter.

The chairman adds that the

group's base business has

traded well, improving both turn-

over and profits.

The ongoing extension of exist-

ing product range provided profitab-

ility growth in this sector.

Interest charges jumped from

£1.06m to £1.37m, including over-

head tax of £0.14m (nil), and after

a £0.17m extraordinary

charge this time for closure costs,

not available profits came

through up £1.53m at £4.29m.

Dividends absorb £1.28m.

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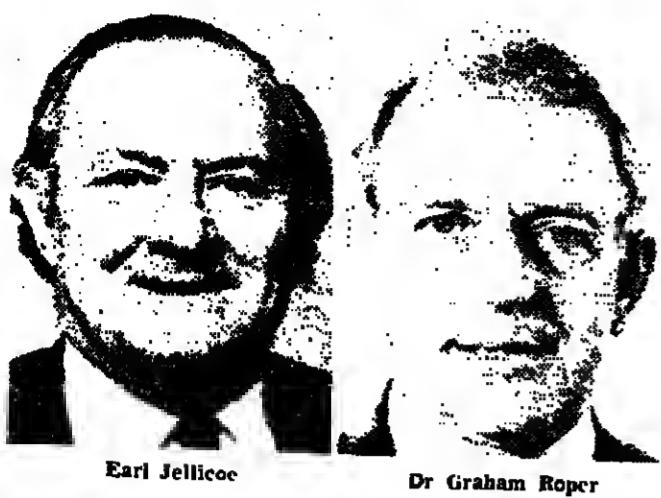
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APPOINTMENTS



Earl Jellicoe

Dr Graham Roper

Top Davy posts announced

LORD JELLINEC has been appointed to the Board of DAVY CORPORATION and elected deputy chairman from July 1. He will succeed the present chairman, Mr Peter Benson, when he retires at the annual meeting on October 2.

DR GRAHAM ROPER has been appointed chief executive of Davy Corporation from July 1. Lord Jellicoe is at present chairman of the British Overseas Trade Board and a director of Medical Research Council and a director of S.G. Warburg, Sotheby Holdings, and Iyle Smiths Industrial and Mineral Crucible. Dr Roper joined Davy in 1972 and is a deputy chairman of Davy Corporation and managing director of Davy McKeown, engineering and construction division of Davy.

MR G. E. HALL and **MR C. MICHAEL HUGHES** have resigned from THE COUNCIL OF FOREIGN BONDHOLDERS. The London Chamber of Commerce and Industry has appointed **MR G. L. NICHOLS** in the council to replace Mr Hughes.

MR DAVID BAILEY and **MR SIMON WOODFORD** have been appointed directors of HAMBURS BANK.

DR ROBIN BROOKS, formerly with Glass, has joined VISMED as a director, with special responsibility for developing applications of information technology.

MR W. T. WHITE has been appointed to the board of HAWKER SIDDELEY DYNAMICS ENGINEERING as production director.

MR ARTHUR DAV, former director-general of the Institute of Export, chief executive of the World Trade Centre and Commonwealth Secretary, after foreign government on overseas trade has returned to the field of imports and exports. He has been appointed director of the UNITED KINGDOM TRADE AGENCY, which helps developing countries to promote exports. It currently operates as a department of the London Chamber of Commerce and Industry and is funded by the Overseas Development Administration of the Foreign Office.

MR DAVID RIX has been appointed manager of the London office of AMCA NETHERLANDS BV.

MR G. L. WILLIAMS has been appointed to the board of CHANUS INSURANCE CO, a Bass subsidiary, as a non-executive director.

MR R. B. M. HURLEY has joined the AUTOMOBILE ASSOCIATION and on July 1 will become director, insurance. Mr Hurley was previously with the Sentry (UK) Insurance Co.

FURBS PUBLICATIONS has appointed Miss Marie Jennings to the board as development director. She was head of the information unit of the Unit Trust Association.

MR DAVID STEAD has been appointed managing director of CUMPS VENDING, a member of the Grand Metropolitan Group. He replaces Mr Anthony Ward Lewis who has taken an appointment with Compass Services. Mr Stead has been marketing director of Grandmet International Services.

MR JULIAN BRAY has joined EXTEL PUBLIC RELATIONS financial division as an account director. For the past two years he was consultant/director with KII Publicity.

AT ELDER'S FINANCE UK operations the following appointments have been made: Mr David Warrington, previously an area director with Balfour Williamson and Co, has been appointed as marketing director. Mr Frank Grunwell, formerly chief accountant with Royal Bank of Canada Trade Finance, has been appointed group financial controller. Mr David Wilford, previously with Morgan Grenfell, has been appointed credit administration director.

MR JOHN WHITE has been appointed London senior regional director for a five year term from October 1 at PEAT MARWICK.

MR PETER LOVE has been appointed chairman and managing director of IMPACT INFORMATION.

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THE MANAGEMENT PAGE: Small business

Why creativity must be encouraged but contained

William Dawkins on a dichotomy at Applied Telematics

HOW IS it possible to grow while at the same time retaining all the advantages associated with being small?

That balance is a hard one to achieve for any company, but it is particularly difficult in a complex and fast-moving industry like telecommunications, where the competition is intense and technology is changing fast.

Applied Telematics Group, a 15-strong telecommunications consultancy and producer of computerised information systems, is a prime example of the problems of handing growth without losing direction.

This Tunbridge Wells-based venture illustrates how important it can be for small high-technology concern to resist the temptation to stray too far from its main area of expertise—especially if it is competing against larger groups with much broader skills. It also demonstrates that it is possible to give creative staff enough independence to allow them to be fully productive, but not so much that they lead the company into wasteful dead-ends.

Ultimately, the greatest challenge facing Mike de Smith, Applied Telematics' 33-year-old chairman and one of its two founders, is how to finance and manage diversifications without losing control of the group's mainstream activities.

"One of my most important jobs as a manager is to stop things being done as well as to facilitate things being done," says de Smith.

Applied Telematics has grown steadily in the six years since de Smith and Richard Clark, a former British Telecom engineer, set up a consultancy in a basement behind Selfridges in London. During that time, it has seen its taxable profits climb to £100,000 on sales of £750,000 in the year to March, spun off a separate company producing private videoconferencing systems (interactive videotex systems, the best known public version of which is Prestel) and picked up an impressive list of blue-chip customers like British Telecom, Citibank Europe, Volvo Concessionaires and the British Airports Authority.

In the process, it has snatched contracts... from beneath the noses of larger and



Roger Taylor

Mike de Smith: spins off good ideas into separate companies

far more experienced players like Logica in consultancy and Baric Computing Services (ICL's computer bureau) and Redifusion in videotex.

The dangers of that approach became apparent in February last year, when de Smith noticed that sales at Viewtext were beginning to stagnate and margins were slipping. "There was a lack of profitable contracts and the business just was not being tightly enough managed. It needed much

Viewtext's biggest problem was that all of its sales were going through distributors, who were failing to push its products as hard as Applied Telematics would have liked. De Smith promptly abandoned his old arms-length attitude to Viewtext, took full charge of the operation and switched to direct selling.

As a result, Viewtext's profits rose from £20,000 to £80,000 in the year to last March. However, de Smith is still having to devote most of his time to managing the concern. Although it is bigger than the original consultancy business, employing 80 per cent of the group's staff, de Smith's efforts as group chairman could arguably be better devoted to raising the profile of Applied Telematics so hasty decisions and considering how to launch the next diversification.

In that sense, de Smith is a classic example of a manager who finds that handling an expanding group is just as challenging—if not more so—than getting his business off the ground in the first place.

While diversification is important for Applied Telematics, de Smith has always been keenly aware that the only way he can hope to hold his own against more powerful players is to focus his company's skills very narrowly in one area; elec-

tronic message and information systems.

The diversifications, into Viewtext and Applied Telematics Services—a smaller offshoot specialising in setting up and running electronic information equipment—have been kept self-contained.

"It's not possible for a group of our size to be really expert in more than one area of telecommunications. If a problem lies outside our scope, we believe we should not tackle it. On the other hand, if we conceive of a product that looks sufficiently strong, then we spin it out to a separate company," says de Smith.

Like many technical consultancies, Applied Telematics has sought to cultivate an atmosphere in which staff can give full rein to their creativity by organising them into informal, semi-independent groups of two or three.

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The implications of VAT registration

VALUE ADDED TAX is charged on the cost of supplies and sales—just like other taxes on profit. You the businessman, are responsible for recording and collecting VAT and the administrative costs of doing so form an important part of your overheads.

If your business is VAT-registered, the price you charge your customers automatically includes VAT. So if you sell something for £100, that includes £13 of VAT. You cannot go back later and say that you meant to sell the goods for £100 plus VAT. You must, therefore, always be clear whether or not your prices include VAT.

The VAT you charge to customers is called "output tax" while the tax you pay to a registered supplier is called "input tax." You deduct input tax paid from output tax received and pay the difference to Customs and Excise. If, however, your input tax charge exceeds your output tax receipts, Customs will repay the difference.

You must issue an invoice to your customers showing the VAT you have charged, and you will need a VAT invoice from your suppliers to enable you to deduct input tax. The invoice normally determines when you must account for VAT. Correct records and procedures are absolutely essential.

Once your turnover exceeds the current registration limits—£19,500 annually or quarterly sales of £20,500—you must register for VAT. You therefore need to keep up to date on your turnover, as once you pass the £19,500 annual turnover mark you will need to register.

You must also register if your turnover for the coming year can reasonably be expected to exceed the limit. Once you are liable to register, you have to account for VAT, whether or not you do register immediately. Failure to register may mean that you have to pay over tax which you have not charged your customers and which you cannot recover from them.

If you are not registered or liable to be registered, you do not charge VAT. Neither can you recover input tax, which merely becomes an extra business cost.

Your turnover comprises all the taxable supplies you sell. Anything you do in the course



of your business for money or money's worth is a supply, although business gifts may also be included. Not every supply is, however, taxable. Some are exempt from VAT mainly land and financial services.

If you only sell exempt supplies, your turnover does not count for VAT purposes and you do not have to register. If you sell both taxable and exempt supplies, you must register if the former exceeds the £19,500 annual turnover mark.

Taxable supplies are subject to VAT at the standard 15 per cent, or the zero rate, which applies to food, transport and exports. If all your supplies are zero rated, you charge no output tax, but you get your input tax back in full. You must know whether your supplies are taxable or exempt and if taxable, whether at the standard or zero rate. Customs and Excise issue detailed guidance on this, as on other aspects of VAT. If you seek Customs' advice, they must be given the full facts and their views should be recorded in writing just in case there is any dispute.

Many traders have used VAT to fund their businesses by delaying payments to Customs. Legislation now in the Finance Bill will make VAT an expensive source of funds by introducing a system of penalties and surcharges for late payment. While the crack-down probably will not come into force until next year, you need to review your VAT systems now to ensure that you do not fall foul of the new rules later.

Malcolm Gammie
Malcolm Gammie is director of national tax services at KMG Thomson McLintock.

In brief...

HENLEY DISTANCE LEARNING claims to have devised a solution for small business managers who want to learn about marketing but cannot afford the time to go away on a course.

It has just launched a self-study programme entitled Marketing for Managers, which consists of a series of five workbooks backed up by videos and audio cassettes, including contributions from management stars like ICB's John Harvey-Jones and Jaguar's John Egan. Details from Henley Distance Learning, Greenlands, Henley-on-Thames, Oxon, RG9 3AU.

Mure's advice on marketing is available in the recently published book, Marketing for the Small Firm, by Rick Brown, lecturer in marketing at the University of Bradford Management Centre. It contains practical guidance, based on case studies, on a range of marketing techniques, including pricing, product management, advertising, selling and distribution.

The book costs £3.95 for 154 pages and can be obtained from Holt-Saunders Publishers, 1 St Anne's Road, Eastbourne, East Sussex, BN21 3UN.

The rush happens because BES funds have to be fully invested by the end of the tax year if they are to enter shareholders' tax relief. But they often find it difficult to collect subscriptions early because many investors want to wait until their tax position is clear before taking a fatter on the BES.

Several funds have, however, already opened their doors to investors in the hope of avoiding a scramble at the end of the tax year. Full details are available in the guide, cost £6, from John Harrison, Regal Lane, London, NW1 7TH.

He makes it, she leases it

Nobuko Hara on a Japanese husband and wife venture

SCULPTURES WILL become as common a sight in Japanese offices as the ubiquitous leased planes if Muneki Ueda, of Temporary Center, has his way. For Ueda's company, a temporary staff agency which has also established a venture business financing scheme, has backed a sculpture leasing company which within nine months of its formation found itself facing competition from three companies in a hitherto untouched market.

Ueda, however, does not feel that the company, Temporary Sculpture-Lease Co, needs to feel threatened. "I doubt if any of the competitors will succeed," he maintains. "They do not have the artists' contacts that we do."

Temporary Sculpture was started by Michiko Oga, whose husband is a sculptor, with exhibits in various museums and galleries, and even the Vatican. There are only five sculptors in Japan who can earn their living from making sculptures alone, Mr Oga says, and the rest make ends meet by carving tombstones part-time. Mr Oga, who is now a full-time sculptor, makes on average a mere £500,000 (£1,600) a year.

With a small child to support, the Ogas were in a "desperate financial situation" and went out job-hunting. "I was hoping that I would find something related to sculpture, one thing that I know well," she remembers. She was toying with the idea of sculpture-leasing... when she

read about Temporary Center's venture business financing scheme. Mrs Oga stayed up all night to write an outline of the leasing-business which she then delivered to the Center.

No word was heard from Temporary Center for months. "I could not believe that such a good idea could be rejected," she says. Ueda, however, had written off the idea for two reasons: difficulty in ensuring supply and a seeming lack of demand.

On hearing the negative decision, Oga went out conducting market research on her own. The response she received from restaurant managers and business corporations was more than encouraging.

Armed with statistics, she appealed to Ueda, and explained to him the financial hardship suffered by sculptors in Japan. In the end it was the emotional argument, as can often be the case in Japan, which won the day. "If it means helping the development of arts in Japan, why not," said Elizaburo Namba, president of Temporary Center.

So in August last year, six months after Oga first submitted her proposal, the leasing company was set up with capital of £8m (£20,000)—£1m of which came from Oga's savings.

Oga has gathered a huge variety of sculptures, of all sizes—ranging from what looks like a replica of a Greek goddess to a futuristic brass work. With the

help of three artistic directors—one of whom is her husband—she selects the sculpture that suits a given environment.

The minimum leasing-charge is £5,000 a month, going up to £50,000, depending on size. Every three months, a different sculpture is delivered. The revenue is split down the middle with the artists.

Initially, Oga had only 12 contracts, but today it has grown to some 250, using 70 sculptures. In addition to restaurants and companies, she now supplies to estate agents showing housing models. "A few people have asked for the sculptures with the house they are buying," says Oga enthusiastically.

Some of her sculptures have found permanent homes—seven have so far been purchased. Before the end of the year, Oga is aiming to find customers for 300 sculptures—more than 200 per cent growth in seven months.

Oga feels her company has brought sculptures close to people and helped develop a market for the artists. "I really am not doing this entirely for money," she maintains. "I want to provide more opportunities for sculptors to present their works."

Temporary Center is not too anxious to make quick profit either. Ueda says the plan-leasing business took three years really—to take off in Japan. "It may happen sooner with the sculpture trade."

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- 50 store potential in next 12 months within London area.
- Sales in excess of £25 million per annum within 12 months.
- Profits forecast 10 per cent of turnover.
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26 Grosvenor Street, London W1X 8PF
Telex: 01-3898544/NTP/J

TECHNOLOGY

EDITED BY ALAN CANE

The thinking automobile prepares to take to the road

IN THE car of tomorrow, the driver can almost take a back seat.

Computers will be able to change gear, adjust the heating, turn on the lights and perform many other tasks.

Under the bonnet, many mechanical systems will disappear and a microcomputer will continuously tune the engine, adjust the suspension and monitor the exhaust to prevent pollution.

The volume-produced car that can think will appear much sooner than the setting up by General Motors of a \$12.5m European Technical Centre in Luxembourg.

The centre will operate as an independent business unit within the corporation and will offer its services to all Europe's car makers.

It will develop computer systems for engine management, emission control, transmission management, suspension control, instrumentation and air conditioning. Such systems, integrated so as to be able to "talk" to each other, will probably be in European cars within the next year or two.

A 50-strong team will be able to draw on technology already developed in the U.S. by AC Spark Plug, three Delco companies and other divisions in the GM Electrical Components Group.

Much emphasis is being placed on integration at the centre—the process of making the various car systems communicate to produce the best overall result.

According to Mr Edward Capor, vice president in charge of the Electrical Components Group, there has so far been no serious regard for how the parts fit into the whole. "Today Germany seems to be giving up what we must view the entire vehicle in its fight to make Europe fall in

as an entity," he says.

This means, for example, that an electronic ignition system should not be designed without considering the design of the fuel injection system, since the provision of a spark at the right moment and the delivery of the fuel and air mixture are part of the same problem. Gear ratio and the demand being made by the driver are similarly related while at the same time—in the U.S. at any rate—exhaust emissions have to be minimised.

It was U.S. emission control standards imposed 10 years ago that provided GM with the incentive to put a microcomputer in each of its vehicles. It also

line with U.S. standards, except perhaps for larger cars.

But lead-free petrol—a pre-requisite for efficient emission control according to the GM specialist—seems unlikely to be available in the EEC within four years.

So the Luxembourg centre might seem something of a gamble.

On the other hand, computer control can improve performance and fuel economy, and is already in use in highly advanced European cars.

In addition GM has formidable experience of vehicle computers and has even sold vehicle electronics to Suzuki.

"If we can sell to Japan we

Geoffrey Charlish on GM's bid to bring computers to Europe's cars

developed catalytic converters which, given unleaded fuel, have cut emissions to five per cent of the previous levels in some areas.

GM's catalytic converters are installed in over 40m vehicles in the U.S. Although Europe has no Californian smog problems, few emission regulations and little unleaded fuel, GM clearly feels that eventually, the EEC will follow the U.S.

However, a major stumbling block to putting catalytic converters and computer controls in Europe's small-volume-produced cars is the cost as a percentage of the car's selling price.

Furthermore, there is no agreement among European governments, and West Germany seems to be giving up what we must view the entire vehicle in its fight to make Europe fall in

can sell anywhere," claims Mr Capor.

In Indiana and Wisconsin, GM's Delco Electronics division, with offshore plants in Mexico and Singapore, are making computer and silicon chip modules for GM's own right. It makes 600,000 chips and 22,000 digital control modules for cars every day. "We make more computers than IBM," says

Capor. GM's electronic technology is well advanced. For example, it has been using surface mounted components on its printed circuit boards for nearly three years. In most parts of the electronics industry itself, apart from the military contractors and some computer majors—the idea is still in its infancy. GM has also had to develop chips that survive under a car bonnet, where heat

Future work will be aimed at integrating gear shift with engine management. Later, Kerruish expects to achieve an electronic integration and control level that will eliminate most of the controls not concerned with immediate driver demand

Far from creating a maintenance nightmare, the computer in fact make life rather easier for garages according to Mr Richard Kerruish, manager of electronics development at the centre.

Because the computer is constantly monitoring both itself and the operation of the vehicle (against a pre-determined calibration), it can immediately signal to the driver if a problem is developing with a "check engine" dashboard light. This same display shows diagnostic codes to the service engineer who then knows what actions to take.

The engine management computer is able to communicate over a data link to other computers that may be in the car, and with assembly-line diagnostic computers that allow assembly errors or faulty components to be detected before the vehicle goes to the customer.

With statistics like that from the land of liberalised television, it is easy to understand why cable TV has been the big white hope of the media business in Britain. And why the recently-announced relaxation of satellite TV reception regulations has caused a wave of euphoria in the business.

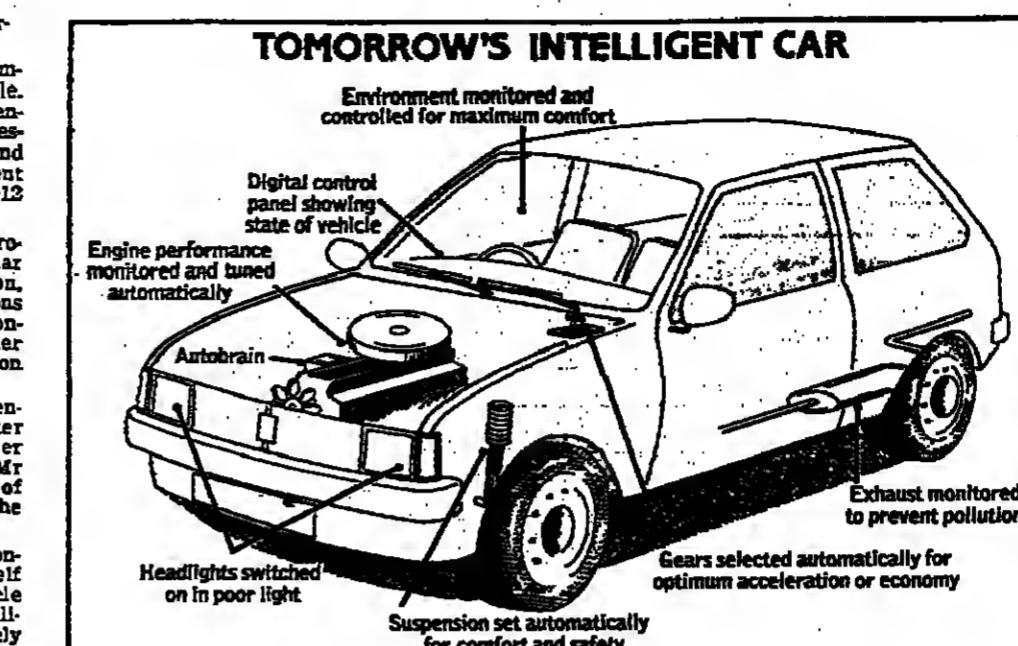
The new rules will allow anyone to apply for licences to receive, via dish aerials, satellite transmissions from programme suppliers as Screen Sport, Sky Channel and the Premiere movie channel. More significantly, licences will be available in hotels and blocks of flats in the so-called satellite master antenna television systems (SMATV).

Such installations, with large dishes aimed at the low powered satellites now used for relaying cable services, differ from the planned direct broadcasting by satellite (DBS) services causing such a dilemma for the BBC, ITV and others.

DBS relies on more expensive, high powered satellites so that individual homes can receive adequate signals on smaller and relatively cheaper dish aerials.

A larger SMATV installation may cost a hotel anything from £2,500 to £10,000, but Thorn EMI's new Galaxy Television will be offering leasing arrangements—a welcome extension to the ailing TV rental business.

Other companies moving in to supply hotels and apartment blocks include Sat-Tel, which is stepping up production from 100 units to between 500 and 500, Master Antenna Systems (Rental) and Megastar—a market leader in dish serials which is even offering systems for the domestic viewer to put in his



Why the euphoria over satellite television may be misplaced

PEOPLE in the U.S. last year spent nearly twice as much on cable television for their entertainment viewing as they did at the cinema box office.

Despite easier rules on licensing satellite TV, video is likely to be the winner, argues John Chittick

garden for between £1,200 and £1,700.

The easing of restrictions still leaves, however, quite a few hurdles for the aspiring hotel operator or the householder who wants to keep ahead of the Joneses. Apart from the licences and cable authority approval, planning permission may be needed for the siting of the dish.

With only 650 hotels in the UK with more than 100 rooms, the initial market is hardly

Video & Film

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is about to equal its income from television sales. This surprising statistic underlines another point that some in the cable business are beginning to take seriously—that the mainstay of the movie business, the feature film, is losing out to other kinds of material.

Further evidence of this comes from the rapid growth of music video. It has four cable channels in the U.S. and is becoming a major industry in the UK, where some video technical facility houses now rely on pop music productions for most of the dish.

With only 650 hotels in the UK with more than 100 rooms, the initial market is hardly

enough, although apartments and clubs will extend the opportunity.

In any event, the assumption that satellite and cable viewing is the future growth area for programme suppliers could be wrong. Hollywood's revenue from pay cable viewers in the U.S. last year grew only 6 per cent, against almost 30 per cent growth in video revenue. Some 21 per cent of the world revenue for feature films now comes from the home video market, according to one American study—and this market is still far from reaching a plateau.

Even more significant, the National Video Corporation—a major producer of opera and ballet programmes—now reckons its revenue from video

is about to equal its income from television sales. This surprising statistic underlines another point that some in the cable business are beginning to take seriously—that the mainstay of the movie business, the feature film, is losing out to other kinds of material.

Outer windows are first abraded on the grinder to remove crazing, scratching and other marks, then polished on the Unidex to restore clarity.

This has replaced hand-polishing methods on the thousands of windows handled at Heathrow. They are now polished automatically on a conveyor system.

Harper Canning, a Birmingham finishing company, is now selling an increasing number of Unidex polishing systems, one of which is used by British Airways.

Outer windows are first abraded on the grinder to remove crazing, scratching and other marks, then polished on the Unidex to restore clarity.

This has replaced hand-polishing methods on the thousands of windows handled at Heathrow. They are now polished automatically on a conveyor system.

Harper Canning says the scratches are a safety hazard, since they can develop into stress cracks unless removed.

Baking a better pie

MANUFACTURERS of pies, pizzas, sausage rolls and Cornish pasties can improve quality and increase throughput with a new food processing machine built by Rijkart of Asperen, Holland.

Called a Multi Trio Laminator and Sheet, the machine takes a block of laminated dough and, acting like a massive rolling pin, reduces it to the correct thickness.

According to the makers, it does this by carrying the block up to and under a revolving drum consisting of 12 stainless steel rollers which revolve against the direction in which the block is travelling.

The rollers press the block of dough onto a second stainless steel roller, revolving in the same direction of travel as the pastry.

The machine can be built for working widths of between 200 mm and 1200 mm and will reduce pastry to a tenth of its original size. The machine's gentle handling properties guarantee excellent baking results, the makers say.

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99%	97/4 Free 11 Dec 99	99.00	11.75	11.7%	
99%	97/4 Free 11 Dec 2000	99.00	11.75	11.7%	
99%	97/4 Free 11 Dec 2001	99.00	11.75	11.7%	
99%	97/4 Free 11 Dec 2002	99.00	11.75	11.7%	
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99%	97/4 Free 11 Dec 2015	99.00	11.75	11.7%	
99%	97/4 Free 11 Dec 2016	99.00	11.75	11.7%	
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93	92/4 Free 11 Dec 1994	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 1995	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 1996	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 1997	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 1998	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 1999	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2000	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2001	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2002	92.00	11.10	11.1%	
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93	92/4 Free 11 Dec 2014	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2015	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2016	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2017	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2018	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2019	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2020	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2021	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2022	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2023	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2024	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2025	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2026	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2027	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2028	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2029	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2030	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2031	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2032	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2033	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2034	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2035	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2036	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2037	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2038	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2039	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2040	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2041	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2042	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2043	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2044	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2045	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2046	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2047	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2048	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2049	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2050	92.00	11.10	11.1%	
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93	92/4 Free 11 Dec 2052	92.00	11.10	11.1%	
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93	92/4 Free 11 Dec 2057	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2058	92.00	11.10	11.1%	
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93	92/4 Free 11 Dec 2061	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2062	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2063	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2064	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2065	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2066	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2067	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2068	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2069	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2070	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2071	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2072	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2073	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2074	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2075	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2076	92.00	11.10	11.1%	
93	92/4 Free 11 Dec 2077	92.00	11.10	11.1%	

Financial Times Tuesday June 11 1985

INDUSTRIALS—Continued

1985															
High	Low	Stock	Price	+/-	Div	Yld %	Yld %	High	Low	Stock	Price	+/-	Div	Yld %	Yld %
LEISURE—Continued															
17	181	Walt Disney Co.	197	-1	0.74	23	162	232	179	Johnson's Plays 200	213	-2	2.0	19	125
18	264	McDonald's Corp	35	-1	1.03	15	53	65	268	Laventure Int'l 200	217	-2	14.0	23	02
19	110	Marlboro Man	120	-1	2.20	66	91	165	146	Magnat Ag. M. 100	142	-1	48.75	1.3	77
20	131	McLaren Corp	13	-1	4.00	18	33	12	200	Macmillan Tech Co 200	170	-1	2.9	21	11
21	222	Morgan Crucible	213	-1	4.15	83	102	200	175	Maritime World 200	195	-1	24.1	21	17
22	110	Morton Salt Co 200	29	-1	8.00	16	34	14	127	Maritime Lease 200	99	-1	8.75	23	80
23	110	Mosby & Ross 100	107	-2	3.05	25	40	200	185	Maritime Lease 200	99	-1	8.75	23	80
24	101	Motorsport Group	76	-1	1.25	14	17	200	194	Marsden's Abroad	22	-1	1.00	6	65
25	101	Mozart Corp	350	-1	0.25	24	21	215	195	Masterson Corp	50	-1	5.00	14	15
26	143	Mud & Sponcer 100	33	-1	2.25	15	108	215	196	Mazda Corp	100	-1	1.00	13	14
27	143	New Orleans 100	42	-1	1.00	14	18	225	197	Mazda Corp	100	-1	1.00	13	14
28	143	No. 1 Ducts Con P	59	-2	1.00	20	20	235	198	Mazda Corp	100	-1	1.00	13	14
29	143	Nelson	59	-1	0.15	10	10	245	199	Mazda Corp	100	-1	1.00	13	14
30	143	McGraw-Hill 100	171	-1	0.50	17	20	255	200	Mazda Corp	100	-1	1.00	13	14
31	143	McKee & Ross 100	107	-2	3.05	25	40	265	201	Mazda Corp	100	-1	1.00	13	14
32	143	McKinsey 100	76	-1	0.25	24	21	275	202	Mazda Corp	100	-1	1.00	13	14
33	143	McKinsey 100	350	-1	0.25	24	21	285	203	Mazda Corp	100	-1	1.00	13	14
34	143	McKinsey 100	33	-1	2.25	15	108	295	204	Mazda Corp	100	-1	1.00	13	14
35	143	McKinsey 100	42	-1	1.00	14	18	305	205	Mazda Corp	100	-1	1.00	13	14
36	143	McKinsey 100	59	-1	0.15	10	10	315	206	Mazda Corp	100	-1	1.00	13	14
37	143	McKinsey 100	42	-1	1.00	14	18	325	207	Mazda Corp	100	-1	1.00	13	14
38	143	McKinsey 100	59	-1	0.15	10	10	335	208	Mazda Corp	100	-1	1.00	13	14
39	143	McKinsey 100	42	-1	1.00	14	18	345	209	Mazda Corp	100	-1	1.00	13	14
40	143	McKinsey 100	59	-1	0.15	10	10	355	210	Mazda Corp	100	-1	1.00	13	14
41	143	McKinsey 100	42	-1	1.00	14	18	365	211	Mazda Corp	100	-1	1.00	13	14
42	143	McKinsey 100	59	-1	0.15	10	10	375	212	Mazda Corp	100	-1	1.00	13	14
43	143	McKinsey 100	42	-1	1.00	14	18	385	213	Mazda Corp	100	-1	1.00	13	14
44	143	McKinsey 100	59	-1	0.15	10	10	395	214	Mazda Corp	100	-1	1.00	13	14
45	143	McKinsey 100	42	-1	1.00	14	18	405	215	Mazda Corp	100	-1	1.00	13	14
46	143	McKinsey 100	59	-1	0.15	10	10	415	216	Mazda Corp	100	-1	1.00	13	14
47	143	McKinsey 100	42	-1	1.00	14	18	425	217	Mazda Corp	100	-1	1.00	13	14
48	143	McKinsey 100	59	-1	0.15	10	10	435	218	Mazda Corp	100	-1	1.00	13	14
49	143	McKinsey 100	42	-1	1.00	14	18	445	219	Mazda Corp	100	-1	1.00	13	14
50	143	McKinsey 100	59	-1	0.15	10	10	455	220	Mazda Corp	100	-1	1.00	13	14
51	143	McKinsey 100	42	-1	1.00	14	18	465	221	Mazda Corp	100	-1	1.00	13	14
52	143	McKinsey 100	59	-1	0.15	10	10	475	222	Mazda Corp	100	-1	1.00	13	14
53	143	McKinsey 100	42	-1	1.00	14	18	485	223	Mazda Corp	100	-1	1.00	13	14
54	143	McKinsey 100	59	-1	0.15	10	10	495	224	Mazda Corp	100	-1	1.00	13	14
55	143	McKinsey 100	42	-1	1.00	14	18	505	225	Mazda Corp	100	-1	1.00	13	14
56	143	McKinsey 100	59	-1	0.15	10	10	515	226	Mazda Corp	100	-1	1.00	13	14
57	143	McKinsey 100	42	-1	1.00	14	18	525	227	Mazda Corp	100	-1	1.00	13	14
58	143	McKinsey 100	59	-1	0.15	10	10	535	228	Mazda Corp	100	-1	1.00	13	14
59	143	McKinsey 100	42	-1	1.00	14	18	545	229	Mazda Corp	100	-1	1.00	13	14
60	143	McKinsey 100	59	-1	0.15	10	10	555	230	Mazda Corp	100	-1	1.00	13	14
61	143	McKinsey 100	42	-1	1.00	14	18	565	231	Mazda Corp	100	-1	1.00	13	14
62	143	McKinsey 100	59	-1	0.15	10	10	575	232	Mazda Corp	100	-1	1.00	13	14
63	143	McKinsey 100	42	-1	1.00	14	18	585	233	Mazda Corp	100	-1	1.00	13	14
64	143	McKinsey 100	59	-1	0.15	10	10	595	234	Mazda Corp	100	-1	1.00	13	14
65	143	McKinsey 100	42	-1	1.00	14	18	605	235	Mazda Corp	100	-1	1.00	13	14
66	143	McKinsey 100	59	-1	0.15	10	10	615	236	Mazda Corp	100	-1	1.00	13	14
67	143	McKinsey 100	42	-1	1.00	14	18	625	237	Mazda Corp	100	-1	1.00	13	14
68	143	McKinsey 100	59	-1	0.15	10	10	635	238	Mazda Corp	100	-1	1.00	13	14
69	143	McKinsey 100	42	-1	1.00	14	18	645	239	Mazda Corp	100	-1	1.00	13	14
70	143	McKinsey 100	59	-1	0.15	10	10	655	240	Mazda Corp	100	-1	1.00	13	14
71	143	McKinsey 100	42	-1	1.00	14	18	665	241	Mazda Corp	100	-1	1.00	13	14
72	143	McKinsey 100	59	-1	0.15	10	10	675	242</						

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Continued from Page 36

OVER-THE-COUNTER Nasdaq national market, 2.30pm price

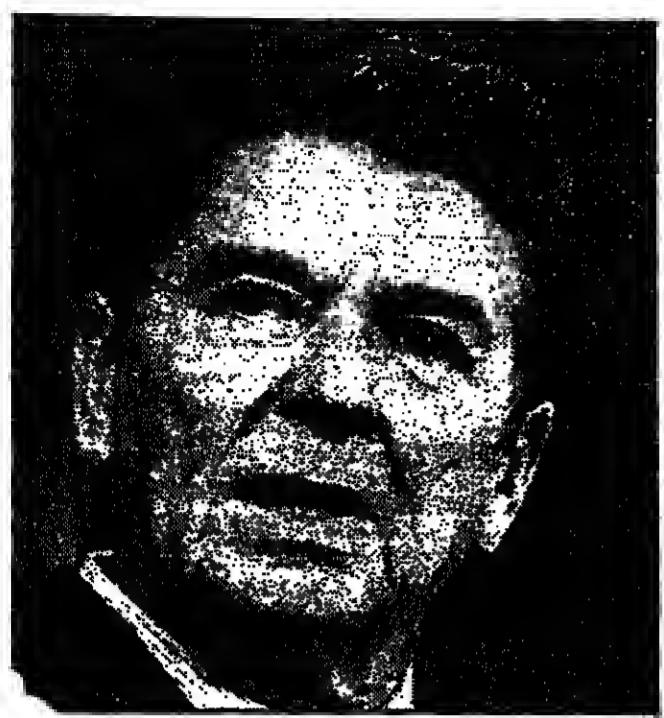
Nasdaq national market, 2.30pm price

Stock	Sales (Units)	High	Low	Last	Cong	Stock	Sales (Units)	High	Low	Last	Cong	Stock	Sales (Units)	High	Low	Last	Cong	Stock	Sales (Units)	High	Low	Last	Cong																						
PepsiCo	89	4.4	15	365	185 ⁺	184 ⁻	185 ⁻	185 ⁻	184 ⁻	185 ⁻	+1	Ryland	60	2.4	17	17	24 ⁺	24 ⁺	24 ⁺	-14	125 ⁻	124 ⁻	123 ⁻	123 ⁻	+1																				
Purdy	1	2.7	12	204	103 ⁺	103 ⁻	-2	Rymer	5	33	116 ⁺	101 ⁺	101 ⁺	+8	100 ⁻	131 ⁻	131 ⁻	131 ⁻	-1																										
Purdy's	1	2.0	8	78	124 ⁻	115 ⁻	-2	Rymer	5	33	116 ⁺	101 ⁺	101 ⁺	+8	100 ⁻	131 ⁻	131 ⁻	131 ⁻	-1																										
Purdy's	1	2.0	251	55 ⁺	55 ⁻	+1	S	S	S	S	S	S	S	500 ⁻	36 ⁺	SCM	2.4	2.18	158	48	47 ⁺	47 ⁺	47 ⁺	-3	17 ⁻	10	10	10	-1	121 ⁻	62 ⁻	SL Ind.	22.5	10	45	112	112	112	112	-1					
Purdy's	1	2.0	57	177	193 ⁻	174 ⁻	+1	S	S	S	S	S	S	S	301 ⁻	101 ⁻	SPStec	2.0	15	43	114	113	113	113	-1																				
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻	+1	S	S	S	S	S	S	S	181 ⁻	64	Sabine	17	30	144	155 ⁺	155 ⁺	155 ⁺	-2																	
Purdy's	1	2.0	47	197	201 ⁻	21 ⁻	21 ⁻	21 ⁻	21 ⁻																																				

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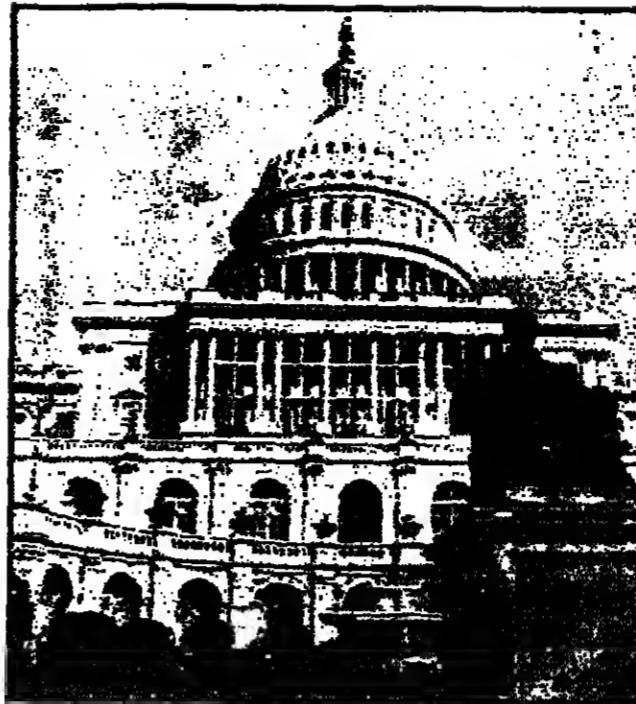
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President Ronald Reagan

In making changes to the tax code, Congress will need to be sensitive to effects this may have on the economy. There is a risk that, should reforms simply end up as another tax cut, much effort already expended in reducing the U.S. budget deficit could be wasted.



U.S. Capitol building, home of Congress

Disagreement on implications of tax reform

BY STEWART FLEMING

PRESIDENT Ronald Reagan has injected a new element of uncertainty into the U.S. economic outlook with his plans for a far-reaching reform of the U.S. tax code.

There is widespread disagreement among the experts about the economic implications of the blueprint which the President presented to the country last month.

The differing interpretations are all the more difficult to disentangle because nobody can be sure yet what body of the reform proposal will be approved by Congress and which will be felled in the struggle from hired guns paid to lobby against specific proposals. As Republican Richard Gephardt, a leading tax reform advocate, puts it the U.S. is about to witness "the biggest political brawl" Washington has seen.

To compound the problem of assessing the economic implications of what is being proposed, there is the incalculable impact on economic activity of the added uncertainty itself. Will companies rush ahead with new investment plans in order to avail themselves of existing tax breaks or has the "windfall" tax on companies designed to prevent them profiting from the

transition to the reformed tax system blocked off this opportunity? Will consumers respond to the fog surrounding their own tax positions by holding back from purchases?

There are no firm answers to these questions either. What is clear, however, is that large sectors of manufacturing industry and the property sector, the strongest and the most stable areas of economic activity at the moment, are the biggest prospective losers from the tax reform proposal, and that the proposal has been laid on the legislative table at a time when the U.S. economy has run out of steam and could well be poised on the edge of a mild recession.

In 1983 the U.S. economy under the impact of easier money and an expansionary fiscal policy positively shot out of the starting blocks, leaving the recession at the beginning of the decade as only a fast fading memory.

Real economic growth in 1984 hit 6.8 per cent, unemployment dropped to just over 7 per cent as over 7m Americans found jobs. Inflation, helped by a strong dollar, rising productivity and low wage settlements, held steady at the 4 per cent

mark to which it had retreated in 1982.

In the campaign leading up to his sweeping re-election triumph in November 1984, President Ronald Reagan was able to take credit for the economic expansion. But even in the months before Americans gave him a second term, the signs of trouble ahead were clearly on the horizon.

In the third quarter of 1984 real economic growth slumped to an annual rate of just under 2 per cent. A mild rebound in the fourth quarter coupled with virtual stagnation in the first quarter of 1985, when real economic growth hit only 0.7 per cent, has confirmed that the vigorous expansionary phase of the cyclical upswing is now over, and recessionary tendencies are gaining the upper hand.

The most visible of these is the fast deterioration in the import and exporting sectors of the economy. Between 1983 and 1984 the U.S. trade deficit almost doubled, rising from \$70bn to a new world record high of \$123bn. The weakness in the traded goods sector has largely accounted for the slower growth of the economy since the third

quarter of 1984. Industrial production has been flat since the early summer of last year and employment in manufacturing industries has ceased to rise.

Employment gains are now coming almost entirely from the service sectors and construction.

The surge in imports has been the vehicle through which the U.S. expansion has been transported overseas. Up to half the economic growth experienced in industrial countries over the past two years has been due to increased exports to the U.S. Many developing countries' improved economic performance owes much to increased exports to the U.S.

But there are now serious doubts about whether this trend can continue. Most U.S. economists are still hoping that in the second quarter growth will rebound and the second half of the year will see a more vigorous expansion. They base these projections partly on the belief that the drag of the export sector on the economy will diminish and the decline in interest rates which the Federal Reserve Board (Fed) has helped to engineer.

However the contrary view is that with manufacturing accounting for about 25 per cent of gross national product, corporate profits under pressure, capital spending plans being revised downwards and personal income growth slowing at a time when consumer debt burdens are becoming a problem, the weak in sectors such as the manufacturing, farming and mining sectors will slowly sap the economy's vitality.

On this view the Federal Reserve's monetary stimulation, since it may not bring the value of the dollar down significantly, will only add to the distortions in the economy, partly by reviving domestic demand, much of which will be siphoned off abroad in the form of increased imports.

With inflation still subdued the Fed seems to have some room to encourage interest rates to decline even though the narrow measure of the money supply M1 is outside its target range so far this year.

It may also be drawing some encouragement from the fact that Congress could be on the verge of making significant progress in cutting the \$200bn plus federal budget deficit.

The House of Representatives and the Senate will be spending part of the summit trying to resolve differences between their plans for cutting up to \$300bn off the deficit between

1986 and 1988. Most economists see progress in reducing the deficit as vital if America's excessive demands on international savings are to be reduced and if the U.S. is to find an alternative outlet to the oil it is currently following with the economy buffered by an overvalued dollar, a dramatic plunge in the value of which could unleash new inflationary forces and drive interest rates dramatically higher again.

It is not just heavily indebted developing countries, but also hard pressed U.S. financial institutions which live in horror of another surge in interest rates.

Tossing an unpredictable and far-reaching tax reform into this already unstable situation could be dangerous. But it is politics, not economics, which is driving President Reagan's tax reform plan.

In making changes in the tax code, however, the Congress needs to be sensitive to the economic implications of what it is doing. There is a considerable risk that tax reform could end up as just another tax cut. Were that to happen, much of the effort already expended cutting the budget deficit could be wasted.

Major events during the past year

May 1984

Shearson/American Express completed its acquisition of Lehman Brothers Kuhn Loeb, Inc. Continental Illinois gets a \$4.5bn rescue package from the Federal Government.

June 1984

Division is reached by Senate and House Committees to repeal the 30 per cent withholding tax on interest paid to foreign investors in U.S. securities.

July 1984

The New York Stock Exchange begins studying the possibility of 24-hour trading.

September 1984

Citicorp announces plans to buy Scrimgeour Kemp-Gee and Vickers Da Costa, two British stockbrokers.

October 1984

Foreign investors bid a total of \$4bn for the first ever issue of "targeted" U.S. treasury notes.

November 1984

The National Association of Securities Dealers (NASD) permits the expansion of Nasdaq national market system from 1,102 securities to 2,600.

December 1984

The Equitable Life Assurance Society plans to acquire Donaldson, Lufkin and Jenrette.

January 1985

The Comptroller of the Currency approves applications for 29 limited service (non-bank) banks.

February 1985

The SEC authorizes trading in individual stock options on the New York Stock Exchange.

The New York Federal Reserve Bank proposes voluntary capital adequacy guidelines for Government securities dealers.

March 1985

Marine Midland sells the first repackaged auto loans "CARS" to Salomon Brothers for resale to institutional investors.

April 1985

ESM Government Securities, a Miami-based trader, fails, sparking collapse of Home State Savings in Cincinnati. In the wake of the crisis, the governor of Ohio declares the first extended savings bank holiday since the depression.

May 1985

Bevill, Bresler and Schulman Asset Management, a Government securities firm, fails leaving creditors with as much as \$240m in losses, while ESM's losses are estimated at around \$500m.

The SEC authorizes six exchanges to trade options on OIC stocks and conditionally allows the NASD to conduct a pilot project in OTC options trading.

June 1985

Paul Volcker, chairman of the Federal Reserve Board, urges Congress to pass legislation permitting interstate banking.

July 1985

Maryland's governor limits depositors' withdrawals on the state's privately insured savings banks after a massive run on deposits. Subsequently, two banks are placed under the protection of a conservator.

E.F. Hutton pleads guilty to fraud that let the firm use millions of dollars in bank funds without paying interest.

First Boston announces first public offering of "CARS" securities which use automobile receivables as the underlying assets.

Prudential-Bebe Securities announces its intention to buy a one-third stake in Clive Discount, a UK discount broker, as a preliminary step to forming a primary dealership in the UK gilt-edged market.

The Philadelphia Stock Exchange announces linkage with the London Stock Exchange, primarily for the trading of foreign currency options products.

The U.S. Court of Appeals overturns a landmark Federal Reserve Board ruling that permitted New York-based U.S. Trust Corporation to convert its trust office in Florida to a limited service bank.

Damage done by soaring imports

The Dollar

STEWART FLEMING

DURING the first Reagan administration the extraordinary surge in the international value of the dollar was seen by senior administration officials as a symbol of the virility of the U.S. economy and of the confidence which President Ronald Reagan had inspired in the political as well as the economic future of the U.S.

Officials were quick to stress the "safe haven" dimension to the dollar's strength. They were quick to contrast the stability of the American economy with the weakness of the economies of other industrial countries—particularly in Europe which is seen to be suffering from "Euroclerosis," an economic malaise easier to recognise than to treat.

When attention was drawn to the pressures the strong dollar was putting on manufacturing companies who were finding it hard to compete with foreign producers both in their domestic as well as international markets, the benefits of a strong dollar were stressed.

The dollar's strength had helped to curb inflation. It was putting pressure on U.S. companies to improve the efficiency of their operations so that when

the dollar did eventually decline they would be even more formidable competitors overseas.

President Reagan, asked earlier this year about the high dollar responded that he certainly did not want a weaker dollar, what he wanted was stronger currencies overseas.

It was a formulation which implicitly called on the industrial partners of the U.S. to solve their economic problems while denying that there was anything wrong with U.S. economic policy which contributed to the dollar's strength.

But even as the President was sticking to this line in private, the pressures on the Administration to do more to fight the distortions and dislocations in the manufacturing sector, stemming from an overvalued dollar, were increasing.

It came as a shock to many economists, and even more to many industrialists, where the Federal Reserve Board (Fed) eased monetary policy sharply in the latter months of 1984. But the dollar, rather than declining, strengthened.

Then the Commerce Department's data for the first quarter gross national product (GNP) expressed in dollars showed a slight decline in the dollar's strength in late 1984. But the dollar, rather than declining, strengthened.

Domestically the political response to job losses abroad overseas has been the beginning of an even more virulent protectionist backlash. In Europe some opposition parties are beginning to suggest that the same has come to the United States — response which is the mirror image of the trade protectionism in the U.S.

The threat that unless the imbalances in U.S. economic policies are corrected, the dollar could suffer a "crash landing" are perceived to be increasing, although few are brave enough to put a timing on the turning point.

What is clearer, however, is that American policymakers, not just in the Federal Reserve but also in the Treasury, are now profoundly concerned about the value of the dollar. Deputy Treasury Secretary Mr Richard Darman told a television interviewer earlier this month that he would like to see the dollar decline in value as the debt crisis which hit developing countries in 1982 and 1983.

The U.S. has become a net debtor nation which means that in time its current account deficit will become larger than its trade deficit, as rising interest payments to foreign investors throw the services as well as the trade balance into deficit.

Perhaps the most vivid expression of Administration concern came in May when, out of the blue, President Reagan conducted a dramatic review on budget policy, concentrating on defence spending in real terms in order to help Senate Republicans pass a budget resolution.

The Administration has also been pressing its industrial partners to stimulate their economies in the hope that this too will help to correct the overvaluation of the dollar.

Even the President's tax reform plan, by reducing the profitability of U.S. investments, would, if it were enacted in the form Mr Reagan has proposed, tend to make the dollar less attractive currency.

The Federal Reserve Board too is signalling its concern about the dollar's overvaluation. In a speech in New York in May, Governor Henry Walsh said that the exchange rate of the dollar has gained weight as a factor in the formulation of monetary policy.

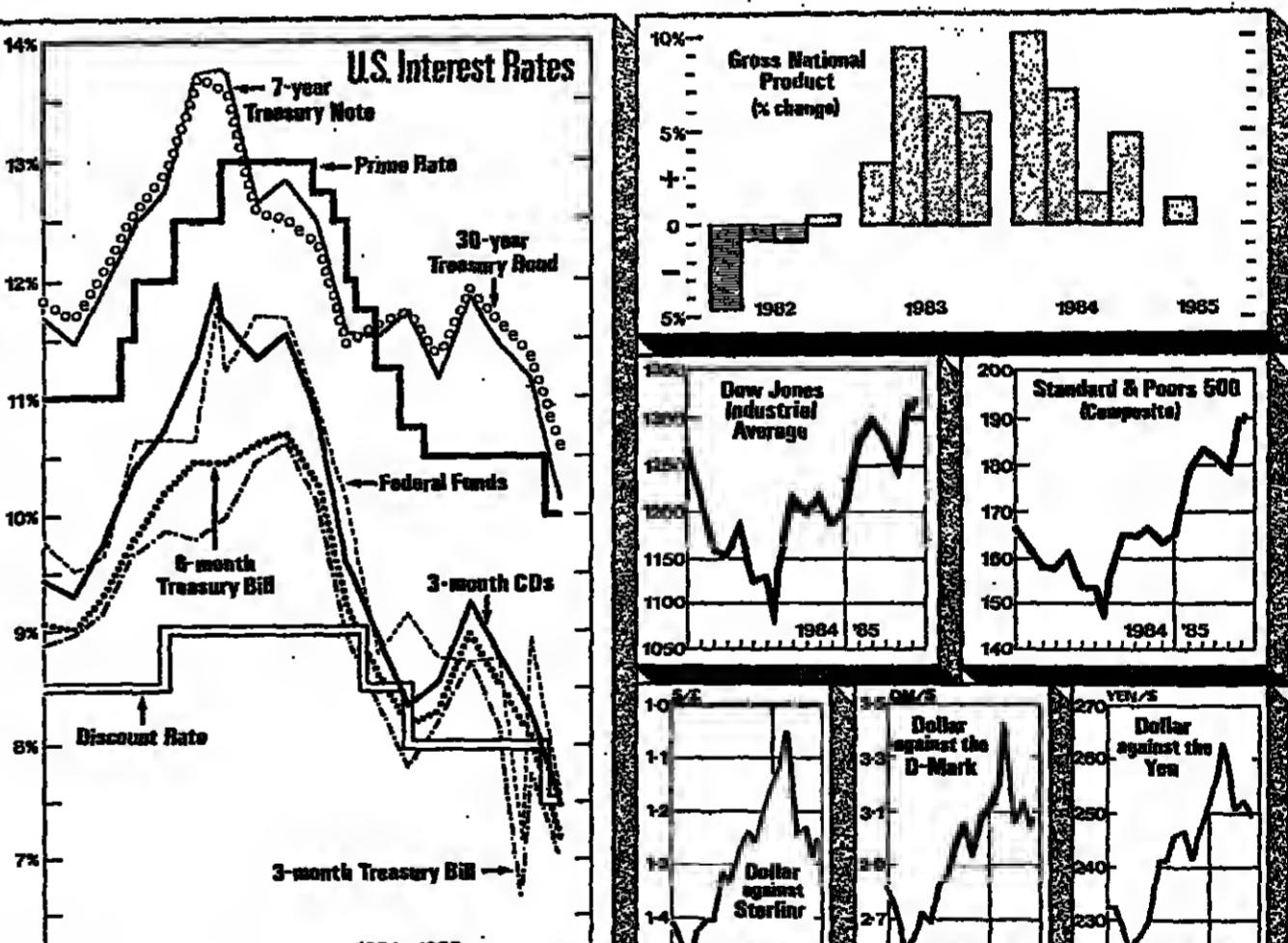
The cut in the Fed's discount rate in May was linked explicitly with the dollar's strength. Indirectly too, with its interest rates, about the industrial sector, the Fed in its statement explaining the cut in the discount rate to 7½ per cent indicated that the problem of the dollar was a major factor behind the shift to an easier monetary policy stance.

Mr David Hale, an economist with Kemper Financial Service

who have concluded that the long bull market in the dollar is over. "The magic circle of strong growth and low inflation, financed by large capital inflows and a strong dollar, is eroding under the pressure of import penetration," Mr Hale says.

But whether or not the dollar correction can be accomplished without provoking new shocks to the economies of the U.S., other industrial countries and the developing world is a question which cannot be answered with any certainty.

One most hopeful sign would be convincing action in the conference committee of the House and the Senate on the budget resolution this month.



Battle to engineer soft landing

CONTINUED FROM
PAGE 1

valued dollar is causing untold problems for large sectors of U.S. manufacturing.

The \$107bn U.S. trade deficit in 1984 bears witness to the increasingly confident band of corporate raiders whose financial message has attracted a strong following on Wall Street.

The promise of the raiders to bring a better performance out of a target company's assets base partly explains the merger mania which has swept across America over the past year and a half. Yet, as with any fashion trend, the positive aspect of the financial boom has its dangerous side as well.

Nevertheless, there are some who concede that a shakeout in U.S. industry was long overdue. They point to the concessions made by the higher

kits has already led to a serious deterioration in the quality of financial assets.

Some economists argue that the dual strain of the increased amount of low quality paper in the corporate sector combined with soaring U.S. Government borrowing requirement could be a recipe for disaster.

The doomsday scenario envisages a major financial collapse plunging the U.S. and the world into deep recession.

In contrast to this catastrophic picture, the U.S. administration believes that all these problems are soluble with good will in Congress and sound management in Washington.

Its strategy, as mapped out by President Reagan in the past few months, is based on a combination of the most sweeping proposed tax reforms since the last war, and a progressive reduction in its near \$200bn federal budget deficit.

Like the administration now appears determined not to let

the U.S. slip into recession even if this puts its monetary targets at risk.

In a series of aggressive easing moves, the U.S. monetary authorities have brought the discount rate down to its lowest level for nearly a half year, sending other U.S. short-term rates plummeting and igniting a three-month-old rally in the bond markets.

Yet, despite the action of the Fed, most people believe that U.S. real interest rates still remain exceptionally high, that the U.S. dollar remains chronically overvalued, and the U.S. budget deficit is running at an unsustainable level.

The Federal Reserve Bank of New York argues in its latest annual report that a reduction of all three is crucial if the U.S. and the world is to engineer a soft economic landing.

Wall Street and the world will be paying more than usual attention to the political manoeuvrings in Washington over the coming months.



Foreign exchange dealing room of Chemical Bank in New York

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U.S. FINANCE 4

In a bullish frame of mind

Wall St. Firms

TERRY BYLAND

THE WALL STREET securities houses, like the equity market itself, are emerging from a difficult trading period, and facing the second half of 1985 in a bullish frame of mind. Results for the first quarter showed a positive recovery from the mailing suffered last year, when the industry's after-tax return on equity dropped to

7.2 per cent, its lowest level for eight years.

Now, with both equity market turnover rising strongly and investment bank activity fuelled by substantial new issue raisings, the outlook for the securities houses is bright.

The industry can expect to benefit significantly if long-term interest rates are indeed headed downwards. However, the division between the large-scale firms, which aim to increase their banking and institutional links and the retail brokerage houses which are more closely tied to equity market turnover, has increased and is likely to continue increasing.

The battle, with the discount brokers, which once seemed a mortal threat to Merrill Lynch and the other full-line brokers, is settling down. Market studies have suggested that trades are better executed at full-service rates and that retail brokers may be better off leaving the very small customer to the banks, which act as feeders for the discount brokers.

At the same time, the much-publicised deterioration in institutional rates appears to have slackened, as the major portfolio managers also realise that third party brokers have limited appeal for them.

Commission income, however, is likely to be down again in the second quarter of the year. Retail investors are cautious. In April and most of May, and market volume was around 13 per cent under first quarter totals.

Under these circumstances, some retail brokers are finding profit margins under pressure as their clients sit on their hands or put their money into short-term money market instruments. When business recovers, it seems likely to concentrate itself even more in the hands of the big retail houses, like Merrill Lynch.

The New York houses have geared themselves up strongly for this business.

Thus, while Wall Street believes that its own profits will show a substantial recovery this year, it does not believe that the gains will be spread evenly. The strongest members of the industry are expected to make the best progress over the next two years. First Boston, Merrill Lynch and Paine-Webber are all tipped to turn in substantial profit gains this year and next.

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Top 25 underwriters and managers of underwritten issues 1984 (Ranked by \$)

	Public offerings \$	Issues underwritten	Underwritten issues with full credit to book manager \$	Rank	Issues Managed
Salomon Brothers	11,996.6	509	21,222.2	1	186
Drexel Burnham Lambert	8,360.3	545	16,484.8	2	182
Merrill Lynch Capital	8,273.6	533	16,622.2	4	188
First Boston	7,039.7	498	10,620.6	5	129
Goldman Sachs	6,260.4	481	7,906.5	6	97
Shearson/Lehman Bros.	4,817.9	515	6,688.9	8	94
Morgan Stanley	3,565.9	332	4,896.6	10	88
Ridder, Peabody	2,645.8	509	1,932.3	12	46
Prudential-Bache	2,626.3	545	1,776.9	9	34
Dean Witter Reynolds	2,554.6	506	978.8	11	24
Bear, Stearns	2,221.2	523	847.8	12	24
Paine Webber	2,113.3	522	1,677.3	10	32
E.F. Hutton	1,565.9	500	857.6	14	17
Smith Barney Harris UP	1,316.7	458	715.3	15	24
Donaldson Lufkin Jenrette	1,289.5	454	1,020.0	22	8
L.F. Rothschild Unterberg	1,197.4	513	181.3	28	11
Dillon, Read	1,186.8	378	459.7	15	6
Leazard Freres	942.5	385	—	—	—
Wertheim	797.6	400	—	—	—
Alex. Brown and Sons	606.8	428	328.7	17	12
Thomas McKinnon	514.2	420	—	—	—
A.G. Edwards and Sons	342.5	425	—	—	—
Oppenheimer	316.6	381	—	—	—
Edward D. Jones	273.8	61	291.9	15	37
Krebs, Bruyette and Woods	261.9	62	—	—	—
Wheat, First Securities	—	—	257.5	19	18
Bacon Stifel Nicolaus	—	—	142.9	21	12
Blunt, Ellis and Loewi	—	—	92.7	23	8
Piper, Jaffray and Hopwood	—	—	74.9	24	8
First Jersey Securities	—	—	73.7	25	11

Top 20 securities firms, ranked by capital (\$m.)

	1984 Capital	1983 Capital	1983 Rank	Offices	Employees	Registered Representatives
Merrill Lynch and Company	2,214.5	2,623.7	1	1,005	43,233	11,415
Shearson Lehman Brothers	1,596.0	1,656.6	3	354	15,203	5,339
Salomon Brothers Holdings	1,731.8	1,268.7	2	10	5,293	343
K.F. Hutton Group	1,619.9	748.5	5	413	16,842	4,696
Dean Witter Financial Services	1,337.0	964.7	4	645	18,840	7,631
Goldman Sachs and Company	859.0	712.0	6	16	3,903	961
First Boston	659.0	424.4	9	17	2,709	584
Prudential-Bache Securities	617.9	439.4	8	231	12,870	5,065
Paine Webber Group	572.4	449.6	7	285	16,978	3,865
Drexel Burnham Lambert Group	561.2	407.4	11	86	6,543	1,750
Bear, Stearns and Company	500.8	426.0	10	12	3,920	1,130
Morgan Stanley and Company	385.2	274.4	13	7	3,082	939
Stephens, Incorporated	326.1	275.6	15	1	195	106
Donaldson, Lufkin and Jenrette	310.9	327.9	12	25	3,600	500
Thompson McKinnon Incorporated	243.5	214.1	18	154	4,284	1,933
Kidder, Peabody and Company	242.5	227.8	17	74	5,765	2,035
Smith Barney Incorporated	207.0	203.0	19	104	5,400	1,950
Spear, Leeds and Kellogg	205.0	203.0	19	10	1,124	145
A.G. Edwards and Sons	176.1	174.3	21	238	4,385	2,231
Van Kampen Merritt Incorporated	170.5	50.5	43	5	231	106

A blurring of demarcation lines

Futures/Options

SARAH RILEY

AN AMAZING proliferation of new products is pouring out of America's futures and options exchanges. At the same time, many of the nation's traditional stock exchanges are moving into this explosive growth area, setting up offshore trading in futures and options contracts which often have no connection with the stocks and bonds normally traded on these markets.

"Exchanges all want the ability to trade everything," points out Mr Tom Donovan, chairman of the biggest U.S. futures exchange, the Chicago Board of Trade (CBOT). "There's a blurring of the lines today."

The turmoil in the markets is putting considerable pressure on the two relevant U.S. regulatory agencies, the Commodity Futures Trading Commission (CFTC) and the Securities and Exchange Commission (SEC).

Although several years ago the heads of the two Commissions attempted to divide up the grey areas between their two jurisdictions through the so-called Shad-Johnson accord, the markets are rapidly moving in a direction which threatens to render the regulatory framework obsolete.

An example of the topsy-turvy developments in the industry is that the Chicago Board of Options Exchange (CBOE) has applied for recognition by the CFTC so that it can trade commodity-type contracts (though it has its sights primarily on financial contracts

of a kind regulated by the CFTC).

Yet it was little more than 10 years ago that the CBOT so that it could develop a business in stock options of a kind regulated by the SEC. Now the CBOT is turning around to compete with its former parent.

At the same time, the CBOE is asking its existing regulatory agency, the SEC, for permission to trade stocks. It therefore threatens to move into stocks just as stock exchanges like the New York Stock Exchange have already moved into the options and futures business. And Mr. Donovan comments that "we've considered the CBOT becoming a securities exchange for the past few years."

Head-to-heads between exchanges are therefore likely to become much more common in the next few years. One confrontation that is currently under way follows the somewhat surprising decision of the SEC to throw open trading in options on over-the-counter stocks. As many as four exchanges rushed to launch rival options contracts on the most attractive OTC (Over-The-Counter) stocks.

In the past the SEC has been careful to allocate stock option contracts individually to a single exchange. Certainly the exchanges are conscious that the market in an individual contract is likely to gravitate to one particular center where the liquidity is greatest.

But in this case the New York Stock Exchange, the American Stock Exchange and the CBOE are all in the field, and the OTC market itself, the National Association of Securities Dealers, could join the com-

petition in a few months time. Mr Ivers Riley, in charge of options trading at the NYSE, is ready for the scrap. "The history of these rival contracts has been a year later nearly 100 per cent of the order flow is at one market or the other," he says. "It's going to be a very interesting test-tube experiment."

But new opportunities opened up in this way by the regulators are fairly rare. More commonly, the markets have to generate their own ideas for new contracts. It was a search that took the CBOE and the Chicago Mercantile Exchange, respectively, into financial contracts in the first place.

Mr Tom Coleman, of the CBOE's economic analysis department, has the responsibility for developing new contracts. "Prior to 1970 the idea of new product development in the futures industry was the launching of new options on over-the-counter stocks. As many as four exchanges rushed to launch rival options contracts on the most attractive OTC stocks," he says.

He suggests that one reason is that the spread of futures contracts out of the commodities areas has exposed more people to their potential benefits and generated a desire to diversify. "There's a lot of hedgeable risk out there," he comments. His opposite number at the CME is Mr Paul Burk, whose current submissions for approval by the CFTC include contracts based on ECUs, an OTC stock index and zero coupon bonds.

Like others in the industry he is now weighing up the potential of contracts which reflect economic risk-quantity contracts rather than price-based contracts which have been familiar up to now.

"It's an entirely new frontier," he speculates.

So far, however, the big Chicago markets have left it to the New York exchanges to experiment in this area. Thus the Coffee, Sugar and Cocoa Exchange is about to launch a CPO futures contract designed as an inflation hedge based upon the official Consumer Price Index for wage earners.

The CSCE's senior vice-president, Mr James Bowe, says that his exchange has been negotiating to produce a facility where people can hedge economic risk. The index was chosen after studies of over 25 alternative measures of economic activity including statistics such as housing starts and car production.

The hope is that the investment industry will be able to use the contract to

Securities

Promise of even greater price volatility

Credit Markets

PAUL TAYLOR

OVER THE past year the pace of innovation in Wall Street's capital markets has reached fever pitch. The investment banking community has spent not new products at a bewildering pace, driven by a wave of inventiveness which shows no signs of abating.

The need to innovate in response to competitive pressures and a changing more international market place has become such that some bankers are themselves beginning to question the wisdom of such never-before product generalisation.

Among Wall Street's recent creations are a slew of strange-sounding products like "CATS," "TIGRS," "CMOs" and "CARS," many based on previously illiquid assets, together with interest rate swaps, "junk" bonds and a whole fresh raft of financial futures, options and index instruments.

Even the U.S. Government, faced with the need to fund a \$200bn-plus deficit, has got on the act. In the wake of last year's repeal of withholding tax for overseas investors, it has launched a bearer bond-style targeted notes, aimed at foreigners, and introduced its own officially sanctioned stripped-down zero coupon Treasury securities through its "Strips" programme.

Competition within the market place has resulted in the emergence of major new products and markets which did not exist a few years ago. For example, collateralised mortgage obligations ("CMOs") represent the "securitisation" of mortgage loans which were not previously tradeable. Since First Boston pioneered the CMO in June 1983 the market has grown to around \$20bn.

The success of CMOs has in turn led to the creation of

other new securities such as Certificates of Car Receivables ("CARS"), launched privately in February through a deal between Marine Midland and Salomon Brothers, and publicly last month.

In January when the Treasury launched its "Strips" programme — allowing the separate trading of selected bonds and interest payment coupons through the electronic book entry wire system — it was making a leaf out of Wall Street's book.

Salomon Brothers' stripped-down zero-coupon Certificates of Accrual on Treasury Securities ("CATS") and Merrill Lynch's Treasury Investment Growth Receipts ("TIGRS") became almost overnight hits after their launch in August 1982.

Over the past two years the market has swallowed over \$500bn in treasury paper repackaged the way. Recently the Chicago Board of Trade announced plans to trade zero-coupon treasury bond futures.

Other examples of credit market innovation include interest rate swaps, which revolve around the ability of one borrower to raise funds in one market more cheaply than in another, and the commercial paper market, once open only to the highest rated corporate borrowers.

The U.S. commercial paper market has exploded from a \$15bn market in 1980 to over \$200bn in outstanding today. But the rapid expansion of some of these markets has already exposed the potential dangers — particularly at the loosely monitored fringes.

Nowhere is this more apparent than in the booming Government bond market. On an average day the trading volume of the major bond dealers alone in the U.S. totals \$60bn, up from just \$25bn four years ago.

When two small Government bond dealers, ESM Government Securities and Bevill, Bresler and Schulman Asset Management, failed earlier this year the repercussions were felt throughout the financial system.

Both had been active in the complex Government bond purchase and reverse repurchase market.

As a result there have been repeated Congressional calls for closer supervision of these markets. Already the Fed has announced new voluntary capital adequacy guidelines for Government securities dealers aimed at encouraging more conservative management of risk.

Later this month the Federal Reserve Board (Fed) and the Securities and Exchange Commission (SEC) and the Treasury are due to report on what additional restrictions and monitoring arrangements, if any, they believe are necessary.

More cracks might have emerged but for the credit market's recent stark spangled performance. The most sharp rally in the U.S. credit markets has been spurred by a sense of a weakening economy, moderating credit demands, commodity price deflation and the accommodative response of the Federal Reserve Board.

Last month's discount rate, raised to 7.5 per cent to take the rate down to its lowest level since August 1978, while the henchmen of the prime corporate lending rate at 10 per cent is still at its lowest level for six and a half years.

Aided by the significant shift in Fed policy beginning last autumn, all money market rates have plunged. Most short-term money market rates are now trading at or below their late 1982-83 cyclical troughs.

At the long end, the 30-year Treasury bond yield, after peaking at 14 per cent at the end of May last year, has plunged to around 10.70 per cent.

For investors the credit market rally has proved a real bonanza. In terms of price alone long treasuries have gained over 25 per cent in 12 months, while the total return on Sherman Lehman Brothers' Treasury Bond Index has risen by 40.56 per cent, compared to 30 per cent for equities.

All commercial banks—loans and leases*

	Total loans and leases \$bn
January 1984	1,142.4
February 1984	1,161.3
March 1984	1,166.3
April 1984	1,212.2
May 1984	1,232.0
June 1984	1,243.2
July 1984	1,256.7
August 1984	1,264.2
September 1984	1,275.0
October 1984	1,284.3
November 1984	1,300.6
December 1984	1,314.7
January 1985	1,321.4
February 1985	1,335.2

*Excludes loans to commercial banks seasonally adjusted

Both the recent sharp rally, coupled with somewhat less aggressive pricing in the Euromarkets in the past few months, has spurred a flood of new corporate issues paced by offerings of intermediate maturities.

Since the start of the year volume in new corporate fixed income securities have been brought to market, a 25 per cent increase over the same period last year. And the current \$80bn in potential offerings sitting on the books, while suggesting that the record breaking pace could continue.

Nevertheless, the market faces a number of key uncertainties. Among these are the performance of the economy in the second half of this year, the dollar exchange rate, where a sharp break could provoke a sell-off by foreign portfolio holders, the prospects for meaningful Congressional action on budget deficit reduction and, perhaps the biggest wild card, the Fed's monetary stance.

Taken together these factors appear to promise even more price volatility in a market where the risks and rewards are already enormous and likely to become even more pronounced as competition and product innovation continue space.

Exchanges

BARRY RILEY

ONE DAY last August there were 236.5m shares traded on the New York Stock Exchange, an all-time peak. A few days later the exchange topped the 200m mark again.

According to an official of the NYSE: "In two days we did virtually what back in the middle 1960s would have been a whole month's worth of volume, without any hitches in the system."

That trading capacity is the result of \$100m worth of investment in technology in the past nine years, and in fact there is plenty of room for further growth because the systems have been successfully tested at a daily volume of over 400m shares.

But for 1984 as a whole, volume on the NYSE was up only a modest 7 per cent or so, and for all in apparent strength the Big Board faces the need to adapt rapidly to a constantly evolving market place.

Pointers to its changing nature include the decision last year to open for the first time on Presidential Election day, and the current discussions on a possible merger with the Pacific Stock Exchange.

There is talk of extending the trading hours by perhaps an hour at each end of the day, rather more nebulous suggestions of global 24-hour trading.

In their joint statement in the recent annual report the chairman, Mr John Phelan, and the vice-chairman, Mr William Ellingshouse, declared: "The Exchange is a company in transition."

The smaller U.S. stock exchanges have been much more obviously affected by the changing environment. For them, the biggest challenge has been the mushroom growth of the over-the-counter market.

NASDAQ (the National Association of Securities Dealers Automated Quotations) is now the third

In a period of transition

biggest securities market in the world behind the NYSE and the Tokyo Stock Exchange. In response to the competition, other U.S. markets have been forced to diversify, so that the Philadelphia Exchange has focussed heavily on traded currency options and the American Stock Exchange relies for much of its business on stock options.

Developments in technology have been the key to the growth of NASDAQ, which has become a nationwide electronic market.

The role of the Securities and Exchange Commission has also been crucial in encouraging improvements in standards of trading, leading to a transformation in the status of the OTC market.

What is more, there are absolutely no domestic replacements for the likes of Gulf Oil. Such

There are indications that the SEC is becoming more flexible in its approach to foreign listings. As for dual class capital, the NYSE has conducted elaborate opinion-gathering exercises among its members and users and is likely to apply to the SEC for a relaxation of the rules.

But the bigger opportunity now lies overseas. Within the NYSE, 275 companies are being traded on the Amex or NASDAQ, which would qualify for listing on the Big Board. In contrast, there are estimated to be around 400 potential candidates abroad.

But the trend towards internationalisation is becoming well-established. Some of the NYSE's biggest member firms are prominent in the development of an unofficial 24-hour global market in perhaps 200 international grade equities which moves from Tokyo to London to New York on a follow-the-sun basis.

The NYSE has been conducting serious discussions with London and other foreign stock exchanges in an effort to ensure that this global trading is captured by the existing market places.

The NYSE is looking for links with all the major exchanges around the world, though the precise nature of any future relationships remains unclear. To begin with, the exchanges are likely to consider co-operation in the development of technology, leading to electronic interfacing and perhaps to some kind of affiliation.

Even within the U.S. the talks with the Pacific exchange are notable, because the NYSE has never been involved in any major merger before. Having a presence in another U.S. time zone is seen as being important, and there are benefits expected in getting closer to the Pacific Basin.

It is not clear whether the merger will actually go through. But such proposals show just how radically the stock exchanges in the U.S. are being affected by changing technology and by the scope for diversification into the burgeoning new fields of futures and options trading.

There is a risk that greater competition between exchanges could erode standards

NYSE at times, the New York market remains four or five times as big in volume terms, and its problems lie much more in the changing structure of the U.S. corporate sector as a whole.

Big old companies are being taken over, broken up or are just dying on their feet, and despite a strong marketing push the NYSE has not been able to run fast enough to keep its numbers of listings up.

In 1984, the NYSE secured 84 new listings, the second best figure in its history. But in the same year it lost 91, for a net decline of seven. At the year end, 1,511 common stocks were listed.

The exchange's executive vice chairman in charge of marketing, Mr Richard Grasso, puts it like this: "The carnage that has come as a result of mergers and acquisitions and leveraged buyouts has caused this institution to become much more

big companies are only to be found outside the U.S. That is where we focus our real long-term growth opportunity," says Mr Grasso.

So far, however, the NYSE has not made much headway, despite one or two prominent British captures like ICI and British Telecom. Excluding Canadians, the NYSE has only about 20 foreign listings so far.

The exchange faces regulatory burdens. Its requirements for listing are more stringent than those of any other exchange inside or outside the U.S. Foreign companies are inhibited by the need to become fully registered with the SEC — with onerous commitments such as quarterly reporting and the provision of segmental data — while several major domestic companies such as General Motors and Dow Jones are scheduled for delisting because of the exchange's ban on dual class capital.

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The most recent phase of the stock market has certainly lent support to the old Wall Street saying that "bull markets climb a wall of worry."

Encouraged by substantial falls in interest rates, including the Federal Discount Rate, and by indications that the U.S. economy is slowing down, the stock market has pushed through to new peaks.

The process has become self-reinforcing as reduced returns from the bond market have encouraged the institutions to move more cash into equities.

Yet the advance has often been fitful, with sudden upswings bringing equally swift corrections as the market shied off the implications for corporate profits of the economic slowdown.

The scaling of the Dow 1300 mark seems a slightly hollow achievement for a market which almost broke through it four months ago, and has had two runs at it this year. After two cuts in the Federal Discount Rate, Wall Street seems to agree with Mr Paul Volcker, chairman of the Federal Reserve Board (Fed), that several major sectors of U.S. industry are lagging behind in the economic growth league table.

Nervousness over the trend of corporate profits as the economy slowed appeared to be confirmed when IBM, the computer company, disclosed its first decline in quarterly profits for more than three years. But the market brushed aside a more recent warning from IBM that a "slight decline" in earnings is probable in the second quarter.

In the early months of the year, stock markets were held back by a widespread downgrading of profit forecasts by brokerage analysts.

The full round of corporate results for the first quarter confirmed Wall Street's nervousness, and the market abandoned its attempt to move forward during the first weeks of the new year.

Against this uncertain backdrop, equities have shown a mixed pattern, with some sectors easily outperforming others.

The best performers have been the major New York banks, with the rest of the financial sector following close behind, until the problems in the thrift industry cooled the buyers of savings and loan issues.

Retail and food and beverage issues have also done well as U.S. consumer spending has continued to hold up strongly.

There have been soft spots among the major New York department stores which appear to be suffering from a structural downturn in business as customers turn to the discount and suburban outlets.

The most surprising performance has come from the oil sector, which has risen over 10 per cent.

The driving force behind stock prices has been the bid predators, whose bewildering array of tactics has kept the sector on the boil. Now, with the Unocal board demonstrating that bids can be fought off, speculation has switched to stocks in companies likely to follow Atlantic Richfield's lead by restructuring assets to the immediate benefit of stockholders.

The market laggards have included the industrial casualty areas, such as steels and farm equipment stocks, and some more recent soft spots like railroad issues.

Despite the strength of the North American housing markets, forest product groups have been slow movers.

The overall outlook for equities is likely to strengthen further, as the upward rush in the bond market may be reaching its peak. But that does not mean that every sector of the stock market will move up at the same rate as the market indices.

The uncertain outlook for corporate profits, alone, means that investors will have to pick their stocks carefully in the second half of 1985.



A comparison of stock index futures.

STOCK INDEX FUTURES CONTRACTS	Initial Deposit	Maintenance Margin	Approximate Contract Value*	Avg. Daily Volatility**	Index Basis
Value Line Index Futures	\$6,500	\$2,000	\$98,000	\$1,205	1683 stocks unweighted
Major Market Index Futures	\$1,750	\$500	\$25,000	\$338	20 NYSE Stocks price-weighted
S&P 500 Index Futures	\$6,000	\$2,500	\$92,000	\$1,005	500 stocks capital'n weighted
NYSE Stock Index Futures	\$3,500	\$1,500	\$53,000	\$590	all 1500+ NYSE stocks capital'n weighted

Some people think stock index futures are all alike.

As the chart above demonstrates, there are major differences in the major contracts.

And the differences can be important.

For example, the stocks that make up the Value Line Index, and the way the index is calculated, make that contract highly volatile. Many people may find it too speculative for their needs.

By contrast, the contract based on the Major Market Index is stable. That means the daily potential for loss is limited. But so is the daily potential for profit.

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U.S. FINANCE 6

In the grips of a merger mania

IT SEEMS as if the corporate finance departments of Wall Street's investment banks have never been busier, as they cope with the surge of takeovers, mergers and leveraged buyouts which have been sweeping through the U.S. economy for the past two years.

According to W.T. Grimm, a Chicago firm which has been tracking U.S. merger activity for years, some \$12.2bn was spent on mergers and acquisitions last year—up two thirds on the year before.

Of course, the figures were inflated by a handful of megamerger such as Chevron's \$13.2bn acquisition of Gulf and Texas' \$10.1bn purchase of Getty Oil.

But there were another 16 deals worth \$1bn plus, last year, and in the first few months of 1985 the pace has accelerated. If anything, it is hard to believe that until 1975 there had been only one billion dollar corporate acquisition—Xerox's purchase of Scientific Data Systems in 1969.

The last time corporate America went on a buying spree of anywhere near the same scale was in 1981 when deals such as Dupont's \$8bn purchase of Conoco and U.S. Steel's \$6.5bn takeover of Marathon hit the headlines. But the merger mania which gripped Wall Street then paled by comparison with the activity of recent months.

Scarcely a week goes by without news of a massive corporate deal or another daring bid by a corporate raider. Households ranging in corporate America from CBS to TWA have come under attack from people who a year or two ago would have been laughed out of court.

While it is the exploits of the corporate raiders which have caught the world's attention, several of America's better managed companies have returned to the takeover trail. General Motors, General Electric, IBM, DuPont and Bradstreet have all announced major strategic acquisitions costing upwards of

\$1bn apiece over the past year. Allied's recently announced \$3bn plus acquisition of Signal highlights the trend.

Plenty of reasons have been given for the surge in activity. Despite the rise in U.S. share prices over the last year, Wall Street still values some well-known companies well below their break-up value.

Buying a company can still be a lot cheaper than building new plants and the current administration in Washington is taking a much more relaxed view than its predecessors about the dangers which might lie ahead from the current merger craze which is gripping U.S. corporations.

The U.S. Federal Trade Commission and the Department of Justice no longer seem to pre-

sent much easier to raise finance these days than it was just a few years ago. This is reflected in the willingness of international banks to lend money now and ask questions later; and in the "junk bond" boom, corporate raiders can now raise billions of dollars at short notice to prove they mean business.

The merger wave has been a bonanza for many Wall Street advisers but it has also raised questions about their role in these mega deals. Drexel Burnham's commanding position in the "junk bond" market has meant that it is increasingly being regarded as a hostile raider itself because of its ability to raise huge sums.

In the case of Phillips Petroleum and Unocal, two oil com-

panies of these corporate raiders and their advisers is helping shake-up sleepy management and this is good for the U.S. economy. But beyond that there is a growing concern that perhaps the current excesses outweigh the benefits.

Mr Ed Hennessy, who heads Allied and is no stranger to the takeover trail, is extremely critical of the current breed of corporate raider. "They are actually speculators who take over as a means of creating lucrative markets for large blocks of stock they want to unload," says Mr Hennessy. He believes that the practice of forcing management to buy back their shares at a premium, a practice known as "greenmail," is no different than robbing a company's shareholders.

There were more than 50 cases of "greenmail" last year and it has been estimated that \$3.5bn was paid over.

On the other side, companies have been forced to take a number of defensive actions to protect themselves from the current merger mania. Several of these moves, such as the adoption of "shark repellants" and "poison pills" have raised questions whether the price companies are paying to stay independent at all costs is too high.

A particularly worrying development associated with the surge in takeovers and leveraged buyouts is the scale of debt which companies are taking on board to fulfil their ambitions.

William Hall reports.

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\$1bn apiece over the past year. Allied's recently announced \$3bn plus acquisition of Signal highlights the trend.

But the final, and most controversial factor behind the current wave is the emergence of a new breed of corporate predators and Wall Street adviser.

There was once a time when Wall Street investment bankers refused to work for companies planning hostile bids and would

be purchasers had to demonstrate that they had the financial muscle and management track record to undertake a takeover.

With one or two exceptions

most significant change is that

No one is denying that the

Giving raiders food for thought

Defensive Strategies

TERRY DODSWORTH

MR FOWLER of Fowler's Modern English Usage would never have been able to tolerate the "reckless nature of man" he now current on Wall Street. But in the vivid language of the takeover game, full of references to man's predatory instincts and destructive talents, it is now quite possible to avoid a "bear hug" by offering "greenmail" launching a "Pac-Man" defence, or, in an even more confusing manoeuvre, taking an "exploding poison pill."

Most of these terms refer to defensive strategies against the new type of financial raiders who have marched on to the takeover scene in the past few years. Although many of the mechanisms have not been particularly successful, the more sophisticated recent variety are certainly giving the raiders a run for their money. The instant: Greenmail: Perhaps the most widely-used, but also most maligned, defensive device, greenmail (a mixture of the words blackmail and greenbacks) occurs when a company buys out a large, hostile shareholder by offering him a premium for his stock. Efforts to stop greenmail advanced as far as Congress last year but now appear to have been abandoned.

White Knight: A friendly firm brought in by the company under attack to avoid a hostile bidder. Part of the reason of this defence has been in finding out White Knights, whose takeover offers have generally given the hostile bidders a profit on their holdings.

Pac-Man Defence: A variant of the "best form of defence is attack" theme, in which the

target company launches a counter-offer against the bidder. Staggered board: Many companies have introduced staggered terms for directors so that it is difficult to throw out all the boardroom at once. This is a defence against proxy battles to gain control of the direction of the company.

Fair Price Clauses: Amendments to the company by-laws requiring a raider to pay the same price for all the shares. The concept of this manoeuvre is to prevent two-tier bids of the type which are very common in the U.S., in which the bidder buys part of the company for cash, but offers the rest of the shareholders a paper offer, which may not be so favourable, at a later date.

Stark Repellents: By-law amendments to make raiding more difficult by a number of means, such as supermajorities to approve a merger, changing the state of incorporation, and staggered directorships.

Share Buybacks: Immensely popular over the past 12 months, share buybacks are designed to increase the price of the shares by reducing the supply while often making the company less attractive to a bidder by loading it up with debt taken on for the buyback.

Poison Pill: This device is meant to dilute the control position of the bidding company, thus "poisoning" its offer, even if it succeeds. Thus, for example, a target firm may declare a dividend in a convertible preferred stock to existing shareholders. If the hostile tender offer succeeds, the preferred becomes convertible into the voting stock of the surviving company, thus diluting its control position.

Several companies have installed a new, sophisticated variety of the pill to a version which gives shareholders in the surviving company the right to buy shares in it at half the

Biggest 1984/85 leverage buy-outs

Date	Company	Price \$m Status
April 1985	Union Texas Petroleum	1,700.0 Pending
April 1985	Storer Broadcasting	1,640.0 Pending
September 1984	Northwest Industries	1,400.0 Approved
October 1984	City Investing (3 divisions)	1,400.0 Completed
June 1984	Metromedia	1,130.0 Completed
April 1984	Wometco	972.0 Completed
December 1984	ARA Services	883.3 Completed
January 1985	Denny's	734.2 Completed
March 1984	Southwest Forest Industries	650.0 Completed
February 1984	Dr Pepper	648.0 Completed
January 1984	Dupont/Conoco Chemical Div.	600.0 Completed
January 1985	Red Lion Inns	600.0 Completed
August 1984	Malone and Hyde	580.0 Completed
September 1984	Harte-Hanks	575.3 Completed
November 1984	City Investing's Metel 6 Div.	565.0 Completed
October 1984	Diversified Foods	525.0 Completed
November 1984	Blue Bell	460.0 Completed
July 1984	ACF Industries	460.0 Completed
November 1984	Scott and Fetzer	440.0 Pending
February 1984	Amstar	439.0 Completed
January 1984	Weirton Plant	386.8 Completed
May 1985	Easco	155.8 Pending
May 1985	Uniroyal	950.0 Pending
May 1985	Mary Kay	280.0 Pending

and could exclude Mr Pickens from a generous buyback offer because of his history as a greenmailer.

Both the Unocal decision and the new sophisticated poison pills are likely to slow down the predatory raiders. But even if they do, there are signs that the flood of bids in the last two years have pressed home to management that the best defence of all is performance and a share price to match. This scenario was laid out by Mr. Boone Pickens, the most famous of the raiders, in the court said that the company could use its "best business judgment" to defend itself, in many vulnerable companies.

A FINANCIAL TIMES SURVEY

ISLE OF MAN

JUNE 28 1985

The Financial Times proposes to publish a Survey on the Isle of Man in its issue of June 21st 1985. The provisional editorial synopsis is set out below:

INTRODUCTION After the traumas of recent years in banking, the Isle of Man is now consolidating its position as an offshore centre. Deposits are flowing in and the search continues to attract more blue-chip banking operations. In parallel with these moves the Manx Government is developing the industrial and commercial base in order to create a well-balanced economy.

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A higher profile adopted by predators

Raiders
WILLIAM HALL

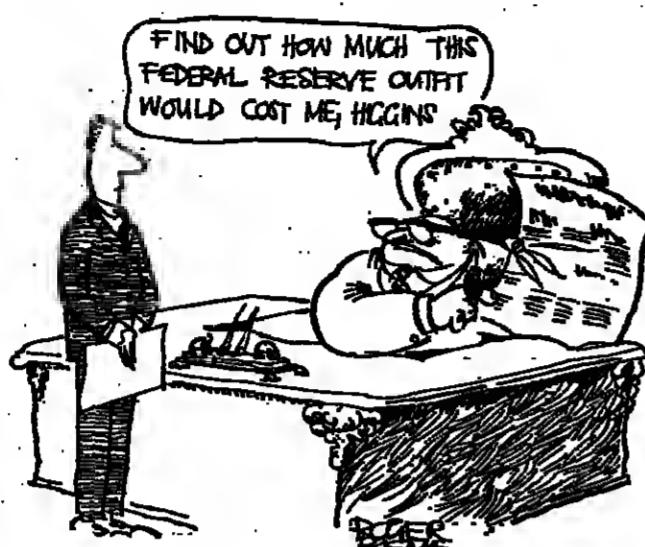
THE number of corporate raiders on Wall Street appears to have mushroomed over the past year and a half, but most of them have been around for some time. The only difference is that they are more visible now.

The following is a brief rundown on some of the more familiar names and their track record.

THE OLD HANDS
T. Boone Pickens, aged 57, was until recently the unchallenged king of the corporate raiders and had made close to \$1bn through raids on a string of oil companies of which the most famous was Gulf Oil. His major company, Mesa Petroleum, has grown rapidly but is still a minnow among the U.S. oil majors and over the past couple of years has begun to look more like an investment bank and less like an oil company. His reputation on Wall Street, where at one stage he seemed able to raise billions of dollars for raids on undervalued oil companies, has been damaged following his defeat in the recent battle for Unocal. This could cost him close to \$100m and tie up his money for some time. He should not be underestimated, however.

Carl Lindner, aged 65, a secretive figure from Cincinnati, Ohio, has a reputation as a shrewd investor and a dogged adversary who likes his privacy, which explains why he took his muted company, American Financial, private in 1981. Helped finance T. Boone Pickens at a critical stage in the latter's battle for control of Gulf Oil last year and has substantial stakes in United Brands, Penn Central and Gannett Company. His latest coup was to rescue the failed Home State Savings Bank from under the nose of New York's Chemical Bank.

Victor Posner, aged 66, a Miami Beach financier who left school at 13 and is reputed to have become a millionaire before he was 21. Made his early money in Florida real estate before moving into the stock market and building a 40-company empire which was said to be worth upwards of \$1bn at its peak. Several of his companies have been having



financial problems lately which probably explains why he has been less active than normal on the takeover front.

Jay Pritzker, aged 63, until he came to rescue Braniff from bankruptcy last year, was best known for the takeover of the Hyatt Hotel chain in 1982. He is a member of a wealthy Chicago family which has a reputation for investing in undervalued companies normally unglamorous industries and making a profit. His biggest investment is Marmon Holdings which is run by his brother, Robert A. Pritzker.

David Murdoch, aged 61, is a Los Angeles financier who made his first fortune by building houses in Arizona. Tends to be known as a long-term investor rather than a speculator. Was the biggest shareholder in Occidental Petroleum before he fell out with the 86-year-old Dr Armand Hammer, who would not allow him to play as active a role in the company as he wanted. Occidental bought him out at a hefty premium last year. Since then has devoted himself to rescuing companies from other raiders such as Sir James Goldsmith and Irwin Jacobs. Likes to work with existing management. Currently masterminding the rescue of the troubled Castile and Cooke, a West Coast food and real estate

group, which has been a frequent target for "greenmailers".

THE YOUNG TURKS

Saul Steinberg, aged 45, first hit the headlines with an astonishing bid for Chemical Bank, pillar of the U.S. financial establishment, in 1980 and has retained a reputation for audacity. His Reliance Insurance Group is often used as a vehicle for taking stakes in other companies. Last year he made a \$60m investment in a two-month-old investment in Walt Disney by selling the shares back to the company.

Carl Icahn, aged 48, has been dubbed "the man chief executive officers love to hate" and works out of a New York brokerage firm, Icahn and Company, or a long-term investor than anyone else. Was the biggest shareholder in Marshall Field, the big Chicago retailer. Made an upward of \$80m through takeover raids on Phillips Petroleum and Uniroyal this year and is currently bidding for TWA, the fifth biggest U.S. airline, which is just as unhappy as most of Mr Icahn's other targets about his expressed interest.

Ivan Boesky, aged 48, a New York investor who is said to be one of the biggest and boldest arbitrageurs, who buy and sell shares during takeover raids. The sort of man Boesky likes to have on his

side, and is reported to have of "greenmail" made the brothers \$400m. The family is said to be worth \$400m.

The Belzbergs, Sam Belzberg and his two brothers, Hyman and William, run in a somewhat smaller league and operate mainly under the umbrella of Vancouver-based First Canadian Group. They first came to Wall Street's attention when they bid for the Baché Group, one of the best known Wall Street firms, and since then have frequently surfaced in contested bids. They backed Boone Pickens in his battle for Gulf and recently won control of Scovill, maker of Yale locks.

THE BROWNFAMANS There are several arms of this Canadian family which include oil fortune and oil stocks in dozens of U.S. companies. Over the past year they have taken stakes in companies ranging from Union Carbide to Georgia Pacific and Walt Disney, and are believed to have made unsuccessful bids for Conrail and Continental Illinois. Caused an uproar among big institutional investors by persuading Texaco to buy back their 12 per cent stake at a substantial premium. This textbook piece

of "greenmail" made the brothers \$400m. The family is said to be worth \$400m.

FOREIGN INTERLOPERS

Sir James Goldsmith, the 52-year-old Anglo French financial magnate, is another figure on Wall Street that the city of London these days. Has been specializing in hunting out undervalued situations in the depressed U.S. forest products business. Last year he made threatening noises in front of St Regis, one of the country's biggest paper companies, and the Continental Group, a major packaging group. Both took the hint and sought friendly suitors who have bought stakes.

SOME WELL KNOWN GANGS

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investors by persuading

Texaco to buy back their 12 per

cent stake at a substantial

premium. This textbook piece

of "greenmail" made the brothers \$400m. The family is said to be worth \$400m.

THE BELZBERGS Sam Belzberg and his two brothers, Hyman and William, run in a somewhat smaller league and operate mainly under the umbrella of Vancouver-based First Canadian Group. They first came to Wall Street's attention when they bid for the Baché Group, one of the best known Wall Street firms, and since then have frequently surfaced in contested bids. They backed Boone Pickens in his battle for Gulf and recently won control of Scovill, maker of Yale locks.

THE BROWNFAMANS There are several arms of this Canadian family and by most accounts they do not always get on together. Edgar and Charles Bronfman run the Montreal-based Seagram, the world's highest wine and spirit group, and have been active corporate raiders in the past, making takeovers at Conoco, Du Pont and St Joe Minerals. They still own 22.5 per cent of Du Pont. Their cousins, Peter and Edward Bronfman, run Brascan a fast expanding Toronto-based investment company which has bought a 25 per cent stake in Scott Paper and let it be known that it would like a bigger holding.

THE GOLDSMITHS Sir James Goldsmith, the 52-year-old Anglo French financial magnate, is another figure on Wall Street that the city of London these days. Has been specializing in hunting out undervalued situations in the depressed U.S. forest products business. Last year he made threatening noises in front of St Regis, one of the country's biggest paper companies, and the Continental Group, a major packaging group. Both took the hint and sought friendly suitors who have bought stakes.

SOME WELL KNOWN GANGS

The Bass Brothers, a Texas

family which includes oil fortune

and oil stocks in dozens

of U.S. companies. Over the past

year they have taken stakes in

companies ranging from Union

Carbide to Georgia Pacific and

Walt Disney, and are believed

to have made unsuccessful bids

for Conrail and Continental

Illinois. Caused an uproar

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U.S. FINANCE 8



New York Federal Reserve Bank (left). Bank of America's data centre in San Francisco (right)

The key unresolved question is whether the fragmented members of the U.S. banking community can bury their deep-seated divisions long enough for a concerted push against outdated and irrelevant laws, reports Paul Taylor.

Desperate need for reform

FOR U.S. bank depositors, shareholders and management alike the last 12 months has been like living on the fault line in an earthquake zone. First came the near collapse of Continental Illinois, the nation's eighth-largest banking group, bailed out with a \$4.5bn Federal rescue package.

Even before the dust had settled on the Continental rescue, Financial Corporation of America, owner of the largest thrift in America, was in trouble. Charles Knapp, FCA's chairman was ousted and the California savings bank reported a \$590.5m loss for 1984.

Then, as the big money centre banks' earnings and share prices rebounded, aided by declining interest rates, fat lending spreads and booming fee income, serious credit problems emerged among some of the regional Texas energy and Mid-West agricultural banks struggling with the underlying problems of their customers.

Since the start of this year,

after a scandal involving some financial institutions unwittingly laundering Mafia money and many banks admitting that they had failed to report large international cash transfers, it has been the turn of the privately insured savings banks to feel the heat.

The collapse of a small Florida-based Government bond dealer in March resulted in the closure of Home State Savings, Ohio's largest privately insured savings bank, and a run on the deposits at other privately insured institutions forcing Ohio's state governor to declare the first extended bank holiday in the U.S. since the depression years.

A few weeks later Maryland's privately-insured thrifts were in trouble, after a run on deposits forced that state's governor to limit withdrawals and put several of the institutions up for sale.

Meanwhile, the attack on the historic barriers separating commercial from investment banking in the U.S., and on the

geographic restrictions on bank activity has continued—adding to the upheaval generated by recent interest rate deregulation.

Smart bank lawyers exploit loopholes in existing rules, product innovation continues apace and a creeping trend towards interstate banking is increasingly evident, spurred by technological advance, state initiatives and cross-state-line banking reaches.

Across the U.S., states have banded together to allow limited interstate banking, a move which is seen as a stepping stone towards federally-sanctioned full interstate banking and a process which has won the backing of Federal Reserve Board (Fed) chairman, Mr Paul Volcker.

Other states, like Maryland and Ohio, have been forced to throw open the doors to interstate mergers because of problems among their own financial institutions.

The range of financial products offered by banks is also expanding. Many U.S. banks have found ways to offer insurance and discount brokerage services. Banks like Citicorp and Bankers Trust have pushed ever deeper into the traditional territory of the securities firms, acting as agents for commercial paper placements and providing a wide range of fee generating services to corporate clients. Many have acquired stakes in overseas securities firms, as markets like London have prepared for deregulation.

Turned within the U.S. banking sector has prompted ever more impassioned pleas for legislative reform from regional bankers and federal regulators charged with the increasingly difficult task of monitoring and overseeing a changing industry.

But caution has also been urged. Under pressure from the regulators, banks have

sharp increased their loan loss reserves, lifted their primary capital and begun to more closely monitor off-balance sheet risks.

"The problems of the weak

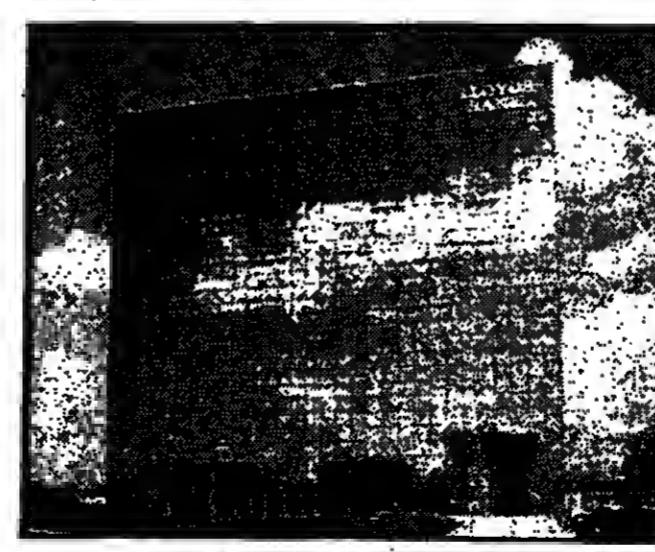
can undermine the prospects of the strong, especially during a period of transition," Mr Gerald Corrigan, the recently appointed president of the New York Federal Reserve Bank, warned recently.

However while the growing pains and strains of an industry in the process of a major upheaval have prompted some calls to "set the regulatory clock back" most bankers and regulators believe such efforts would be both futile and counterproductive.

"Congress has an opportunity and an obligation to impose a new kind of order on our financial system, one which is fairer and in tune with the modern world," said Mr David Reim, Bankers Trust's executive vice president in charge of the New York-based banking group's fast expanding corporate finance department, in Congressional testimony last month. He added: "It is a waste of time to try and return to the 1930s, or to continue with outdated and irrelevant laws."

Most regulators appear to agree. Mr Corrigan in a major speech earlier this year said: "Our federal banking laws are in desperate need of reform and we need to get on with that task promptly."

The key unresolved issues are whether the fragmented members of the U.S. banking industry can bury their deep-seated divisions long enough to mount a concerted push for such action, and whether Congress will finally face up to the challenge to help shape the future of a vital sector of the U.S. economy—before competitive pressures and inventive ness make the issue a moot one anyway.



Top U.S. bank holding company results, ranked by assets (\$m.)

	1984 net income	% change on year	1984 provision for loan losses	1984 charge-off at 3/31/85	Loan loss reserve at 3/31/85	As % of total loans at 3/31/85	Non-performing loans as % of total loans	Primary capital ratio
Citicorp	\$90.0	+ 3.0	619.0	507.0	982.0	0.92	2,200.0	2.2 5.92
BankAmerica	346.0	-12.0	861.0	397.0	977.0	1.20	3,546.0	4.2 5.99
Chase Manhattan	496.0	- 5.6	365.0	215.0	778.0	1.29	2,406.0	3.9 6.52
Manufacturers Hanover	352.5	+ 4.6	394.5	259.2	660.2	1.15	1,840.0	3.2 5.95
J. P. Morgan	537.5	+16.9	150.0	46.0	588.0	1.69	570.0	2.66 7.99
Chemical New York	240.8	+11.5	165.2	113.5	456.4	1.20	1,261.0	3.38 6.57
Bankers Trust	306.8	+17.0	230.0	120.0	381.6	1.59	731.0	3.0 6.15
First Interstate	276.3	+11.7	228.5	215.0	386.1	1.32	1,145.0	3.81 6.16
Security Pacific	291.0	+10.1	387.7	210.0	520.2	1.57	1,189.0	3.8 6.42
First Chicago	86.4	-53.0	464.8	45.2	306.4	1.20	765.0	3.0 6.19
Mellon Bank	158.5	-13.2	116.7	59.1	307.0	1.56	587.3	2.99 6.92
Continental Illinois	-1,100.0	n.m.	801.0	796.0	385.0	1.66	927.0	4.0 7.43
Wells Fargo	169.3	+ 9.3	194.6	133.3	333.9	1.43	716.7	3.1 6.50
First Bank System	131.1	+ 1.0	135.4	80.9	190.0	1.45	472.5+	2.02 6.37
Bank of Boston	164.1	+21.0	180.0	80.0	247.4	1.66	474.0	3.2 6.90
Crocker National	324.4	n.m.	526.7	469.5	299.0	1.93	1,007.0	5.5 6.39
Marine Midland	166.5	+ 5.3	129.4	85.0	219.0	1.47	526.0	3.57 6.98
Republicbank	137.3	+ 6.0	130.5	75.8	206.0	1.39	495.0	3.4 6.20
Interfirst	117.0	n.m.	173.2	217.5	289.0	1.87	797.0+	5.11 6.74
McCor	107.7	+ 7.3	118.0	26.9	173.0	1.26	472.0	3.02 6.18

* Non-performing assets.

Interstate Banking

Regional, with reciprocity

CONNECTICUT: Maine, Massachusetts, New Hampshire, Rhode Island, Vermont

FLORIDA: Alabama, DC, Georgia, Louisiana, Maryland, Mississippi, North Carolina, South Carolina, Tennessee, Virginia, West Virginia

GEORGIA: Alabama, Florida, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, Virginia

IDAHO: Montana, Nevada, Oregon, Utah, Washington, Wyoming

INDIANA: Kentucky, Illinois, Michigan, Ohio

KENTUCKY: Illinois, Indiana, Missouri, Ohio, Tennessee, West Virginia, Virginia (national reciprocity after July 1985)

MARYLAND: Delaware, DC, Virginia (Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, Pennsylvania, South Carolina, Tennessee after July 1987)

MASSACHUSETTS: Connecticut, Maine, New Hampshire, Rhode Island, Vermont

NORTH CAROLINA: Alabama, Arkansas, DC, Georgia, Florida, Kentucky, Louisiana, Maryland, Mississippi, South Carolina, Tennessee, Virginia, West Virginia

RHODE ISLAND: Connecticut, Maine, Massachusetts, New Hampshire, Vermont (national reciprocity after July 1985)

SOUTH CAROLINA: Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, Tennessee, Virginia, West Virginia, DC

VIRGINIA: Alabama, Arkansas, DC, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, South Carolina, Tennessee, West Virginia, West Virginia

UTAH: Alaska, Arizona, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Washington, Wyoming

Regional, without reciprocity

OREGON: Alaska, Arizona, California, Hawaii, Idaho, Nevada, Utah, Washington

National, with reciprocity

WASHINGTON:

National, without reciprocity

ALASKA:

ARIZONA:

MAINE:

MARYLAND: Out-of-state companies that have operated a limited-service bank in Maryland for at least six months can apply for permission to expand into full-service operations. To qualify the company must agree to invest \$25m. in facilities in designated high-unemployment areas and hire 1,000 workers within three years

Performance still patchy

Banks

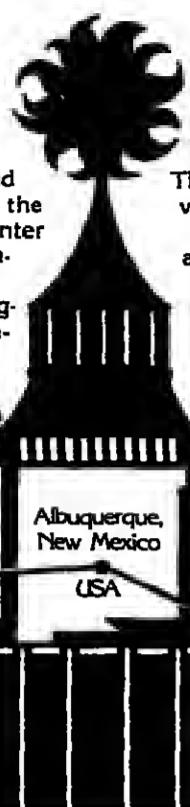
PAUL TAYLOR

In 1984 the profit highlights included 17 per cent year-on-year gains at Bankers Trust and J.P.

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U.S. FINANCE 10

Strong dollar little deterrent to invasion

Overseas Holdings

PAUL TAYLOR



LURED BY the promise of America's huge markets, foreign corporate investors have shrugged off the dollar's strength to join the mergers and acquisitions boom in the U.S. Last year foreign takeovers of U.S. companies soared to near record levels with the UK corporations leading the way.

According to figures recently released by W.T. Grimm, the research organisation which has tracked U.S. mergers and acquisition activity for over 20 years, foreign buyers acquired 151 U.S. companies in 1984, up from 125 in the previous year. Grimm's figures are based on deals worth more than \$500,000.

The cash value of these takeovers increased even more sharply, from \$5.9bn in 1983 to \$15.1bn last year, a startling jump reflecting both the strength of the U.S. currency, together with a handful of multi-billion dollar deals.

Among the big deals which captured the headlines Royal Dutch Shell paid \$5.7bn for the 30.5 per cent of Shell Oil it did not already own, Nestle joined the merger boom in the food industry by paying almost \$5bn for Carnation and most recently West Germany's BASF group paid \$1bn for United Technologies' Immonet subsidiary.

Excluding these mega-deals

ticularly composites through Beatrice's fibre composite materials unit and it took advantage of an American company's own restructuring plans.

In other important respects the ICI deal like BASF's acquisition of the Immonet specified industrial chemicals manufacturing group, also bucked the trend. While foreign companies have shown continued interest in U.S. basic manufacturing industry, much of the merger activity has been concentrated in the booming food, consumer products, retail and distribution sectors.

Distillers' acquisition of Somerset Importers, Grand Metropolitan's acquisition of Quality Care and Whitbread's acquisition of Buckingham Corp illustrate this dimension. Similarly Mr Rupert Murdoch's acquisition of a 50 per cent stake in 20th Century Fox, which he has used as a springboard for a daring planned expansion into the U.S. television industry, demonstrates the magnetism that the U.S. service sector exerts over foreign investors.

The U.S. financial services industry has also continued to attract investment. Nevertheless, as Grimm suggests, overseas corporate investors have become somewhat more discerning about their U.S. acquisitions after a string of mistakes in the late 1970s and early 1980s, some of which, like Midland Bank's ill-fated acquisition of Crocker National, the West Coast bank giving the foreign partners and still learning to live with.

They also appear to have become more price conscious. According to the Grimm figures foreign corporate investors paid on average about 17.8 times after-tax earnings for their U.S. targets, only slightly more than U.S. average of 17.2 times earnings.

In contrast in 1979, when foreign takeovers hit the peak of 236, overseas companies were paying an average of 20.9 times earnings while their U.S. counterparts were paying just 14.3 times for their own acquisitions.

The implication is that foreign corporate investors, while seizing the opportunity to expand their U.S. operations, have become both older and wiser.

Major foreign takeovers of U.S. companies 1984/85

Target	Bidder	Country	Price (\$m)	Date
Shell Oil	Royal Dutch/Shell	Netherlands	5,676.0	May 1984
Carnation	Nestle	Switzerland	2,886.0	September 1984
GTE's Utah International	Eroken Hill Proprietary	Australia	2,400.0	October 1984
UTIC's Immonet Corporation	BASF	W. Germany	1,066.0	May 1985
Beatrice Chemical Division	ICI	UK	750.0	December 1984
Harris Bancorp	Bank of Montreal	Canada	546.7	September 1984
U.S. Industries	Hanson Trust	UK	351.4	May 1984
Fujii Bank	Walter E. Heller International	Japan	425.0	January 1984
Martin Marietta Aluminum Div.	Comalco	Australia	400.0	October 1984
Occidental's Geothermal Optics	Santa Fe Industries	Kuwait	350.0	November 1984
People's Drug Stores	Imasco	Canada	320.0	February 1984
National Intergroup Steel (50%)	Nippon Kokan	Japan	292.0	April 1984
Bank of Tri-State	Mitsubishi Bank	Japan	282.0	February 1984
Somerset Importers of NY	Distillers Company	UK	250.0	April 1984
Crocker National (additn. 43%)	Midland Bank	UK	224.0	January 1985
Martin Marietta's Master Builders	Sandoz	Switzerland	190.0	April 1985
Amdahl (additional 19.5%)	Fujitsu	Japan	190.0	March 1984
Flickinger	Haniel Franz	W. Germany	174.0	May 1984
TFC Holdings	News Corporation	Australia	162.0	March 1985
Quality Care	Grand Metropolitan	UK	142.0	August 1984
Buckingham Corporation	Whitbread	UK	110.0	October 1984
Royster	Superfes	Denmark	110.0	September 1984
Nationale Nederlanden	Nationale Nederlanden	Netherlands	105.0	March 1985
Allis Chalmers' Agric. Equipment	Klockner-Humboldt-Deutz W. Germany	Germany	100.0	March 1985

Net purchases of foreign stocks by U.S. investors in 1984 (\$m)

	First quarter	Second quarter	Third quarter	Fourth quarter
Europe	(54)	101	337	538
France	41	24	34	28
Netherlands	(153)	(42)	82	58
Switzerland	15	(5)	46	19
UK	43	96	59	325
Canada	(130)	(17)	44	(85)
Asia	(235)	(267)	246	252
Japan	(193)	(230)	(50)	142
Other	65	177	102	10
All countries	(354)	(6)	729	715

Net purchases of U.S. Equities in 1984 (\$m)

	First quarter	Second quarter	Third quarter	Fourth quarter
Europe	311	(390)	(1,731)	(882)
Belgium-Luxembourg	20	0	(40)	(42)
France	(173)	134	(140)	(137)
Germany	361	(81)	(227)	(104)
Netherlands	32	(137)	(131)	(92)
Switzerland	186	(250)	(1,014)	(413)
UK	(130)	(138)	(139)	(148)
Canada	708	170	457	331
Latin America and Caribbean	181	144	165	8
Bermuda	144	4	45	(110)
Netherlands Antilles	23	183	131	160
Asia	(582)	(430)	(743)	(392)
Hong Kong	(80)	(69)	(253)	(133)
Japan	38	1	(37)	(105)
"Other Asia"	(604)	(441)	(477)	(477)
Total all countries	555	(473)	(1,584)	(1,223)

Overseas companies eager to invest

Greenfield Projects

TERRY DODSWORTH

THE SIGHT is a familiar one throughout the U.S. on the perimeter of a medium-sized town, set aside in rolling farmland, is a handsome new industrial estate. The buildings are generally moderately sized, capable of taking around 500 workers, spacious inside and surrounded by greenery. Nothing could be further from the satanic mills of yesteryear.

These are typically the surroundings where many of the most recent foreign investments in the U.S. are to be found. GKN, the UK components company, for example, has a factory on an estate in North Carolina. TDK, the Japanese radio tape manufacturer, has a similar plant outside Atlanta, Georgia, in the heart of the Deep South and Samsung, the South Korean consumer electronics group, has just opened a model facility of its kind in the undulating foothills of the Appalachians in western New Jersey.

Greenfield investment by overseas companies has continued strongly in the U.S. through the beginning of the 1980s, despite the costs in a period of great dollar strength.

Indeed, far from the currency being a deterrent, some economists have suggested that its strength is partly explained by the eagerness of foreigners to invest in the U.S. economy. This enthusiasm comes from a number of factors—the boom in the market, fear of import restrictions and the desire to place investments in a "secure" political environment, among others.

The new companies tend to gravitate towards the non-industrialised South partly because of financial incentives made available by the states, but also to avoid the high wage rates, traditional trade unionism and often worker-management relationship in the older industrial areas.

The most significant phenomenon of the 1980s has undoubtedly been the decision of the leading Japanese car companies to invest directly in the U.S. after 20 years of steadily rising exports from their home base.

All of these projects, which include plants set up by Honda, Nissan, Toyota, and planned ventures by Mazda and Mitsubishi, have called for investments of over \$250m—often



Toyota MR2. The most significant phenomenon of the 1980s has been the decision by Japanese car companies to invest directly in the U.S.

in terms of size and value there have been few foreign greenfield developments in the past to equal them.

They are however, only the more notable examples of the investment tide flowing into the U.S. from across the Pacific. In a less dramatic fashion, they are mirrored by a myriad of smaller companies, some clustering around the car assemblers, but many others in different industries.

Most notably, these include the Japanese consumer electronics groups which now dominate the U.S. market. Most of these have deliberately established brand new factories in areas where they feel they can more easily put their own imprint on manufacturing methods and working relationships with employees. They see this as a necessary part of an investment the success of which is partly reliant on developing the same quality standards as those achieved in Japan.

More recently, the Japanese have been followed by other South East Asian electronic companies with similar electronics assembly operations.

Sampo, the television company from Taiwan, for example, has established a plant in Georgia, and two South Korean concerns, Goldstar and Samsung, have set up greenfield projects within the last two years. They are all following the Japanese strategy of trying to gear up from a base in low-price products to more sophisticated

equipment manufacturing.

According to the latest estimates, the total size of direct foreign investment in the U.S. now amounts to around \$100bn, and after only \$14bn in 1978. It is impossible to say how much of this is in greenfield projects, but with this kind of money at stake, it is inevitable that there is fierce competition between the states to attract the investment dollars.

Tennessee claims to have been the most successful in attracting foreigners, but a small township called Spartanburg in South Carolina contends that it leads the nation in per capita foreign investment. It says it has netted investments worth a total of \$1bn in some 60 foreign firms from 12 countries, employing 7,000 people.

The names of its new companies include Ritter MacGregor Works of Switzerland, Hirsch Fibers and Body of West Germany, Michelin Tire of France, and Graf Metallic from Switzerland.

It has achieved all this, it says, by thorough training programmes, an intense effort to integrate foreigners, utility costs of roughly 50 per cent less than in New York, cheap land, and top class office space at between \$11 and \$18 per sq ft.

In addition, it has no inventory taxes on manufactured goods, a five-year moratorium on some property taxes, little unionisation, and a state-supported system of technical education centres.

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